

هكزا مئال

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Friday November 13 1987

D 8523 A

Europe: wise men
return from a
pilgrimage, Page 2

Amst	50.22	Ind	30.10	Port	22.00
Berlin	100.00	Irish	100.00	S. Africa	100.00
Bomb	100.00	Japan	100.00	Singapore	100.00
Calcutta	100.00	Malay	100.00	Taiwan	100.00
Cairo	100.00	Phil	100.00	Thailand	100.00
Colon	100.00	Saudi	100.00	US	100.00
Hong Kong	100.00	Swiss	100.00		
London	100.00				
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Mumbai	100.00				
Osaka	100.00				
Seoul	100.00				
Singapore	100.00				
Tokyo	100.00				
Yokohama	100.00				

No. 30888

World News Business Summary

Iranians mobilise for fresh offensive

Iran indicated it was mobilising troops for a fresh offensive against Iraq and that it had little faith in international efforts to end the Gulf war.

Meanwhile, revolutionary guards taunted the US for failing to react when a ship sailing behind an American convoy was attacked in the Gulf on Wednesday. Iran attacks Arab leaders, Page 7; Arms embargo, Page 6.

Shell threatens Brazil

The Royal Dutch Shell Group threatened to pull out of Brazil if a controversial proposal putting distribution of petroleum products solely in the hands of government companies became law.

Home heating charter

Europeans thinking about moving to a new home would have the right to information about how much it could cost to heat under a new proposal from the EC Commission.

Euro-MPs 'watched'

Belgium admitted that members of the Belgian armed forces information service spied on a meeting of ecologist Euro-MPs.

Libyans expelled

Switzerland expelled three Libyans - including one with a diplomatic passport - after receiving information they were linked to a plot to assassinate Libyan dissidents and other foreigners in Switzerland.

Ariane launch delayed

The launch of two telecommunications satellites on an Ariane-3 rocket, scheduled for December, was postponed until February.

Arms shipment halted

China abandoned an arms shipment to communist guerrillas in the Philippines after representations by Manila, a Philippines security official said.

More Dhaka violence

The Bangladesh Government ordered police to shoot rioters on sight after anti-government demonstrations in which two policemen and two protesters were killed in Dhaka. Protest fails, Page 7.

Polish prices ceiling

Prices of consumer goods and services in Poland next year will rise by no more than 40 per cent, Deputy Prime Minister Zdzislaw Sedowski said, Page 2.

Tiger landmine blast

Tamil Tiger guerrillas set off a landmine under a bus, killing 25 people hours before the Sri Lankan Parliament granted the Tamil minority limited autonomy in one third of the country. Autonomy passed, Page 7.

150,000 AIDS cases

The World Health Organisation raised its estimate of worldwide AIDS cases by 50 per cent to 150,000.

Frankfurt opera arson

A 26-year-old refugee admitted starting a fire which partly destroyed Frankfurt's opera house and caused an estimated DM100m (\$60m) of damage - its third such deal with East bloc countries this year, Page 3.

French prison riot

Some 400 prisoners rioted at the Saint-Maur jail in Garches, central France, taking 10 hostages.

Snowstorm kills 18

A sudden snowstorm in southern Tibet killed 18 people and 5,000 head of livestock.

Embarrassing silence

Convicted drunk-driving offenders will be publicly named by a new Scottish TV weekly programme which plans to list their names on the screen in silence.

Ford to buy back \$2bn more shares

FORD, second-largest US motor manufacturer, is to buy back a further \$2bn of its shares, bringing to \$4.5bn total stock repurchase authorised during the period of record profitability Ford is currently enjoying, Page 27.

HONEYWELL BULL

multinational information systems joint venture, is cutting 1,600 jobs, about 14 per cent of its US workforce, in an effort to improve efficiency, Page 27.

WALL STREET

The Dow Jones industrial average closed at 61.01 at 1,990.21, Page 48.

LONDON

Equities extended their gains as the dollar steadied and a clutch of strong corporate results reinforced confidence. FT-SE 100 index closed 63.2 higher at 1,702.6 and the FT Ordinary index rose 38.3 to 1,328.8, Details Page 44.

TOKYO

Overnight rises in London and New York prompted a sharp rally in equities with Nikkei average closing 509.74 higher at 21,546.50, Page 48.

PARIS

advanced immediately after the release of US trade data for September and blue chips forged ahead, recovering from sharp falls in the wake of the week. The CAC index fell 7.3 to 294.5 and did not reflect the late, sharp upswing, Page 48.

WALT DISNEY

US entertainment and leisure group, maintained its powerful momentum in the three months to September with a 57 per cent increase in share price to 21.25, a 21 per cent advance in sales revenue, with earnings at \$135.5m, or 96 cents a share, Page 27.

PHARMACIA

Swedish biotechnology and pharmaceuticals group, reported a 3 per cent increase in profits (after financial items) to \$K699.8m (\$105.6m), Page 27.

OEMV

state-run Austrian oil and petrochemical group, will go ahead with the sale of its shares, but has decided to reduce the offering from 500,000 shares, or 25 per cent of share capital, to 300,000, or 15 per cent, Page 28.

VIA

West German energy, aluminium and chemicals group, in which the government plans to increase its share to 50 per cent, reported a 10 per cent increase in profits to DM120m (\$70m), Page 28.

YAMAHA

Japanese musical instrument maker, boosted pre-tax profits by 21.5 per cent in the six months to September to reach ¥12.04bn (\$89.1m), although sales edged up just 1.5 per cent to ¥203.9m, Page 27.

DAIIPPON Ink and Chemicals

Japanese printing materials and resins group, unveiled a 12.6 per cent gain in pre-tax profits to ¥6.49bn (\$47.7m) for the first half to September, Page 29.

GUILLEVIN International

has become the third-largest electrical equipment wholesaler in Canada, with its acquisition of a similar distribution business in Canada from Bentley, of Burlington, England, for C\$64m (\$94.6m), Page 27.

LAFARGE COPPER

French building materials maker, is pulling out of the \$350m (\$250m) US US plasterboard market, Page 10.

PERU

signed a \$27m debt deal with Czechoslovakia, linking debt repayments to exports - its third such deal with East bloc countries this year, Page 3.

FURUKAWA Electric

Japanese cable and wire making company, reported a 97 per cent increase in interim pre-tax profits to ¥7.1bn (\$52.6m), Page 29.

COOMO OIL

Japanese oil wholesaler company formed last year, reported an 88 per cent increase in interim pre-tax profits to ¥12.8bn (\$94.8m), attributed to rationalisation effects, Page 29.

WESTERN MINING

large Australian gold and mineral group, forecast a first-half operating profit well in excess of the full-year result of A\$68.5m (US\$47m) for 1986-87, Page 29.

Smart set feast on chicken legs and Mr Van Gogh

BY ANTHONY THORNCROFT IN NEW YORK

FIRST there was a gasp; then a buzz; and finally came the round of applause. Like a first night audience the packed saleroom at Sotheby's in New York on Wednesday night treated the sale of Van Gogh's *Irises* for a record \$83.9m as a piece of theatre.

Everything conspired towards the dramatic. The main auction room at Sotheby's still newish York Avenue premises is surrounded by boxes, where privileged spectators can gaze down on the excitement while sipping with a chicken leg or a glass of champagne.

New Yorkers, too, regard the smart sales as a major social occasion where they can meet their friends, watch vast sums of

money change hands painlessly, rub shoulders with that glamorous mystery art, and sometimes witness more intense conflicts of will than you expect these days from the Broadway stage - and all for nothing.

Wednesday's auction was a record-breaking success. The collapse of the world's stock markets, what price art? Could *Irises*, single-handed, reassure anxious owners of impressionist pictures, the main trading currency of the international art market, that all was well?

After all, with Sotheby's encouragement, such pictures had come to be seen by many as an investment, not very different from coffee or IBM stock.

The opening moves in the action were not encouraging. *Irises* - being sold by Mr John Whitney Payson, whose mother bought the painting in 1947 for \$84,000 - was Lot 25. Before it was reached Mr John Marion, the auctioneer, had trouble coaxing bids from the packed throng.

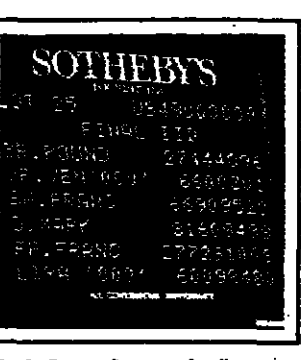
Mr Marion is regarded as the perennial star of the show, never happier than when bouncing another \$50,000 bid from a doubtful punter. His only competition comes from the gravel-voiced attendants whose job it is to spy bids at the back of the hall and who roar out any success.

But on Wednesday Mr Marion seemed to be working with an

audience plucked from the first house on Monday at the Bechthold Hippodrome. Fortunately the row of Sotheby's girls, all Grace Kelly lookalikes apart from those modelled on the young Jackie Kennedy, manning the telephones for distant bidders were doing better.

Even so Mr Marion had to make that curious throat clearing which can just be recognised as "pass" or "unsold" on a few occasions, and other pictures found new homes near the lower reaches of their pre-sale estimates.

But in three minutes *Irises* transformed the evening market sentiment, and Sotheby's fortunes seemed to be working with an



Sotheby's electronic "scoreboard" records the historic bid for Van Gogh's *Irises*

US Congress resists budget deal pressure from White House

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

US CONGRESSIONAL and White House negotiators left yesterday's session of talks on a package to reduce the US budget deficit having failed to reach agreement but planning to resume negotiations this morning.

This outcome finished a day of intense political manoeuvring on the issue after the White House had during the morning stressed its belief that the talks were close to a conclusion.

Mr Martin Fitzwater, White House spokesman, while noting that he "could not predict the outcome" of the talks, said "we do think we are close" to a deal. The statement was seen as adding to the pressure on the negotiators for a speedy agreement.

However, within hours of Mr Fitzwater's comments, Representative Thomas Foley, the House

Democratic leader, warned: "I don't expect any early resolution of the talks. That means I don't expect any today, and (the talks) may take us into next week". Further, while several senior Congressmen, including Mr Jim Wright, Democratic Speaker of the House, also expressed optimism for an early resolution of the matter, senior officials in Congress said that "deep differences" over the package remained between Capitol Hill and the White House.

Both investors and industrial trading partners of the US want to see early agreement on a package demonstrating Washington's determination to take firm action to reduce the deficit. Without cuts it is feared the deficit would rise to \$200bn in 1989 from \$145bn in fiscal 1987 and \$180bn in 1988.

After yesterday's session of talks, Rep Pat Williams, a Democrat, denied that the talks had collapsed. "There is a little reticence down at the White House about what was in the agreement yesterday particularly on defence," he said. Asked whether this would tend to upset the balance of the overall agreement, he said "once you pull out one of the major building blocks, and defence is one of them, the whole house begins to come down".

Moments later, however, Mr Howard Baker, White House Chief of Staff, denied that a change in position by President Ronald Reagan had accounted for the failure to agree. "Anybody who says President Reagan pulled the plug must have some other motive," he said.

The flurry of conflicting signals on the prospects for a budget deal, however, was not

encouraged by recent signs that markets were heading for a recovery, and the dollar recovered some of its losses in recent days.

Share prices on European and US stock exchanges were improved for the second day in succession, and the Tokyo market staged a sharp recovery. In London, improved confidence on the outlook for shares boosted the FT-SE 100 share index 63.2 points to close at 1,702.6.

In New York, the Dow Jones industrial average rose by nearly 70 points by early afternoon before closing at 61.01 at 1,990.21.

Investors have also been encouraged by recent signs that markets were heading for a recovery, and the dollar recovered some of its losses in recent days.

The dollar also gained yesterday, after the release of better-than-expected US manufacturing trade figures. In European trading, the dollar rose against the yen and the mark, but fell against the Japanese yen.

But analysts said currency markets were still uncertain.

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World markets gain strength

BY SIMON HOLBROOK IN LONDON AND RODERICK GRAM IN NEW YORK

WORLD STOCK markets surged again yesterday as investors bet on a recovery, and the dollar recovered some of its losses in recent days.

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Disagreement at arms talks may delay summit

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT IN LONDON

DISAGREEMENTS between the US and the Soviet Union over the measures to verify an intermediate-range nuclear forces (INF) pact, if not solved quickly, could delay the planned Washington summit on December 7-10, ending speculation about the length of his summit meeting with President Reagan.

Mr Martin Fitzwater, White House spokesman, said yesterday that Mr Gorbachev and President Reagan would have working sessions on December 8, 9 and 10.

Mr Max Kampelman and Mr Yuri Vorontsov, the chief US and Soviet negotiators, are due to meet in Geneva next week in an effort to sort out the complicated verification problems and other issues still blocking an agreement.

If they do not succeed in accelerating the negotiations, another meeting is on the cards between Mr George Shultz, US Secretary of State, and Mr Eduard Shevardnadze, the US and Soviet Foreign Ministers, before the summit takes place.

Mr Gennady Gerasimov, the Soviet Foreign Minister's spokesman, has blamed the US for the blockage in the negotiations. He claimed the US had introduced eleven-hour proposals under which the INF inspection regime would be extended to intermediate-range ballistic missiles (IRBMs). However, the US maintained that these proposals were tabled three months ago as part of a verification package and could not, therefore, be considered a negotiating device to extract last-minute concessions from Moscow.

US officials said their proposal to submit IRBMs as well as INF missiles to verification by the other side was based on the con-

The White House

announced on Thursday that Soviet leader Mr Mikhail Gorbachev, the Soviet leader, will visit the US from December 7-10, ending speculation about the length of his summit meeting with President Reagan.

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EUROPEAN NEWS

Poland sets limit on price rises next year

By Christopher Bobinski in Warsaw

PRICES OF consumer goods and services in Poland next year will rise by "not more than 40 per cent," according to Mr Zdzisław Sadowski, a Deputy Premier and chairman of the government planning commission.

The price increases will be balanced by a growth in incomes so that average living standards should not fall, he told a seminar for Western journalists.

The Government's aim is to bring the price of food and energy into line with world levels, and to cut subsidies throughout the economy which at present take up one third of budget expenditure. The changes are part of a three-year economic reform programme which the Government is putting to the population for approval in a referendum on November 29.

Inflation this year is running at a rate of 25 per cent. Mr Sadowski's statement is the first to put a concrete figure on the scale of next year's price increases, but the population has already started buying up durable goods and food items such as sugar in anticipation of the move.

The free market rate of the US dollar has also risen from around Zl 1,000 to Zl 1,200 over the past week. This time last year the black market was exchanging the dollar at a rate of Zl 820.

Fear of heavy price increases could incline people to vote "no" to the question in the referendum on economic reform. If this were the case, Mr Sadowski said, Poland's difficulties would drag on even longer than forecast.

Mr Bazyli Samojlik, the Finance Minister who was also present at the seminar, said that a "no" vote in the referendum would complicate the talks on stand-by credits between the International Monetary Fund and Poland, whose external debt now stands at \$36bn.

William Dawkins and Diana Smith on the latest measures to cut EC steel industry overcapacity

Three Wise Men return from a hard pilgrimage

DESPAIR and frustration are growing among diplomats in Brussels as the European Commission's latest attempt to identify major steel capacity cuts will come to nothing.

A panel of "Three Wise Men" appointed last month has just completed a tour of steel companies, and their public owners, looking for promises to close some 30m tonnes of the EC's current total output potential of some 140m tonnes. Commission officials and national steel experts privately admit their report will do little to help.

The Three Wise Men's pilgrimage results from the failure of both Eurofer, the "club" of big integrated steelmakers, and the Commission itself to pin down enough closures to bring capacity in line with demand. Their mission is seen as the Commission's admission that it lacks the moral authority to persuade gov-

ernments to sacrifice steel jobs.

The panel's likely failure to solve the long deadlock between governments, steel companies and the Commission over where and when the axe will fall is likely to force the Commission to carry out its threat to scrap production quotas at the end of the year. These govern 60 per cent of EC steel output, and have artificially propped up prices since 1980.

At worst, this could cause a price and subsidy war, with governments tempted to support weaker companies at the expense of stronger but unassisted private producers.

If the Three Wise Men do help identify enough closures to satisfy the Commission, Brussels proposes to wind down quotas meeting more than 60 per cent of EC steel output, which it would discourage overproduction by charging output levies, and encourage closures by buying

unused quotas at favourable rates and providing restructuring aid for the areas hit.

Yet steel prices have been rising enough recently for more companies and governments to contemplate the immediate ending of quotas. The hard core includes the more efficient producers in the UK, the Netherlands and the independents of the Bresciani region of Italy, which feel in good shape to survive the free market. Stacked against them are the West Germans and the French, who feel the best way to get rid of overcapacity is to continue managing the market from Brussels.

So why is the panel unlikely to crack the problem? The barriers to getting member states to promise adequate steel cuts are headily complex. The main one is the special pleading of countries most likely to bear the brunt. They have cut 31m tonnes

of surplus capacity since the turn of the decade, but that was mainly smaller mills turning out lighter products. The next round of cuts will be a lot harder: big integrated mills already in unemployment blackspots.

The British Government has promised not to reconsider the future of Ravenscroft - an obvious target - until next August. West Germany is refusing to give up any of its six hot strip mills, on the grounds they are among the EC's most efficient, a position further complicated by the age-old rivalry between Germany's two biggest producers, Thyssen and Klockner. On top of that, the Italian and French Governments could suffer political crises if there were major plant closures at Italcristal and Udine-Secol.

All this conspires against EC industry ministers being able to take a decisive view by the end

of year deadline, let alone when they meet on December 8 to discuss the panel's findings.

One clue to a possible way forward might be the experience of another traditional industry, man-made fibres. During the first half of this decade, Europe's nine biggest textiles makers succeeded in cutting their capacity by 20 per cent without EC or government help.

They did it through complex accords between the companies and their European industry association, CIRF. The body acted as a kind of confidential umpire, with a mandate to ensure that an overall target was set, within which capacity was juggled between companies according to efficiency and ability to specialise in different products.

This is just what Eurofer should be able to do for its 22 steel company members. So far,

it has limited itself to hiring consultants to draw up shopping lists of closures, which fell far short of satisfying the Commission. A chairman's view is that capacity because it faces a tougher and more political problem than was the case with CIRF.

The textile industry did not have to contend with closing down the main job providers in depressed communities, as the steel industry would, as the next round of capacity cuts.

A tempting solution might be for governments to beef up Eurofer's efforts - as Japan's Ministry of International Trade and Industry contributed to restructuring its shipbuilding and steel industries - by acting as adviser, and purchaser of excess capacity. That, however, assumes the kind of Japanese-style consensus the EC steel industry lacks.

EC deal paves way for Siderurgia rationalisation

TWO THOUSAND Portuguese steelworkers are to be laid off under an agreement between Portugal and the European Community.

Under the agreement, the EC will provide Ecu8m (\$5.5m) to pay compensation and other allowances to the workers, who represent about a third of the labour force of Siderurgia Nacional, the debt-ridden national steel mill.

The agreement with the EC follows a similar deal in Spain, where Ecu59m were granted to cover compensation for 22,000 workers.

Siderurgia Nacional has been in trouble since its 1975 nationalisation. First, at a time when Portuguese industry was torn by politically-motivated agitation and headhunting for a slump, excess manpower was hired in 1975 at the steelworks in Seixal, then a militant area dominated by the newly-powerful Communist Party.

With the excuse of creating full employment, the Communists, who then called the mine in Portugal, packed key industries with clients who kept up steady, economically-damaging industrial action for the next few years.

Subsequently governments, in an ex-

cessive drive to build up large-scale industries that could replace imports - despite meagre local mineral resources and finances - devised an ambitious development plan for the Siderurgia. Capacity would leap from 600,000 tonnes per annum at two mills to 1.3m tonnes, meeting more than national demand - then 1.3m tonnes of flat and rolled steel products and forecast to soar to 2m tonnes by 1990.

A new blast furnace and other equipment were ordered from Italcristal, the Italian capital goods manufacturer, in 1981. Portuguese enterprises were supposed to share in the supply of equipment and services, thus increasing their output and engineering know-how.

A further steel mill and iron ore pelletising plants were planned for Sines, far south of Seixal, then Portugal's dream of an industrial mega-complex of the future with a giant oil refinery and petrochemical units and room for dozens of other major industries from steel to car assembly.

At prices of 1979, the year the steel plan was announced, investment in steel expansion was to be Ecu36m (\$250m).

Eight years later, the plan is for contraction and rationalisation, not expansion.

Demand slumped off in the early 1980s, and by 1986 was down to 80 per cent of 1978 levels.

Post-1982 governments were more realistic about Portugal's industrial vocation and capacity. They were more determined not to waste public money on remote attempts to put Portugal on the same level as northern European heavily industrialised nations, which had anyway begun to seriously rethink their own industrial scale.

From 1978 to 1984 Siderurgia lost 210 jobs. In 1985, it lost 80 jobs. Consumption of steel in Portugal is about a quarter of EC average. Siderurgia will try - with the help of the EC's steel rationalisation plan - to modernise methods, output, management and infrastructure to make maximum use of realistically-expected capacity.

A recent pickup in construction and public works hints at future rises in steel consumption, but, as a two-year-old member of the EC, Portugal has to adapt production and imports or exports of steel to the attempts at rationalisation of the European Iron and Steel Community.

The Ecu8m given by the EC comes in the form of direct grants. It will provide payments to laid-off workers, support for steel

workers under 45 who can find other jobs on a labour market which is expanding for the first time in five years, and financial help for steelworkers to relocate if they choose to take up jobs elsewhere in Portugal.

The authorities hope reduction of manpower and modernisation of production, as well as use of part of the new equipment acquired under the original steel plan, can make Portuguese steel production more competitive.

The old plan to build a steel mill at Sines has been shelved, while the refinery and petrochemical complex (which never built its full quota of petrochemical units and is gradually being wound down by the government of Mr Cavaco Silva) are working well below capacity.

Mega-plans are a thing of the past that cost the Portuguese state hundreds of millions of dollars in foreign and domestic debt, and were major factors in an accumulated public debt of over Ecu5,000m. Privatisation is the leitmotif of the present government - but before Siderurgia Nacional can be privatised, according to the Prime Minister, it must put its financial and production house in order.

Transport minister quits Yugoslav Government

By Aleksandar LEBL in BELGRADE

YUGOSLAVIA'S Secretary for Transport, Mr Mustafa Pljakic, resigned yesterday, adding to pressure on the Government over the Agrokomerc scandal and the country's economic problems.

Mr Pljakic, an ethnic Albanian, formerly held important political posts in the troubled

province of Kosovo. He was named by a committee of the Communist Party last month as one of those responsible for the difficult situation in the province, especially for failing to stop the rise of Albanian nationalism and irredentism.

His departure may speed up a rumoured reshuffle of the Government. Mr Branko Mitkovic, there have been demands for members to resign in connection with the Agrokomerc financial scandal. There has also been sharp criticism of the Government's inability to stop runaway inflation of some 150 per cent, or to halt the steep fall of the dinar.

The fate of the Government will possibly be decided today when Parliament votes on its proposed anti-inflation and stabilisation programme. If the programme is not passed Mr Mitkovic's administration is likely to fall.

If the Government survives, the most likely decision is a price and wage freeze for between six months and a year, with some prices being rolled back.

Romanians have their power ration cut

By Judy Dempsey, recently in Bucharest

THE ROMANIAN authorities have announced stringent new measures on the use of gas and electricity as part of a drive to save energy and keep sections of the country's industry supplied over the winter months.

The regulations, which were issued by the State Council, come into force immediately. They will involve the reduction in "natural gas and the electric power consumption of non-productive activities by at least 30 per cent."

The measures are particularly aimed at reducing energy supplies to the already hard-pressed domestic consumer. The average Romanian household will now be allowed 35kW of energy per month instead of the existing 47kW rate. Those who exceed the norms will have their supplies cut off by inspectors who regularly monitor the consumption of energy.

Ministries, trade organisations, institutes and other public bodies will also have their supplies cut by 30 per cent.

The country was self-sufficient in energy during the late 1960s and early 1970s, but lack of investments to modernise an industry which consumes high amounts of energy has led to repeated energy shortages.

The Romanian authorities have recently requested an extra 4m tons of Soviet oil. The Soviet Union already sells between 4m and 5m tons of oil and other energy a year to Romania.

Mr Nicolae Ceausescu, the Romanian President and Communist Party leader, began a two-day visit to Yugoslavia yesterday. Relations between both countries are far from cordial.

One of the main issues on the agenda includes the Iron Gates power station on the Danube which supplies hydro-electric power to Yugoslavia and Romania.

Under an international convention, the Romanians agreed to generate only 4m kilowatts hours a year. This year, the Romanians have already generated more than 14m kilowatts hours. The Yugoslav media recently reported that the repeated excessive use of water by the Romanians has led to reductions in the water levels at the Yugoslav thermal power stations at Kotlatic and Nikola Tesla.

Hungary marks down forint

By Leslie Collin in Berlin

THE HUNGARIAN forint has been devalued by 5 per cent against Western currencies in a move to boost the country's lagging exports to the West, which have created a serious balance of payments problem. Since the beginning of 1986 the forint has been devalued by 25 per cent.

The authorities also announced that a 6 per cent tax rebate paid to Hungarian exporters will cease on January 1. It was introduced in 1980 to compensate exporters of energy-intensive products for the rising price of Soviet oil. However, a finance official said it had become in effect a subsidy for inefficient exporters.

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EUROPEAN NEWS

Arsonist fires opera house in Frankfurt

By Andrew Fisher in Frankfurt

FRANKFURT suffered its second tragedy in just over a week in the early hours of yesterday morning, when an arson attack on the city's opera house caused more than DM100m (\$33.6m) damage.

Police said the fire was started by a homeless 56-year-old man who had slipped into the building - not to be confused with the renovated neo-classical Alte Oper, now mainly a concert hall - through an open window to find some food.

Last week, the city was shocked by the deaths of two policemen in a night-time demonstration at the airport. This was the first time West German police had been shot dead in a demonstration.

The fire at the opera house, which was built in 1963 and had just been renovated at a cost of DM55.5m, took several hours to control. The damage was to the stage area and evidence of the fire was not visible from outside.

Mr Wolfgang Brueck, the mayor of Frankfurt, said that the damage was covered by insurance. Efforts would now be made to speed this season's opera programme around other facilities in the city, including the Alte Oper.

Police said that the arsonist, who came over from East Germany in the early 1980s, wanted to draw attention to his homeless plight by starting the fire.

Balladur refuses to alter French economic policy

By George Graham in Paris

THE FRENCH Government will not adjust its economic policy in the light of the turbulence in the financial markets, even though it expects negative effects on the country's economy as a result of the crisis.

Mr Edouard Balladur, French Finance Minister, said he would embark "neither on expansion nor on austerity," while recognising that the forecast of 2.5 per cent economic growth contained in his budget for 1988 was now questionable.

But the current policy was obtaining good results, he said, and laying solid bases for the French economy.

The stock market turmoil has forced Mr Balladur to postpone the privatisation of Union des Assurances de Paris, the country's largest insurance company, until the New Year. But the minister said that the setback to his privatisation programme would have only minor effects on next year's budget.

Even if the privatisations had to be completely abandoned in 1988, the total budget loss would be of only FF3.2bn (\$520m) already assigned to capital increases for companies remaining in the state sector.

Mr Alain Juppé, Budget Minister, added that the Government was "perfectly convinced that the 1988 budget still holds good in the new context of the stock market crisis."

The Socialist opposition has attacked Mr Balladur's budget on the grounds that his economic premises have now been over-

taken by the financial crisis.

Members of the governing majority who support Mr Raymond Barre, rather than Mr Jacques Chirac, the Prime Minister, in next year's presidential elections have also taken the opportunity offered by the financial crisis to distance themselves from Mr Balladur's economic management.

The Finance Minister's relative economic position was reinforced by the publication yesterday of favourable inflation statistics for October.

French consumer prices rose by 0.2 per cent during the month, leaving a year-on-year inflation rate of 3.1-3.2 per cent, compared with 3.3 per cent in September.

Finance ministry officials pointed out that the French inflation rate was now only 2.2 percentage points higher than West Germany's, compared with a gap of 2.8 percentage points last month. They said the margin was the lowest since 1973.

But Mr Balladur warned that European economic prospects were threatened principally by the possibility of a further fall in the US dollar.

"It is the US aware that the fall of the dollar constitutes for Europe a veritable economic menace? A prolonged decline of the dollar would be contrary to the interests of Europe and of the Western world," Mr Balladur said.

UAP privatisation postponed, Page 22

Italian business warns of crisis in economy



Lucchini: coalition plea

ITALIAN BUSINESS leaders yesterday presented a deeply pessimistic view of their country's economic outlook and issued a fervent appeal to the governing parties to settle their political differences today.

At the end of a meeting of the executive of Confindustria, the main representative of Italian industry, Mr Luigi Lucchini, the organisation's president, warned that companies were faced with "a very deep crisis" as a result of recent events in global markets.

In this situation, it was "indispensable" that the governing parties formed a solid coalition, rather than one just based on a policy programme, said Mr Lucchini.

He was speaking on the eve of today's meeting of party leaders

By John Wyles in Rome

which will try to head off a looming political crisis caused by the Liberal Party's threat to withdraw from the coalition. The party, which has only one ministerial portfolio, Defence, is claiming that the revised budget proposals adopted in cabinet on Tuesday breach the coalition's policy agreements.

Confindustria leaders were merciless in their criticism of the proposals yesterday. Mr Cesare Romiti, Fiat's managing director, said they were "absolutely insufficient," while Mr Lucchini complained that "neither in logic nor in numbers do they reflect the seriousness of the situation and

the economy's growing difficulties."

The fall in the stocks markets was especially serious for Italy because of the "profound uncertainties" about its political and economic direction, argued Mr Lucchini. There was a risk of a fall in world demand, reduced investment and cuts in production which would damage employment, he added, appearing to regard a recession as inevitable.

The budget proposals, which, through higher charges and some economies, aim to cut next year's budget deficit by L6,000bn to L103,500bn (\$47bn), did not respond to the gravity of the situation, nor did they measure up to the need to strengthen and develop the economy.



Romiti: budget attack

G7 action on dollar 'hinges on US budget talks'

By David Marsh in Bonn

TALKS BETWEEN the US Administration and Congress on fresh cuts in the country's budget deficit were a "keynote" to determining action by the Group of Seven industrial countries to stabilise the dollar, Mr Michael Wilson, the Canadian Finance Minister, said yesterday.

Mr Wilson is on a European tour to meet three of his fellow finance minister signatories of last February's Louvre currency accord.

Although the trip was planned several weeks ago, Mr Wilson's talks appear to be setting a loose

framework for a meeting of the Group of Seven - the US, Japan, West Germany, France, Britain, Canada and Italy - after agreement in Washington on a deficit reduction package. This could open the way for West Germany and Japan to take action to boost their economies to offset any slackening US economic activity.

Affirming that the financial market turbulence of the past few weeks had brought governments into "uncharted waters," he said other countries were reluctant to make "policy commitments" until there was action

on the budget from Washington. Speaking in Bonn yesterday after seeing Mr Gerhard Stoltenberg, the West German Finance Minister, Mr Wilson said financial markets were looking for cuts in the US deficit going beyond the \$28bn which would be triggered by the Gramm-Rudman legislation.

Mr Wilson saw Mr Edouard Balladur, the French Finance Minister, on Monday, and was due to hold talks with Mr Nigel Lawson, the UK Chancellor of the Exchequer, in London later yesterday.

He stopped short of directly proposing stimulatory action for the chief countries with current account surpluses - West Germany and Japan. But he said that if the US was going to cut its budget deficit further, it would be "important" for other countries to "pick up possible slack there might be in economic activity."

On the timing of any Group of Seven meeting, he affirmed that it would need to be "properly prepared and executed." A hasty meeting with insufficient preparation "could be more damaging to the whole process than

not having a meeting at all," he warned. He dismissed any question of a speedy meeting, saying he would not be staying in Europe to wait for one to be arranged. "I will run out of shirts before there is a G7 meeting," he quipped.

Asked about the dangers of a recession in the US, Mr Wilson said leading indicators would have to be studied carefully in coming months. Although he saw some "troublesome" problem areas in the US economy, he added that he was not "excessively worried" about the recessionary dangers.

W Germany yields on Minitel

By Paul Betts in Paris

THE BONN Government has finally agreed to allow France to market in West Germany its successful Minitel telecommunications services, ending a bitter dispute between the two countries.

The agreement to open up the West German market for the Minitel was signed yesterday by Mr Christian Schwarz-Schilling, the West German Telecommunications Minister, and Mr Gerard Longuet, his French counterpart, during the latest Franco-German summit in Karlsruhe.

The West German Bundespost has thus finally agreed to accept the French Minitel standard in

the face of increasing pressure from the French Government and the French telecommunications authority, the Direction Generale des Telecommunications (DGT), France had filed a formal complaint last year with the European Commission against what it regarded as an obstructive attitude of the West German authorities against Minitel.

France has been anxious to export its Minitel technology across the country. Indeed, France has taken a lead in videotext technology and services with the

Minitel, which is supplied by the DGT to French telephone subscribers.

However, France has argued that West Germany had been seeking to protect its own telecommunications industry by not allowing France to export its Minitel services and technology across the Rhine because of West Germany's lag in this field compared with France.

The agreement signed yesterday and confirmed by French officials "was a great success removed a serious bone of contention between the two countries."

Yeltsin's departure may slow the pace of Soviet reform

By Catherine McLennan in Moscow

THE dismissal of Mr Boris Yeltsin from his senior position in the Moscow Communist Party hierarchy deprives Mr Mikhail Gorbachev of a key supporter and could signal a slowing of the social and economic reforms being introduced in the Soviet Union.

Mr Yeltsin was among the first promoted by Mr Gorbachev when he came to power and some Western observers see his demise as the first serious political setback to the Soviet leader. Mr Gorbachev appears to have been forced into casting his ally and protégé as part of a political compromise with those in the party who, while supporting reform, advocated a gradualist, step-by-step approach.

The outspoken and abrasive style of the former Moscow party chief grated on this section of the party, led by the politburo number two, Mr Yegor Ligachev, who has publicly criticised some of the free-ranging debates allowed in the national press under the policy of *glasnost* (openness).

Mr Yeltsin's departure reinforces Mr Gorbachev's frank admission that opposition to his attempt to transform Soviet society is mounting. "There really is a lot of resistance to perestroika (restructuring). To put it mildly, there is a debate about what perestroika means, and people are beginning to take sides," a senior



Yeltsin: abrasive style caused his downfall

Western diplomat said last week. The manner of Mr Yeltsin's going is particularly damaging, reinforcing as it does the image of a party unable to throw off the habits of the Brezhnev years, not least the habit of obsessive secrecy.

News of his ouster at a central committee meeting attacking those who slowed the pace of reform was not only slow to emerge but appeared first at a briefing for foreign journalists.

Tass, the official news agency, carried reports but ordered Soviet publications not to print them. None did, provoking later accusations in Moscow of "information apartheid," with native Muscovites having to learn from foreigners what was going on.

Mr Yeltsin was brought to Moscow from his post as party leader in the city of Sverdlovsk in the Urals in April 1985, one month after Mr Gorbachev took office. He was promoted to Moscow city party chief in December, and appointed to the ruling politburo as a non-voting member the following February. His expected promotion to full politburo member status never came.

He captured the attention of ordinary Muscovites, when he travelled on the Moscow metro and made surprise visits to food stores, as he tried to reinvigorate the city's services by seeing their problems at first hand. Mr Yeltsin also became known for his scathing attacks on the corruption and inefficiency of his predecessor, Mr Viktor Grishin, a man who had enough friends at the top to stand against Mr Gorbachev for the leadership in 1985.

Strict enforcement of perestroika won him a lot of enemies. "He became isolated because he was so stubborn. He went ahead of Gorbachev - the political cost of keeping him alive became too great," a Western diplomat said.

Mr Lev Zaikov, Mr Yeltsin's replacement, is a very different character, his performance being described in the press as "grey and dull." The 64-year-old Mr Zaikov worked for nearly 40 years in scientific production and is known as an arms specialist who has been in control of the Soviet arms industry.

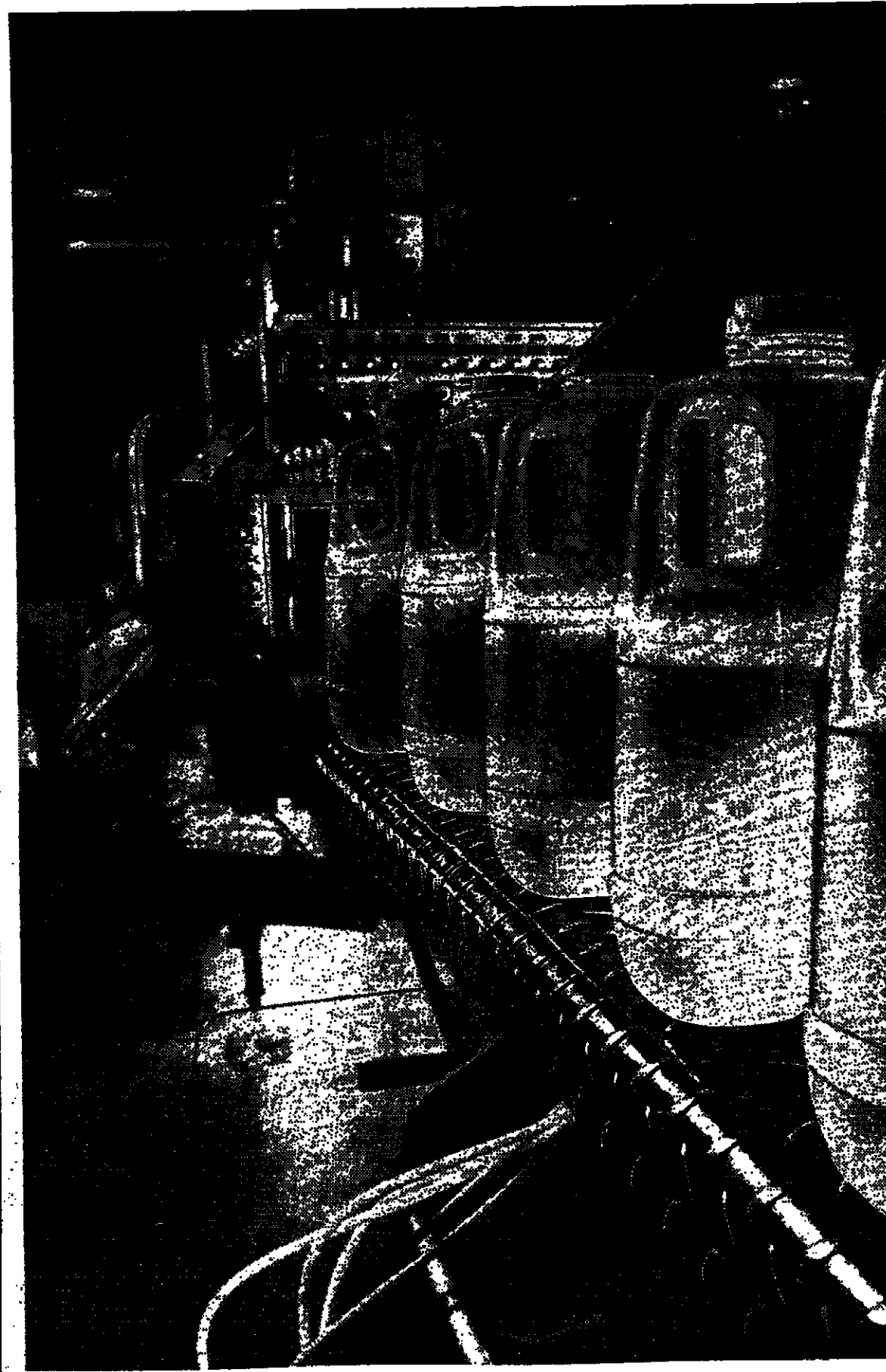
He was only chairman of the executive of the Leningrad city Soviet, the eighth-ranking job in the city, when Mr Yuri Andropov, Soviet leader from 1982 to 1984, picked him out to be First Secretary of the Leningrad party committee in 1985. Subsequently promoted by Mr Gorbachev to full membership of the politburo, he has kept a low profile but is regarded as a loyal supporter and a keen advocate of reform.

Doubts over F-16s

Portugal would find it difficult to accommodate the US F-16 fighter bombers which Spain wants removed from its soil, Prime Minister Anibal Cavaco Silva said yesterday. Reuter reports from Madrid. He added, however, that Portugal, which has been mentioned as a possible alternative destination for the F-16s currently stationed at Torrejon near Madrid, had not been approached.

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AMERICAN NEWS

Peronists set to wreck Argentine budget reforms

BY TIM COOME IN BUENOS AIRES

AN ATTEMPT by the Argentine government to introduce tax reforms to reduce its fiscal deficit has run into serious difficulties with business leaders and the opposition Peronist party.

The reforms, on which the government's economic plan rests, face defeat at best severe watering down.

The measures seek to halve the fiscal deficit, cut of about \$2.4bn, and will fall heavily on the business community through increases in property taxes, the renewal of "forced savings" and higher taxes on bank transactions. The package has first to be approved by Congress, where intensive lobbying is taking place to kill the proposals.

A leader of the Peronist deputies in the Congress, Mr José Matzkin, confirmed to farm and business leaders on Wednesday evening that his block of legislators, which form the principal minority, will vote against the tax bills. This greatly reduces the bills' chances.

The ruling Radical Party has a majority only in the lower house of the Congress, but will lose even that when new legislators, elected in last September's polls, take up their seats next month. On top of that there is dissent within the Radical Party over the efficacy of the new taxes and the general direction of the government's economic policy.

Business leaders in one province have already threatened a

tax strike if the proposals go through, while leaders of the Argentine Industrial Union, which groups together Argentina's leading industries, warned Mr Juan Sourrouille, the Economy Minister, that the package was unacceptable to the business community.

Mr Sourrouille was apparently adamant and told them: "The package as it stands is the only scheme possible which will enable the figures to balance."

A halving of the fiscal deficit, now running at 7 per cent of GDP, is the *sine qua non* on which Argentina's standby loan agreement with the IMF is based, and which in turn is the key to continued finance from Argentina's commercial creditors banks.

At failure of the tax package could thereby lead to a failure of the IMF agreement. A cut in external finance would seriously limit Argentina's capacity to service its \$4.5bn foreign debt (its visible trade surplus will be little more than \$1bn this year), and could force it into a *de facto* moratorium by early next year.

The rejection of the tax package by the business community and the Peronist opposition comes on top of mounting trade union opposition to the government's economic plan. The General Confederation of Workers has threatened a second general strike this month, this time for 36 hours. One of its principal demands is a debt moratorium.

Canute James in Kingston reports on an uphill struggle between governments and drug traffickers

Drug smugglers turn to Caribbean island-hopping

FOR MANY Caribbean governments, police chiefs, the word "drug" and "law" no longer refer to the game of cricket, but to a threat they now accept as being more dangerous than that served up by the once-fearsome West Indies fast bowlers.

These, with "blue lightning" and "thunderstorm", are codenames for operations which have been mounted by regional governments and US law-enforcement agencies to curb the production and smuggling of narcotics to the US.

Despite some successes, mainly in the eradication of marijuana in major producers such as Jamaica and Belize, the Caribbean has become a sieve through which cocaine flows from South America to the US.

The growth of smuggling is causing more than slight concern to Caribbean governments, particularly those in the small islands of the eastern Caribbean. "The drug problem has reached frightening proportions," says Mr John Compton,

Prime Minister of St Lucia.

"If the trade continues at the present level the traders will soon be able to control governments."

Mr Ray Robinson, Trinidad and Tobago's Prime Minister, agrees. He said: "The power and complexity of the criminal drug network is such that it has penetrated to the very fabric of our societies and threatens to corrupt our most sacred institutions."

The geography of the region helps the traffickers. Small planes, many amphibious, island-hop through the archipelago with their cargoes, undetected by inadequate surveillance. Small boats use the thousands of coves and inlets with ease. The fact that many island governments view pleasure boating as a potentially lucrative arm of tourism is providing greater cover for smugglers.

It is not only the islands which are being used. A recent report from the US State Department identified Guyana and Surinam, on

the South American mainland, as favoured channels.

There is no clear indication of the volume or value of the drugs passing through the region to the US.

Few of the small, economically hard-pressed nations of the region

can afford the cash needed to combat the traffickers, leading Mr Robinson to suggest that the eastern Caribbean needs more help from the US, where the drugs find their customers.

But even with "greater policing and harassment" of smugglers, as suggested by Mr Compton, the traffickers' resources should enable them to stay one step ahead of the authorities.

The criminal drug networks in

these islands have absolutely no problem with money," Mr Cuthbert Phillips, St Lucia's police commissioner, said recently. He claims that traffickers' budgets include payments for governments, police, customs and airlines.

The pervasive influence of the traffickers has been demonstrated in the convictions in US courts of government ministers from the Turks and Caicos islands and from Surinam, who were held on drug charges. An official enquiry in Trinidad and Tobago is said to have found former government officials and police officers were involved in drug trafficking.

The magnitude of the problem for the eastern Caribbean is indicated in Mr Compton's suggested solutions. Besides the harassment of the traffickers, he wants "economic activities to remove the breeding ground of recruits into this army of evil."

In a region struggling with little success, to reduce unemployment

from an average 25 per cent, there are likely to be more than enough hands attracted to what the traffickers are offering.

In its effort to deal with illegal trafficking by air, the Puerto Rican administration is spending \$50m on airship-based radar to cover the 100-mile-long island.

A more radical solution is planned by Mr Edward Seaga, the Jamaican Prime Minister. He says aircraft suspected of smuggling drugs and which enter Jamaican airspace illegally will be shot down by surface-to-air missiles. Government officials said the Jamaican defence forces had no surface-to-air missiles and there is no indication when it will get them.

However, Ms Ann Wroblewski, the US Assistant Secretary of State for Narcotics, said recently that Washington was to give more aid to Jamaica to fight the smugglers. She did not indicate the nature of the assets to be provided.

Shell subsidiary threatens to stop selling petrol in Brazil

SHELL warned yesterday it would abandon petrol sales in Brazil rather than accept the imposition of a Brazilian majority shareholding in its distribution network, writes Ivo Dawson in Rio de Janeiro.

The warning was issued by Mr Robert Broughton, Shell Brazil president, after a key committee now drafting a new constitution voted to require Brazilian control of foreign-owned petrol outlets.

Petrol and fuel alcohol distribution in Brazil is 55 per cent controlled by foreign companies, with the wholly-owned Royal Dutch/Shell subsidiary holding 21 per cent, Esso 15 per cent, Atlantic 10 per cent and Texaco 8 per cent. Petrobras, the state oil company, controls 37 per cent while a private Brazilian distributor, Ipiranga, holds 9.5 per cent.

Mr Broughton's comments marked a toughened earlier statement that merely pledged the company to fight the move. While expressing confidence that the clause would be thrown out by a plenary session of the Constitutional Assembly, he promised a united campaign by the foreign companies.

He also warned: "Shell absolutely does not accept being transformed into a minority shareholder." It would withdraw altogether from distribution

chemicals and mining activities. A similar vote by the drafting committee to restrict mining operations to Brazilian majority companies was not expected to have the remotest chance of passing through the plenary, Shell claimed.

Mr Ari Macedo, the vice-president of Atlantic, has also vigorously attacked the proposal. "Whoever was thinking of investing in Brazil will have to

Peru in \$27m debt deal with Prague

BY BARBARA DUNN IN LIMA

PERU yesterday signed a \$27m debt deal with Czechoslovakia under which Lima will pay \$3m towards its \$58m debt to Czechoslovakia in return for the Czechs buying an extra \$18m of Peruvian products.

This is the third such deal struck by Peru this year with East bloc countries - the others were with East Germany and Hungary. It follows a similar deal between the Peruvian Government and First Interstate Bank of California and Midland Bank.

The Czechoslovakian agreement covers debt service for the rest of this year and for 1988. The products to be used for payment include computers assembled in Peru, frozen fish, zinc discs, iron pellets and leather goods.

The Peruvian Government has insisted that for every one dollar's worth of debt repayment in kind creditors buy at least two dollars' worth of products using hard currency. The two-for-one formula aims to conserve Peru's dwindling foreign exchange.

Mr Guillermo Runciman, director of the Ministry of Economy's public credit office, said talks on similar deals with three more Western commercial creditors were very advanced. These were Chase Manhattan Bank, American Express and Banco de Bogota.

Mr Runciman said that no deal had yet been reached with the Soviet Union, which refuses to accept the two-for-one formula.

The Czechoslovakian accord comes as Peru's Minister of Economy and Finance, Mr Antonio Sabido, has begun talks on Peru's external debt with the World Bank. The Bank suspended payments to Peru last April after Peru refused to pay its full arrears. But as its economic prospects worsen, Peru is anxious to resume relations with the Bank.

Mr Runciman said he believed the World Bank attitude had changed and that the Bank might now be flexible over its demand that Peru pay its full



Gustavo Sabido talks with creditors

arrears of approximately \$130m. While no specific loan agreements are expected to be signed, Mr Sabido hopes to reach an understanding with the World Bank on Peru's economic problems and to determine the country's financial needs for a new lending programme.

Mr Sabido will also have an informal meeting with the Paris Club next week in Paris. Government creditors hold \$4.3bn of Peru's total \$14.3bn foreign debt. Its total arrears now run to \$5.5bn.

Mr Runciman said Peru had asked the World Bank steering committee in New York for a meeting in mid-January. He said Peru had proposals for payments to banks including payment-in-kind and the conversion of debt into 25-year no-interest bonds. Peru's last meeting with its commercial bank creditors in September 1986 ended without agreement.

There is speculation in Lima that Peru will be forced by early next year to reverse its policies and move towards more orthodox economic adjustment recipes. Since July 1985, when President Alan Garcia came to office, Peru has maintained a policy of paying its foreign debt at only 10 per cent of export income.

Relief as Kennedy is judged acceptable

BY NANCY DUNNE IN WASHINGTON

MORE THAN 100 cheering students crowded into a courtroom at the McGeorge school of law in Sacramento, California, to watch on a large television screen the nomination of their popular part-time professor to the vacant seat on the US Supreme Court.

In Washington, the reaction to Judge Anthony Kennedy's selection was more subdued, containing an element of relief that President Reagan had, after two failures, found a Supreme Court justice who appears to be acceptable to a majority in both parties.

"The experience of the last several months has made us all a bit wiser," the president said of his four-month battle to instal a rightwing candidate.

For their part, the liberal Democrats seem to have learned caution from accusations that they had behaved like a lynch mob in the debate over Judge Robert Bork, the president's first nominee. Others, mindful of the unexpected revelations about Judge Douglas Ginsburg's marijuana smoking and ethical problems, were wary as well.

Senator Joseph Biden, chairman of the judiciary committee, said he suspected "we'll have a new Supreme Court justice, if all goes well."

Civil rights and women's groups were studying the nominee's 400 written opinions. The American Bar Association, whose evaluation is crucial, began yet another study of a candidate's qualifications.

No senator is predicting that confirmation is a certainty. Even the White House said Judge Kennedy's name would not be sent to Congress until a comprehensive background check was completed.

Conservatives, who threatened to fight the nomination, seemed yesterday to have fallen in line. Senator Orrin Hatch, a Utah Republican, appeared on television to praise Judge Kennedy's credentials.

Senator Larry Pressler, a South Dakota Republican, called the judge "a compromise candidate."

The judge's views on abortion, now unknown, could draw fire from the right or the left, and he is likely to try to avoid giving them.

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OVERSEAS NEWS

Richard Johns reports on the ineffectiveness of sanctions designed to prevent Iran waging war with Western weaponry in the Gulf

Arms embargo which cannot withstand the profit motive

THE discovery that Iran has obtained Stinger missiles was bitterly ironic for the US, poised to resume its campaign for an arms embargo. It also highlighted the difficulties facing any concerted attempt to stop the flow of arms to the Islamic Republic - even one initiated and endorsed by the UN Security Council.

The Pentagon has regarded the portable, shoulder-fired surface-to-air missile as sophisticated enough to restrict its sale to only a handful of trusted allies and, more problematically, two liberation movements fighting Moscow-backed Communist regimes and Chad, in its confrontation with Colonel Muammar Gaddafi of Libya.

However, it denied deliveries of Stingers to Saudi Arabia and Jordan under pressure from Congress, which argued they might fall into the hands of Israel's Palestinian enemies.

In the squalid and corrupt world of the international arms business, only perhaps the sale to Iran of weapons captured from it by Iraq (through middlemen) offers a more bizarre comment on the attempts of the international community to stem the flow of weapons to Iran.

Efforts to curb the trade by Western governments have been rendered largely futile by the use of false and forged end-user certificates, falsified shipping documents and phoney invoices. The traffic has been made possible by legal loopholes, the laxity of official controls and the willingness of a score or more of third party entrepôts to facilitate the movement of lethal equipment. The profit motive of companies desperate for orders has also helped to strengthen Iran's martial surrews.

After Stinger batteries and cases of the kind normally used for the missile were found on one of the Iranian gunboats cap-

tured on October 8 it was not necessary to look further for the source of an embarrassing breach of the US embargo than neighbouring Afghanistan. The weapon, which has caused the Soviet forces there so much discomfiture, was channelled to mujahideen guerrillas by no less than seven parties based in Peshawar.

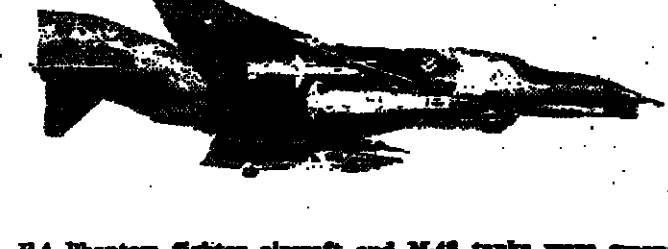
That was a direct route compared with the devious twisting trails used by many middlemen in a trade which - quite apart from supplies to Iran from the Communist bloc - has flourished in the face of legal and administrative restrictions imposed by Western governments. It is likely

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to continue as long as handsome profits can be made and Iran is able to pay the inflated premium for the supplies it needs.

In its pursuit of the war Iran has been greatly handicapped by the difficulty of obtaining parts to maintain the weapons systems purchased by the Shah and the Mirage F-1 fighter bombers and Exocet missiles which made possible a sustained campaign against its enemy's oil traffic from early 1984. Supplies from China and North Korea have been inadequate.

If mandatory sanctions were



F-4 Phantom fighter aircraft and M-48 tanks were among shipments intended for Iran, discovered as part of a "sting operation" mounted by the US authorities in Bermuda. Seventeen men, including Israeli General Avraham Bar-Am, are awaiting trial.

enforced by the Communist bloc Iran would be deprived of its main source of hardware, albeit relatively unsophisticated. Last summer China was reckoned by the US Administration to have surpassed North Korea as Iran's leading supplier following the \$1.6bn deal concluded in March 1985.

Officials in Washington reckon that China supplied arms worth about \$1bn last year. Beijing has continued to protest that it has not sold Silk-worm missiles to Iran and has even suggested that the weapons in its possession were captured from the Iraqis. Shipments were possibly sent via North Korea. But equipment made available by China to Iran is reckoned to have included Soviet aircraft, anti-aircraft missiles, tanks and armoured personnel carriers.

An arms embargo against Iran would not only put a greater onus on Western governments to tighten up controls on exports through third countries. It would also place them under a much stronger obligation to stop the movement of weaponry destined for Iran through their borders. Yet some notable failures in the last few years indicate how difficult it will be to eliminate the traffic.

According to the most recent allegations relating to the sale of

explosives by the French arms company Luchaire, President François Mitterrand - who has declined to comment on the charges - was told in 1984 about the illegal exports, but the shipments continued for another two years despite an arms embargo against Iran, in force since the start of the Gulf conflict.

The right-wing newspaper *Le Figaro* quoted Mr Jean-François Barthe, inspector general of the armed forces, as saying Mr Charles Hernu, the Defence Minister, may have turned a blind eye to the sales because he was sympathetic to aides who wanted to help the struggling company while also accepting contributions to the Socialist Party.

In Italy an investigation into gun-running and drug-trafficking, involving the Mafia, implicated Valisella Meccanotecnica, a 50 per cent owned Fiat subsidiary, in the supply to Iran (via cover companies in Nigeria and elsewhere) of the mines which the Italian and five other Western navies are now hunting in the Gulf. Both the chairman and the managing-director of the Brescia-based company were arrested in connection with the allegations.

Noricum, the weapons division of Voest-Alpine, is under investigation in Austria for selling to

Iran in 1985-6 140 cannon of the GHN-45 type, part of an order reported to be for 600. With the use of false end-user certificates the weapons are said to have been shipped via Libya and Brazil. Mr Peter Unterwiesing, the chairman, has been detained. "We never knowingly sold arms to Iran," says Voest-Alpine.

In the wake of Iran's perhaps the most notable revelations have related to the way in which Nobel Industries AB of Sweden, the most pious Western country on the issues of peace

If mandatory sanctions were enforced by the Communist bloc Iran would be deprived of its main source of hardware, albeit relatively unsophisticated.

and disarmament, assisted the war effort of Ayatollah Khomeini's regime in collaboration with an international cartel of explosives manufacturers.

The 17 men, including retired Israeli General Avraham Bar-Am, arrested as the result of a "sting operation" mounted by the US authorities in Bermuda 18 months ago, are still awaiting trial.

Mr Anthony Cordesman, a Washington analyst, commented in a recent publication: "Iran was never able to tell whether it was dealing with serious offers, frauds, or sales being partly controlled by Western intelligence."

Over the seven-year period of the conflict, Israel has been the most consistent and probably the most substantial supplier of arms to Iran, motivated by the desire to weaken the Arab world, boost export earnings and secure the well-being of Jews remaining in Iran.

In the autumn of last year, meanwhile, the shooting down of an Iraqi aircraft by a US-made Phoenix missile indicated how far from comprehensive US vigilance may have been. So, too, did a UK Customs and Excise probe in 1985 which unearthed in a private mansion in Middlesex,

Sales to Iran by Bofors, Nobel's armaments subsidiary, of RBS anti-aircraft missiles via Singapore, was a breach of Stockholm's prohibition against the export of weapons to nations at war or in areas of military tension.

Nobel Industries' involvement in the complex case, involving the export of explosives and centred around the multi-national dealings of Mr Karl-Erik Schmitz and his Swedish Commodity Company, has been probably more illustrative of the difficulties facing enforcement of a global arms embargo.

In 1983 the US launched its Operation Staunch, aimed at discouraging other countries from selling arms to Iran and subsequently discredited by the Iran-Iraq war. It claimed that its diplomatic protests had prevented potential sales by Argentina, Italy, Portugal, Spain and South Korea. Yet in practice the US could have been as big a sieve in this respect as any other Western country.

Until the end of last year the US Government had been largely inattentive to actual or attempted shipments of arms to Iran. The most sensational involved an alleged scheme to sell Iran \$20m of sophisticated equipment including F-4 Phantom fighter aircraft, M-48 tanks and attack helicopters - which could hardly have come from anywhere other than the stocks of the Israeli Defence Forces.

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stolen spare parts for the F-14 Tomcat fighter aircraft purchased by the Shah before his overthrow.

The British Government's decision to close what the Iranians called their "logistics support centre" at the trade complex at 4, Victoria Street, London SW1, will probably inconvenience arms procurement by Iran. But it is unlikely to strangle it whether or not the UN Security Council agrees on an arms embargo.

The centre, manned by military personnel, was essentially an office for liaison, co-ordination and clearance of payments through the Bank Mellat's branch in the City. But the Islamic Republic has other non-diplomatic outposts and will establish more unless West European governments show much more vigilance.

Iran has, for instance, an important outlet in Hamburg masquerading under the name of Pacific Import-Export, and another in Zurich. Both are run by the Revolutionary Guards Corps, which has received an increasing proportion of available resources for weapons purchases, according to well-informed emigres.

They say that other centres of significance for dealings and transshipment of weapons have been Singapore, Greece, Turkey, Spain and - for South Africa and Brazilian arms in particular - Portugal. Yugoslavia is believed to have provided a vital clearing house for supplies from East European, including East German-manufactured versions of the highly effective ZSU series of

anti-aircraft guns.

Long before the embargo, the US had pressured the British Government to close the Victoria arms procurement office. It also criticised the UK for continuing to supply engines and other spare parts for Christian tanks. London replied that it had contractual obligations to do so. Those obligations expired in February 1985, although subsequent deliveries were reported at the end of 1986.

US policy remains that it will not sanction the supply of any equipment which might enable Iran to prolong or exacerbate the conflict.

In 1984 Britain accepted assurances that two naval support ships for which export licences were approved would not be used in the Gulf war. At the end of 1986 the Government justified the sale by Plessey of six static air defence systems, a lucrative contract worth \$343m, on the grounds that they would be used to help defend Iran's Soviet and Afghan borders.

Switzerland - which is not a member of the UN but has a policy stipulating that only defensive weapons can be exported - evidently felt no qualms of conscience in allowing the export of Pilatus military training aircraft even though they can be converted for a useful light attack role.

The offensive potential of the high-speed launches made by

Boghammar Marin AB might seem less obvious. Yet the sale of 40 of these high-speed craft to the Iranian customs service in 1983-4 has provided marauding Revolutionary Guards with the means to disrupt seriously Arab oil traffic in the Gulf and create a potentially explosive confrontation with the US naval presence there.

The difficulties of defining precisely what should be banned in an international arms embargo are obvious. Equipment, components or materials may not be lethal in themselves but they can help the pursuit of the conflict. In this respect the European Community has identified and forbidden the export to Iraq, as well Iran, of eight chemicals which could be used in the manufacture of mustard gas and chemical agents.

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As early as 1981 Israel is believed to have supplied Hawk missiles, M-48 tanks and 155mm artillery pieces. As recently as 1986 in the six months between May and November, it delivered anything from \$500m-lbn of arms in nine to 15 shipments according to Mr Gary Sick, a US analyst.

Since the Irangate scandal broke the assumption must be that the US has put pressure on Israel to stop supplying Iran. At



Silkworm missiles are being used by Iran in the Gulf conflict, although China, the manufacturer, denies supplying the equipment.

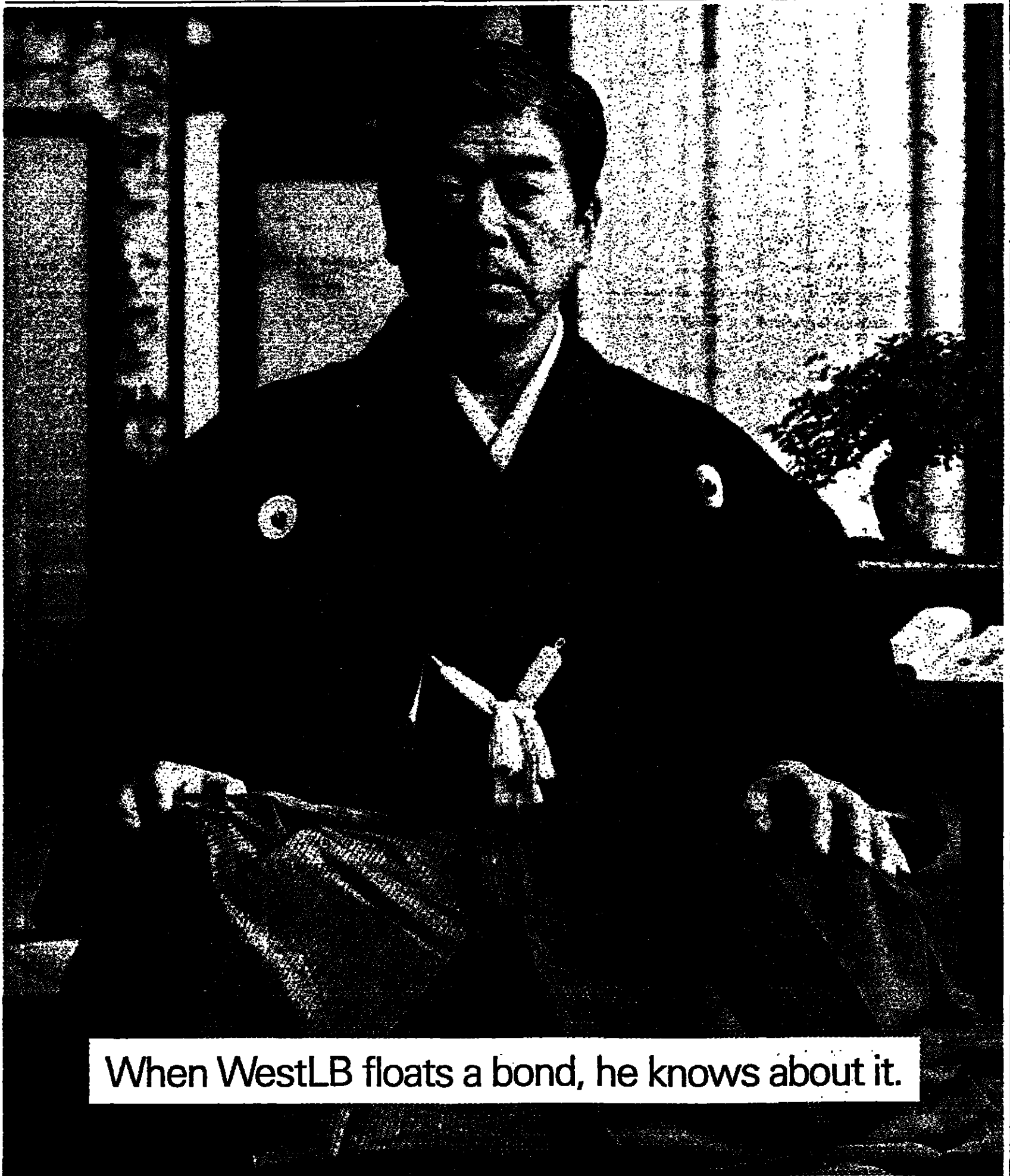
the same time there have been recent indications that Jerusalem is developing some reservations about helping and profiting from a fundamentalist Islamic regime dedicated in the long-term to the destruction of the Jewish state.

Israel's close, somewhat covert links with South Africa could make the country an ideal conduit. In September Jerusalem bowed to pressure from Washington and announced measures limiting diplomatic, cultural and business links with Pretoria. The measures ensured that no new arrangement on collaboration was entered into and Israel also let it be known that none relating to arms had been concluded since 1977. But nothing was said about the duration of old contracts.

It is known that South Africa was a large supplier of explosives and shells to Iran, at least until the summer of 1984 under counter-purchase deals involving crude oil. At that point South Africa's state-owned Armscor Corporation concluded a contract worth \$400m to sell Iran its powerful G-5 long-range artillery pieces. One of the conditions was reported to be a stoppage of deliveries to Iran. Whether this was successful is unclear.

If an arms embargo against Iran was declared, South Africa has the potential to be a major breach in it.

FT correspondents around the world contributed to this article.



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Adviser to Yacht Ship Italy

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Consulenti di Direzione

September 1987

Pretoria admits four soldiers killed in Angola

BY ANTHONY ROBINSON IN JOHANNESBURG

GEN MAGNUS MALAN, the South African Defence Minister, yesterday announced that four South African soldiers had been killed and an undisclosed number injured during fierce fighting between South African and Soviet bloc forces in south-east Angola on Monday.

Earlier claims by the state-controlled Angolan news agency Angop that 230 South African soldiers had been killed were denied.

Announcing further details about the clash between the leading regional power and the Soviet bloc, Mr Malan said that the South African Government had received reports from the South African Defence Force that a "brigade supported by Cubans with tanks, artillery, anti-aircraft weapons, ground-to-air missiles and other equipment" had been successfully forced to withdraw from its position. It added: "The Cubans were instructed to be evacuated by helicopter leaving Papia troops to carry on."

However, correspondents returning from a press conference held by Dr Jonas Savimbi, leader of Angola's Unita rebels, reported that he seemed mystified by the South African report.

Dr Savimbi, who is supported by South Africa and supplied with Stinger missiles and other equipment, claimed that Unita forces had won the biggest victory of their 12-year insurgency, killing 1,884 Angolans, 27 Soviet and 21 Cuban soldiers and rendering Papia incapable of mounting another dry season offensive next year.

The measures were approved as part of a deal between President Jayawardene and Prime Minister Rajiv Gandhi of India in July to end the island's ethnic bloodshed.

The autonomy deal, according to the opposition, would give the Tamils, who make up just 13 per cent of the island's 16m people, 30 per cent of the land and 30 per cent of its coastline.

Moscow offers aid package to Pakistan

BY MOHAMMAD AFTAB IN ISLAMABAD

THE Soviet Union has offered Pakistan a multi-million dollar aid package, in a bid to improve relations which have been bad since the 1979 Soviet military invasion of Afghanistan.

Moscow and the Soviet-supported Communist Government in Kabul, Afghanistan, accuse Pakistan, the US, China and the Arab countries of militarily aiding the Islamic guer-

rilla in Afghanistan. The war there has claimed thousands of lives on the two sides over the last eight years.

Mr Mahbubul Haq, Minister for Planning and Commerce, on his return from the Soviet Union, said Moscow had offered both technical and financial aid for steel, oil and gas, and several other sectors during the seventh five-year plan which Pakistan starts on

July 1 1988. But he put no price on the projects offered or what they would cost. If the two nations agreed to co-operate, Mr Haq told a news conference the Soviet Union had offered to assist in expansion and modernisation of a steel mill in Pakistan which was Soviet-built. It has an annual capacity of 1.1m tonnes. But Mr Bashir Ahmed, the Produc-

tion Minister, had previously told journalists that Moscow was not providing spare parts and essential components which the steel mill, at the industrial city of Karachi, requires. The controversy revolves round the ever-increasing rate of exchange which Moscow is demanding for roubles against the Pakistani rupee.

Mr Haq said the Soviet offer,

if it goes through, also includes oil, gas and electricity projects which Pakistan urgently needs to overcome its energy shortage.

Each side at present exports goods worth \$100m annually: Pakistan mainly exports cotton, textiles, ready-made garments, and a range of industrial products. Soviet exports include supplies for the steel mills, tractors and heavy machinery.

Protest fails to persuade Ershad's army

The Bangladesh Government is secure while the army is happy, our foreign staff and Robert Mahoney in Dhaka report

spite of the fact that Mr Ershad halted transport bringing protesters to the capital and arrested about 1,200 opponents before the demonstrations.

The protest was the biggest political challenge to Mr Ershad, a former army general, since he topped a short-lived civilian government in a bloodless 1982 coup. The 57-year-old leader is, however, expected to weather the storm partly because the generals want it that way, political commentators and Western diplomats say.

More than anyone, Mr Ershad realises the importance of keeping the 5,000-strong army happy. This week he consulted with army chiefs and listened to their views on running the country. He said there was no army discontent "because if you keep them (the army) in the picture... they will be happy."

The army, with Indian support, helped give birth to Bangla-

desh when it broke away from Pakistan in 1971. Since then it has played a pivotal role in politics. Army officers killed the country's first president, Mr Hossain Sheikh Mujibur Rahman in 1975. They also assassinated his son, President Ziaur Rahman in 1981.

Mrs Ershad has turned the army into a professional, cohesive force, imbued with a sense of purpose and given what it asked for, according to diplomats. "The army gets the lion's share of civil facilities, housing and education," said one diplomat.

This is particularly important in Bangladesh, one of the world's poorest countries with a per capita income half that of neighbouring India.

Army officers have been given plum diplomatic assignments and retired officers sit on the boards of several state organisations and companies. The Government spent \$250m on defence this year, 6 per cent of the budget.

The opposition draws most of its support from the urban 20 per cent of Bangladesh's 106m people. The army has been active helping the other 80 per cent in the countryside cope with the floods and cyclones which regularly batter this land along the Ganges and Brahmaputra deltas.



Ershad: no intention of resigning

The opposition leaders have repeatedly charged Mr Ershad and his administration with corruption and repression - charges which Mr Ershad denies.

Mrs Ershad goes even further, saying that Mr Ershad has lost army support because of corruption, his running of the country and handling of the opposition challenge. "If Ershad does not resign his own people will kill him," she told reporters.

"We have a history of change by the bullet rather than the ballot. We want Ershad to step down... and end this power politics through killing."

While the two mainline opposition alliances in general and their two leaders in particular appear firm in their bid to remove President Ershad from power, the leadership of the anti-government movement appears to be being taken over gradually by the Communists and the leftists. The attack on the American Bicentennial Hall and the destruction of the Pan Am office in the commercial district of Motijheel earlier this week pointedly demonstrate the movement's anti-American stance.

Neither Mrs Hasina nor Mrs Zia favour such overtly anti-American fervour. Observers believe that if the current anti-Ershad agitation continues for long, the Communists and their left wing allies, who have emerged as the most organised force in the opposition, will take full advantage of the situation and consolidate their position.

Asked to comment on Mrs Hasina's remarks, Mr Ershad said he had no intention of resigning. "I know the army, I commanded it for eight years. Why has there been no whisper of a coup (against me)?" he asked.

The answer is that so far he has kept the army happy.

Tamil autonomy passed

THE Sri Lankan parliament, amid widespread often bloody protests, yesterday passed two controversial bills granting the Tamil minority limited autonomy in one-third of the country, Reuters reports from Colombo.

President Jurdus Jayawardene's United National Party pushed the legislation through parliament with a two-thirds majority, despite protests by Sinhalese hardliners and Tamils in which almost 100 people have died this week.

The opposition Freedom Party, charging that the 81-year-old

Iran denounces Arab leaders as 'US stooges'

By Tony Walker in Amman

IRAN HAS denounced Arab rulers as stooges of the US following the emergency summit in Amman which condemned the Gulf War. Arab heads of state, at the conclusion on Wednesday of their four-day meeting, expressed support for Iraq and endorsed a United Nations Security Council resolution calling for an immediate ceasefire in the Gulf.

Libya, which had participated in the emergency summit, subsequently dissociated itself from the resolution, condemning Iran, saying it was "American inspired".

Tehran Radio said yesterday Iran was determined to "continue its defensive war despite all the international plots and propaganda until the aggressor Baghdad regime is punished and (Iran's) rightful demands are met."

Meanwhile, western observers in the region are adopting a "wait and see" approach before fully assessing the consequences of the Arab summit.

Most interest has focused on whether Syria, which has supported Iran from the start in the Gulf conflict, has in fact begun switching its allegiance.

"On the face of it, there has been a change," said a senior western ambassador, "but how often you know exactly what commitments have been made?"

Echoing concerns expressed by diplomat colleagues, the Arab rulers in Amman among Arab rulers may not endure, the ambassador said: "I'm afraid the process of evaporation is going to start quite soon."

Most observers believe that President Hafes al-Assad of Syria was forced by his country's dire economic circumstances to give ground in Amman, but they are reserving judgment on whether he made significant concessions.

Western officials are expressing satisfaction with the apparent ascendancy of the moderates at the summit. They have welcomed the landmark re-establishment of full diplomatic relations between most Arab states and Egypt.

THE VOICE OF SOUTH AFRICAN BUSINESS

Exciting new mining projects in prospect for the future

Loucas Pouroulis, Chairman of LEFKOCHRYSSOS LTD talks to John Spira, Finance Editor of the Johannesburg Sunday Star.



LOUCAS POUROULIS

Spira: The Golden Dumps group has humble beginnings. How did it start?

Pouroulis: It goes back to when I was born in Cyprus. I studied mining and metallurgy at the Technical University of Athens and did my training in West Germany and Sweden. At the end of 1964 I came to South Africa and worked for Anglo American Corporation at its East Duggan mine, being later transferred to Western Deep Levels.

At the beginning of 1971, I decided to go into business on my own... even though I had no capital to speak of. I started off by treating old mine dumps and tailings and acquired my first mineral rights in October 1974. Two years later, I was granted the clean-up contract for parts of East Duggan mine, which contract was, in retrospect, a watershed in my career, since it generated enough money to enable me to set up South Africa's first ever visible carbon-in-pulp gold processing plant. This process is well established throughout the world.

In 1977 I registered Golden Dumps as a company to look after the East Duggan mine clean-up operation and at the end of 1978 the company undertook its second major task when it took over management control of the South Roodport mine to the west of Johannesburg from General Mining. We started drilling at the beginning of 1979 and found some payable reserves which served as the basis of what is today a fairly substantial gold mine.

Interestingly, no-one credited me with any hope of success. Experienced mining men considered that all the payable ore had already been extracted. Yet today the mine's paying dividends and will continue to do so for many years to come.

Having gained control of South Roodport, I turned my attention to the East Rand in the area then known as Modder 74, which comprised 1 575 claims granted to me by the state in 1974. I had been using the carbon-in-pulp plant to reclaim gold from the dumps in the area.

I was approached by a merchant bank and asked if I could do anything with Government Gold Mining Areas (GGMA), an old and defunct mine adjacent to the Modder 74 claims. On July 1, 1979, Golden Dumps assumed managerial control of the company, raised R800 000 on the Johannesburg Stock Exchange and set up a small carbon-in-pulp plant on the property.

In 1980, we merged GGMA with Modder 74, applied for and were granted some additional mining claims, and formed Consolidated Modder/74 Mines, which has probably been one of the greatest mining successes of the past few decades. When Cons Modder came into being, the shares were trading at 27c. Last year they hit a peak of more than 2 000c.

Two years from now, Cons Modder will

be one of the world's major gold producers. Current expansion plans will raise production to nine tons of gold a year from a mill throughput of 200 000 tons a month.

Spira: How have you gone about supporting what has obviously evolved into a substantial gold mining infrastructure?

Pouroulis: In 1980, we set up a research unit, which not only provides metallurgical and mineralogical research support for group companies but serves small mines outside the group. Indeed, this unit has become a highly viable operation, also selling activated carbon, doing assay work and refining concentrates and slugs. Its technical personnel are always available to help these mines solve their technical problems.

Spira: Golden Dumps is essentially a management company. Under which umbrella do all your group companies fall?

Pouroulis: Saline Corporation, which we intend to bring to the stock market in the near future as a fully-fledged mining house. At present I am the major shareholder, with relatively small minority interests based abroad.

Spira: Your group has grown rapidly in a short period of time. To what do you ascribe the success you've achieved?

Pouroulis: Hands-on management, usually careful attention to detail and the pursuance of unorthodox strategies. Above all, I've followed a policy of respecting my staff, thereby motivating them to work hard and show initiative. Those who have come up to scratch have been rewarded accordingly - irrespective of race.

We recognise that all personnel are part of our business; that they have played a part in its growth and that they are an integral part of its future. We are actively training and nurturing our black employees to assume more senior positions within the group.

Spira: Has black labour unrest impacted on the fortunes of your group?

Pouroulis: Not at all. During the recent strikes on the South African mines, not one of our workers stayed away. In fact, we've never had any labour problems and we don't expect to have any in the future.

There are several reasons for such a situation, one of which is that we are always prepared to sit down and discuss problems with all our staff. In many cases we've granted benefits to workers without their having asked for them. As a result, we enjoy a remarkably good relationship with our workforce. We pay more than the average and environmental working conditions are generally favourable. Another reason is our insistence on extremely high safety standards. Our safety record is outstanding.

Our return record (those returning to work after going back to their homes on leave) is an unheard-of 90% plus, which means we must be doing something right.

It's worth mentioning that we have given a high level of priority to granting our people a meaningful stake in the group. I believe that all our employees should participate in the group's success. Thus, all staff, from top to bottom, were given the opportunity of acquiring a stake in our recently-listed platinum mine. And we'll adopt the same policy with future share issues. I personally take great pleasure in being able to offer my staff such opportunities.

Spira: Is there a place for smaller mining houses such as your own in an environment dominated by the giants?

Pouroulis: Yes, of course. Haven't we, as pioneers, proved that it can be done? I believe that projects ranging in size from R10 million to R100 million in terms of capital expenditure can survive and flourish in South Africa. We currently have several such projects operating and it is my view that many more will materialise in the years ahead. There are many more new mines to be discovered and certain of these will be developed by groups other than the giant mining houses.

We're delighted that others have followed in our footsteps, because it's created a new climate of fresh thinking in the mining industry. Some will not succeed, as they lack the necessary infrastructure, but that's just part of the learning curve that the new breed must experience.

The traditional, long-established mining houses have accepted the presence of similar smaller units and, indeed, have co-operated with us in many spheres of activity.

Spira: Your new platinum mine, Lefko, has generated a great deal of interest both here and abroad. What is the potential of this project?

Pouroulis: It will eventually (five years down the line) be mining some 4.5 million tons of rock a year from which it will produce between 700 000 and 750 000 ounces of platinum group metals, making it potentially the world's third-largest platinum group metals producer in the world after Rustenburg and Impala.

We'll be starting from scratch on a highly mechanised basis, which means that we shall be using only skilled and semi-skilled people, which factor, together with the shallow location of the orebody, implies that it will probably be the lowest-cost platinum producer in the world.

The mine, situated 80 kilometres north-west of Johannesburg, will have smelting and refining facilities to bring the ore up to a concentrate form. The product will then be transported to our refineries in Brakpan (east of Johannesburg) for removal of the base metals to arrive at the final product.

Total capital investment will be in the region of R600 million once the project has been completed. Production is scheduled to start 16 months from now following a period of four years of mineral rights acquisitions and highly detailed and exhaustive feasibility studies. We'll be in full production in the southern section of the property by the end of 1989. Our secondary expansion phase will begin in 1990 and reach fruition in 1993. Production in the first phase is targeted at 160 000 tons a month, rising to 380 000 tons in the second phase.

We'll be doing our own marketing. We're aiming at long term contracts for 70% to 75% of our production and have established sales channels in North America, Europe and the Far East.

Saline controls the majority of the shares in Lefko, with the balance being spread among five institutions and the public. About 7% of the issued share capital is held by investors in Britain, North America and Continental Europe.

Spira: With several new South African platinum mines scheduled to come into production in the next couple of years, is there a danger of an oversupply situation developing in world markets?

Pouroulis: No. I foresee a steady rise in demand sufficient to absorb the additional supplies that will come to the market - growing demand in jewellery, for investment purposes, in autocatalysts and platinum-based fuel cells. In addition, we ourselves are doing a great deal of work in developing exciting new applications for platinum group metals and this, too, could produce a source of additional demand.

Our initial production will come on stream a year ahead of the EEC auto emission control regulations coming into force, so our timing couldn't be better.

Spira: Do you have plans for any new mining ventures in the near future?

Pouroulis: Yes, some of our exploration programmes are well advanced and we will be making some very exciting announcements in the near future.

Spira: How do you see your existing mines performing over the next couple of years?

Pouroulis: Exceptionally well - even at present, metal prices below those ruling at present. We're expanding and modernising and I am confident that virtually all the technical problems we've been experiencing in the recent past have been overcome.

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WORLD TRADE NEWS

Carla Rapoport on the slow sales of DAT, a product that terrified the music industry Tape manufacturers playing for time

IT HAD TO BE the most controversial product launch in the history of consumer electronics. Digital audio tape (DAT) was going to destroy the international music industry if it was allowed on the market in its pure form.

The music industry can relax at least for the time being. DAT has been on sale in the world's second largest consumer electronics market for nearly a year, but has been little more than a disappointment to its makers.

Sales of DAT in Japan have fallen seriously short of expectations, with only 15,000 units sold so far. Even Sony, which remains relentlessly cheerful about the product, admits the major purchasers of DAT are bird-watchers and self-confessed audio maniacs.

DAT, it appears, ran into a problem that had nothing to do with quality, technology or even desirability. A revolutionary audio product, DAT can record and play music with the same quality as a compact disc using tiny, reusable cassettes.

The music industry claims the product will be used to pirate its copyrighted music by home-taping of CDs. It is strongly pushing an international standard for DAT, called a copy code, which would render its recording function useless. The Japanese have flatly refused to comply.

Despite fierce protests from music industry executives and threats of reprisals, the Japanese went ahead with their launch of DAT last February. The players,



On the shelf: High prices have kept DAT player sales down

without the copycode, entered the market at the same price compact disc players were launched at five years ago. Unfortunately for the electronics industry, every consumer in Japan knows what happened to CD prices in the past five years. As a result, potential buyers of DAT have stayed on the sidelines, turning the problem into a vicious circle for the Japanese.

DAT manufacturing capacity is so underused at the moment that the makers cannot afford to cut prices to stimulate sales. Yet the volume doesn't look like increasing until prices fall.

CD players in Japan, for example, now sell for as little as ¥30,000 (\$220). "The users already know these high price products will become lower price products," said a Hitachi executive this week.

Further, the Japanese music industry has fallen in line with its Western counterparts and refused to produce any pre-recorded tapes on DAT cassettes. Although the Japanese do not own many rights to Western music, they do have the ability to produce DAT cassettes of the many popular Japanese artists. So far, however, they have been reluctant to irritate the International Federation of Phonogram and Videogram Producers (IFPI), which has been leading the fight against DAT.

As a result, there is nothing to play on a DAT player unless the consumer makes his or her own tapes. And indeed, because of the equipment's ability to make stu-

dio-quality recordings, mainly because it would be new, exciting and be able to command a good price at the beginning.

But marketing plans for overseas markets remain vague, primarily because of the poor reception at home and the future over piracy abroad. Sony executives in Tokyo this week said sales in West Germany started this month, but sales in the UK have apparently been postponed. JVC said this week it would like to market DAT in West Germany "in the near future". Others refused comment on their plans.

In the meantime, the lack of interest in DAT at home is causing some pain among Japan's smaller exporters. Akai Electric, which has seen exports drop sharply this year due to the appreciation of the yen, now predicts a loss for its current fiscal year.

In making its forecast, Akai singled out the slower-than-expected sales of DAT as a significant contributor to its problems.

Most of the leaders in the industry are taking a wait-and-see attitude to DAT with the exception of Sony, Matsushita Electric and Aiwa, which is a subsidiary of Sony. Matsushita and Panasonic brand names, and Sony are bringing out portable DAT players within the next few weeks.

"People who are buying are the so-called maniacs, the first-on-the-block folks, the high-yen people," said Steve Burke, a public relations executive with Sony in Tokyo. "CD was slow to take off in the first year - it only sold about 30,000 units. We're not disappointed. We expect a certain level of growth when portables are available," he said.

JVC pointed out that industry has high hopes for car DAT players which will be available by the end of this year. "This will stretch the need for software and in turn put pressure on the software manufacturers," said Junko Yoshida of JVC.

"We still have hopes long-term that DAT will be a big seller."

At the moment, however, the great spur to reduce prices - competition - is lacking. A Hitachi executive summed it up: "The market is so small, there can be no competition. It is too small to make Japanese manufacturers think it important and do what is necessary: start cutting prices."

Suzuki to sell GM cars in Japan

By Stefan Wagstyl

GENERAL MOTORS, the largest US vehicle maker, and Suzuki, the smallest Japanese manufacturer, are planning a marketing arrangement under which Suzuki will sell General Motors cars in Japan.

Suzuki, which is 4.9 per cent owned by the American company, will sell three GM-built mid-sized cars, the Grand Am, Corsica and Beretta, through its 600-strong domestic dealer network, starting early next year.

Suzuki is considering setting up a separate company to import the GM vehicles, a GM spokesman said.

Details of the agreement had yet to be finalised but GM intended to maintain ties with Yanase, its existing Japanese importer.

The move comes at a time when the strengthened yen has made it easier for Western vehicle makers to export to Japan, although US producers trail far behind West German manufacturers in their efforts to penetrate the Japanese market.

Last year, GM sold only 1,859 cars in Japan, compared with 16,086 by VW/Audi, the import market leader.

Total import penetration nevertheless remains extremely low, at less than 3 per cent of the market.

Ford, Mazda in pact to replace small car range

By Stefan Wagstyl, in Tokyo

FORD US and Mazda Motor, the Japanese manufacturer in which Ford has a 23.7 per cent stake, have agreed jointly to develop new small cars to replace current models, including the Ford Escort version sold in North America.

The replacement for the European version of the Escort - the world's biggest-selling car with nearly 1m produced last year - will be developed separately, at Ford's engineering centre at Duntun in the UK, as well as the Fiesta, Sierra, Temp and Topaz replacements.

Yesterday's agreement, the latest result of long-standing close links between the two companies, demonstrates how car makers increasingly are co-operating to share development, manufacturing and marketing skills. This agreement, and the General Motors-Suzuki marketing deal also announced yesterday, "are good examples of how the industry is being globalised," said Mr Geoffrey Wilkinson, car industry west for Salomon Brothers, the US investment broker.

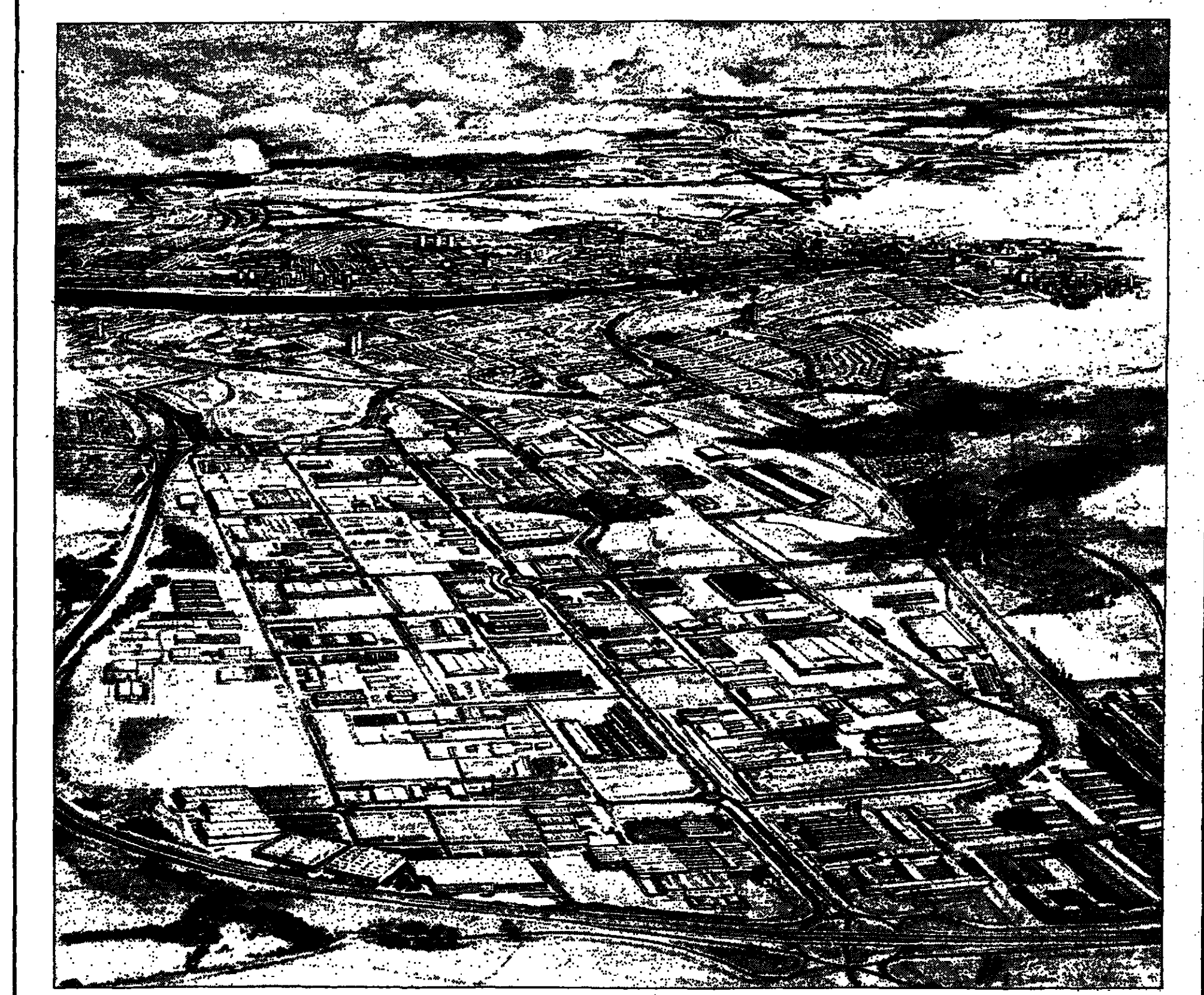
Mazda said it had been given the lead responsibility in developing components for a small car for Ford, and engineering work was under way. Industry analysts in Tokyo said Mazda would probably supply engines and other major components for the car.

The development project would possibly be completed in 1990. Mazda's South Korean affiliate Kia Motors recently began shipping small cars to Ford for sale in the US under the Ford badge. Mazda is also supplying cars to Ford from a newly completed plant at Flat Rock, Michigan.

Half the Mazda-developed cars are supplied to Ford for sale as Fords, and the rest are sold as Mazdas. The plant will produce 240,000 cars a year at full capacity in the 1990s.

Analysts said that the new agreement for joint development marked a closer stage of co-operation between the companies. If the companies decided to manufacture the car, it could well be built at Flat Rock. Mazda had particular expertise in engine development, while the other Japanese manufacturers it also had better experience than most US car makers of developing small vehicles, said the analysts.

In other co-operation agreements involving Japanese manufacturers, Ford is studying making leisure vehicles jointly with Nissan, Mitsubishi Motors has a link with Daimler-Benz of West Germany, and Toyota has an agreement with Volkswagen of probably supply engines and



Crash may hit US pulp industry

By James Buchanan in New York

LAST month's stock-market crash could claim one unlucky victim: the US pulp and paper industry, which is in the midst of its first sustained recovery for a long time.

After the best part of a decade of weak prices and gnawing foreign competition, mills are working at full capacity, markets are being conquered, prices are up sharply from their 1985 trough, and profits are going through the roof.

The industry is poised to launch its largest capital spending programme since before the recession of the mid-1970s.

"The industry's current operating environment could not be much better," said Mr Mark Rogers, an analyst at the Wall Street securities firm of Prudential-Bache.

Up to last month, the industry was sending out signs of the most troubling indicators of any part of the US economy. Nobody worries about inflation now. The fear is that the stock market crash on October 19 heralds a recession which will send paper prices and production tumbling.

Industry executives report no signs yet of a loss of confidence. "There is, as yet, no evidence of any major build-up of inventories at either paper and allied product mills and plants, or at user levels," says Mr Red Canavan, president of the American Paper Institute. "It's just too early to know," said another industry executive.

This week, Mr Canavan presented the institute's annual survey of US pulp and paper-making capacity and showed an industry in the peak of health. Production of paper and paperboard is likely to top 74m tons this year, an increase of 4.4 per cent over 1986.

More important, the weakening of the dollar has allowed the industry to raise prices without fear of being undercut from overseas. Sales revenues will be up 10 to 15 per cent, and average \$60m. Profits in the first half were already 46 per cent ahead of the year before, according to the Commerce Department.

Exports, at 4.5m tons, are up about 10 per cent because of the weakening dollar, even if imports continue to bulk large in the market.

The share of imports has been steady at about 14.5 per cent for the past three years, largely because Canadian newsprint producers enjoy the same currency depreciation as their US neighbours. But European producers are not enjoying the same value printing and writing grades.

This year, the industry has felt good enough about prospects to add some 2.5m tons of capacity, or about 3.5 per cent, for its largest addition in 14 years.

According to interviews conducted by the institute, the industry is planning to spend about \$500m a year to build new mills and machines and improve others for a net gain of 6m tons.

"If these gains are achieved," Mr Canavan said, "the productive potential of the industry will grow at an average 2.5 per cent, a higher rate of growth than the 2.3 per cent annual average over the prior 10 years."

The last share of the new production will go into newsprint - where two completely new mills are planned - and printing and writing papers. But what happens to these grand projects is anybody's guess.

Nevertheless, the stock market is sending gloomy messages about prospects for the industry. Stocks of many companies, such as International Paper or Bowater, are down about half from their peak for the year.

Italians win telecom orders in Mexico, US

By Alan Friedman in Milan

TELETRA, the Fiat data transmission subsidiary, yesterday announced that it had won two important orders to supply telecommunications systems in Mexico and the US.

The first order is a \$136m (\$16.7m) contract from Telcel, the Mexican telephone concern. This multi-year contract calls for Teletra to supply radio-bridge and fibre-optic systems and to supervise installation.

Telcel will be using Teletra products to expand and modernise its telecom network in Mexico. The Fiat subsidiary has had dealings in Mexico for 20 years.

In the US, Teletra has won a \$20m contract from Telcel, an independent telecoms company. The order from Telcel calls for the Italian company to supply digital fibre-optic equipment and small-to-medium capacity radio-bridge transmission systems.

Indonesia to renew Swiss customs link

By Alan Friedman in Milan

INDONESIA is to renew its contract with Societe Generale de Surveillance (SGS), the private Geneva-based customs inspection services company, in a move which will give heart to trade reformists within President Suharto's Government, Eastern reports from Jakarta.

The decision, announced to parliament by Mr Rachmat Salazar, the commerce minister, is broadly welcomed by Indonesia's business community, which has reported a dramatic reduction in trading costs as a result of SGS's comprehensive import supervision scheme.

The renewal comes as Indonesia's non-oil exports, and in particular its shipments of manufactured products, have shown steady gains, prompting Dr Ali Wardana, economics minister, to predict last week that GDP growth in 1987-88 could exceed 4 per cent.

GDP growth in 1986-87 was less than 3 per cent.

Lisbon deficit up 71%

By Peter Ware in Lisbon

PORTUGAL'S trade deficit increased by 71 per cent in dollar terms in the first nine months of 1987, compared with the equivalent period last year, the National Institute of Statistics announced.

The deficit, one of the most vulnerable areas of the country's rapid economic growth over the past two years, reached \$438.5bn (\$1.5bn) in September, representing an increase of 88.2 per cent in euros, the institute said.

Imports increased 30.3 per cent in value over the nine months period to \$1,372bn. Export earnings rose by 18.4 per cent to \$938.5bn.

Exports covered 68.4 per cent of the cost of imports, a decrease of 6.2 percentage points over the equivalent period last year.

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When Lord Young, Secretary of State for Trade and Industry, visits the North East today, he will see the results of over 50 years of team work - in more senses than one.

Since 1936 English Estates, with the help of central and local government and the private sector, has developed the 650 acre Team Valley estate into a major source of employment within the Tyneside conurbation. Today 300 businesses provide over 15,000 jobs in manufacturing and service industries.

The key to this success is English Estates' policy of keeping abreast of the changing needs of the business community and the work-force. In recent years this has seen the development of small workshops, offices, high technology premises and a retail park.

It has been matched by substantial investment in new facilities by a wide range of local, national and international companies.

And although it is already a green and pleasant working environment, English Estates is engaged upon a landscaping programme which will ensure that Team Valley continues to provide a first-rate location for the businesses of today and tomorrow.

Team Valley is just one of the 650 locations where English Estates is helping the private sector to generate economic activity and create jobs in areas where they are needed most.



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TECHNOLOGY

David Fishlock examines GEC's development of a head-up holographic display for fighter aircraft

THE STRAIN on the pilot is all too apparent in his laboured breathing. He is flying in darkness, very fast and very close to the ground. He peers straight ahead through his canopy at the eerie green image of symbols and labels which are all he knows of the world outside his cockpit. NO TURN tells him a mountain is looming away to his right; an urgent flashing, that he is losing height.

The pilot is flying a General Dynamics F-16 Fighting Falcon, equipped with a prototype of a new 'black box' which allows him to fly his aircraft without ever looking down at his instruments or through the canopy at the ground below. He has been trained to accept - no easy task - that all the flight data he needs is being projected into his forward view, on an area of canopy no bigger than a chocolate bar.

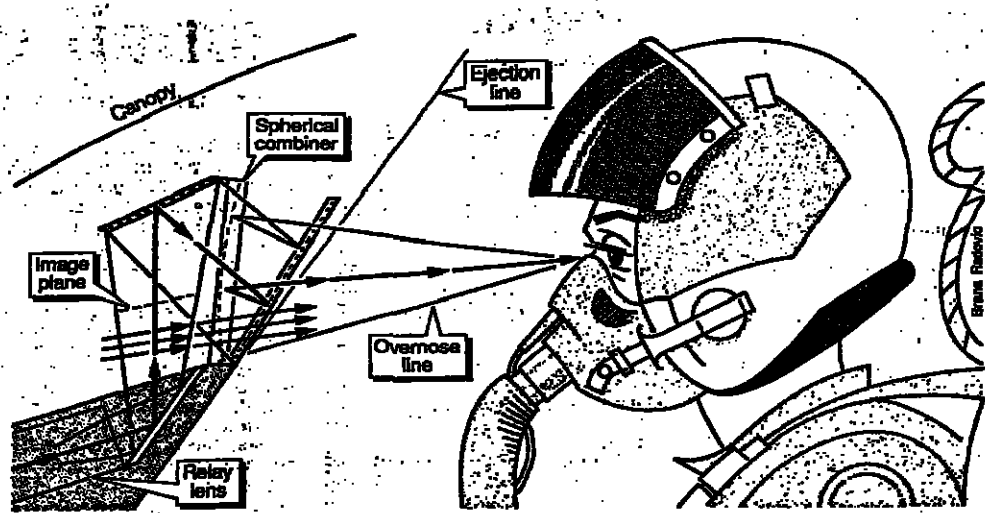
The black box which marshals the flight data for him is a holographic head-up display, developed by the airborne display division of the UK's GEC Avionics at Rochester, Kent. It uses holograms to give the pilot the wide field of vision he needs for night and day navigation and target-finding in a high-performance fighter. A more conventional head-up display (HUD) offers too small a porthole through which to peer.

The holographic HUD, for example, gives him freedom to turn sharply at low level in safety, and to fly nearer the ground. GEC Avionics claims it will be the first such display to go into volume production.

On November 4 Sir Peter Levine, chief of procurement at the UK Ministry of Defence, officially opened the laser processing facility used to make holograms for a US\$72m (\$56m) contract to provide the US Air Force with over 450 holographic HUDs.

"The holographic optics in this HUD represent less than 10 per cent of the cost. But without them there would have been no order," says Robin Sleight, general manager of the displays and guidance systems group.

In Sleight's opinion, the company took a "monumental risk" in trying to develop holographic optics. Yet it proved the factor which finally earned the order because there is no other way of



giving the pilot a sufficiently wide field of vision.

Holography was invented by the late Professor Dennis Gabor in 1947, and won him a Nobel Prize in 1971. He was working in what was then the research centre of British Thomson-Houston on the problem of improving the resolution of the electron microscope. Through holography he hoped to record the wavefront with electrons, reconstruct this wavefront with light, then correct the optical aberrations optically to give a better performance.

Unfortunately, it never worked, says Ken Firth, who worked with Gabor at the time, and who today is group leader of the GEC Avionics data presentation group, a team of six scientists studying advanced cockpit displays at GEC's central laboratories, Great Baddow, Essex.

Holography was hobbled until the invention of the laser in

1960, as a far more powerful source of coherent light than was available to enhance Gabor's early experiments. By 1970, GEC scientists were demonstrating holographic displays for a subsidiary (Clausen). These operated as changeable road signs, providing such data as speed restrictions.

In the late-1970s GEC's airborne display division began to take holography seriously as a way of widening the HUD's field of vision. A US defence development programme called Lantirn (low altitude navigation and targeting by infrared at night) was establishing that a wide field of vision would be essential for the next generation of fighters.

For GEC Avionics, as a successful exporter of HUDs to the US, the new challenge was to engineer this feature into a black box cockpit.

Firth's team came up with the

answer once it realised that it could make holograms which behaved like mirrors - reflective holograms. In effect, such holograms are semi-silvered mirrors.

Although made from conventional optical coatings, these holograms will reflect a specific wavelength (colour) of light, namely that of the green phosphor of the HUD's cathode ray tube. They reflect this colour at about 90 per cent of full efficiency. At the same time, white light is transmitted by the same optics, again with an efficiency of about 90 per cent.

Firth found such holograms capable, over a limited range of angles, of switching from reflecting almost all the green light to transmitting nearly all this light. In other words, for some angles a green ray reflects from the hologram, while for other angles it passes straight through, unimpeded.

The cathode ray tube projects

the flight data in green symbols into the pilot's field of vision - just as in an ordinary HUD - except that he has a 30-degree view instead of only 20 degrees. Other information - NO TURN, for example - is overwritten in white on this data during the fly-back period of the tube.

The upshot is a compact HUD which still fits in front of the pilot, inside the canopy. One GEC Avionics executive says it can justifiably be claimed that "it's all done with mirrors".

At Rochester, the mirrors developed by Firth - three for each HUD - were engineered, without modifications, into a system to fit into the F-16 cockpit. Not least of the problems was to make the mirrors resistant to birdstrikes, a particular hazard for fast, low-flying aircraft.

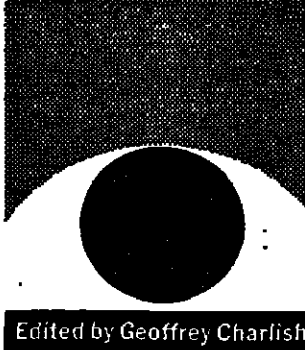
Initially, Pilkington, the UK glass manufacturer, furnished the holograms, sandwiched between perfect plates of glass; a total of 30 prototype sets of optical elements for the Lantirn programme.

However, at Rochester GEC Avionics was investing in a film laser processing facility to make production holograms. "The holographic HUD has been almost entirely a private research and development investment by GEC Avionics," says Ron Howard, managing director. Such a black box costs between \$150,000-\$200,000 to buy. Although his company has won business worth \$50m overseas, it has orders worth only about \$1m from the UK Ministry of Defence.

In the US, the holographic HUD has made over 1,800 flights, under environmental conditions ranging from the Arctic to the tropics.

Howard sees it as demonstrating a novel "enabling technology" which his company will exploit more widely.

WORTH WATCHING



Edited by Geoffrey Charlish

Soldiering towards indoor war games

THE COST of training infantrymen in the use of ground-to-air missiles has been reduced by the Army Weapons Division of British Aerospace.

Instead of the costly realism of a battlefield training ground, a BAe team at Stevenage in the UK has developed the Microdome.

Inside this 10-metre diameter, 5.6-metre tall dome there is, claims the company, virtually no difference between the training environment and actual combat conditions.

The soldier's visual and aural surroundings are reproduced to left and right around 75 per cent of the dome's inside surface using scenery projectors and loudspeakers.

A computer-driven laser projector, designed by FA Technology, the UK research group, produces images of approaching enemy aircraft which the soldier attempts to "bring down" using his weapon. High-speed computer graphics generate target and missile images in full moving realism, with clear indications of the missile flare and say his score.

Several targets can be simulated at the same time, with a

number of different weapons systems and a variety of terrains. An instructor's console allows the exercise to be planned in advance, kept on disc and played back as necessary. A printed assessment of the student's session is provided.

Microdome can be erected easily in a hangar or drill hall and can be made fully operational in four or five days.

Solid answer to an inky problem

THE IDEAL office computer printer would be one that prints a page in no time at all, produces no noise, mess or heat, gives crystal clear characters, cares little about the kind of paper used, is dirt cheap and never goes wrong.

Although that may be asking rather too much of the designers, US company Dataproducts of Milford, New Hampshire, seems to be pointing in the right direction with a new ink jet printer that uses solid ink.

Ink jet printing has the important advantages that there are no impacting mechanical parts to make a noise and that any kind of character or image can be printed. The principle is that the extremely small drops of ink released are electrically charged and then, with the aid of a computer controlled electric field, are made to land at an exact point on the paper to form characters.

In theory, any kind of surface can be printed on but, according to Dataproducts, there are limitations with liquid inks, whether they are based on water or oil.

The former, with some print heads, tends to dry out, clogging the nozzle, and the ink can spread out into the paper fibres to give ragged results. With oil-based inks, the drying time varies, giving variable quality.

Dataproducts' new machine uses an ink which is solid at room temperature. It is heated to allow drop formation, but when it hits the paper it penetrates enough to

There may be equivalents but there are no equals.



A SELKIRK World Leaders in Chimney Systems

give adhesion and then goes solid again, obviating all spreading problems. A quality bonus is that the lettering is slightly raised, in the manner of an embossed business card.

The Dataproducts machine, SI 450, can produce a high quality business letter on A4 paper in less than 25 seconds.

The bar goes up on lost luggage

AIR TRAVELLERS before long will notice that the destination label tied to the handle of their baggage carries a bar code, in the interests of automatic baggage handling.

A handful of such systems is already in use in the US, and Logan Fenemac, the UK handling equipment company of Hull, has been working with British Airports Services to perfect such systems.

Eventually, tying the label to the handle will be the last touch of a human hand in airport baggage handling. The Logan Fenemac system will separate the pieces of labelled luggage to allow a six-laser scanning system to read the tag, regardless of its position.

Then, each piece of luggage will be pushed on to its own tilt tray on another conveyor line, and sent on its way to an array of sorting chutes.

The computer controlling the system remembers which piece of luggage is on which tray and tips it into the appropriate flight destination chute.

CONTACTS: British Aerospace: UK, 0438 319422. Logan Fenemac UK, 0483 781211.

Soft route to full financial profiles

BY DAVID LASCELLES, BANKING EDITOR



Bill Murphy, Chairman of Third Wave Systems

THIRD WAVE Systems, a computer software and consultancy company, has begun marketing TAMAR, a retail financial services system package developed by Western Trust and Savings, the Plymouth-based banking group.

The chairman of TWS is Bill Murphy who recently resigned from Western Trust and Savings where he was managing director for two years.

When at Western, Murphy sold TAMAR to Citibank Savings, the UK arm of Citicorp, the large US commercial bank. He says he expects to announce a further sale this month. TWS is also in

discussions with a number of other financial institutions including a life assurance company, a clearing bank and a building society.

Murphy claims that TAMAR is a unique UK-designed product insofar as it provides financial service company users with a complete picture of their relationship with a particular client: the loans, deposits and other connections. It costs up to \$1.2m depending on the number of applications required.

TWS was founded by Bill Murphy in 1984 and it now has Hambro Bank as a 24 per cent shareholder.



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APPOINTMENTS

Australians join Northern Bank

Mr N.E. Clark, managing director of National Australia Bank, has been appointed to the board of NORTHERN BANK, Belfast. This appointment follows completion of the acquisition of Northern Bank, Northern Bank (Ireland), and Clydesdale Bank by National Australia Bank. Mr R.P. Hefron, managing director of National Australia Finance (UK), the newly-established UK holding company through which National Australia Bank's interest in the three banks will be held, is also joining the Northern Bank's board.

Mr Peter Kinnaird has been appointed marketing director of TOZER VEHICLE SERVICES, Dover, which operates Alfa Romeo (GB) and Daihatsu (UK). He joins on December 1 from BMW (GB) where he was marketing manager.

Mr Nigel Bernard has been appointed marketing director of The Private Capital Group, the personal financial management specialist arm of the SCANDINAVIAN BANK GROUP. He was marketing and broker sales director of Crown Financial Management.

Mr Andrew Lewis has been appointed to the board of GT MANAGEMENT (ASIA), with responsibility for retail sales and

marketing in Hong Kong and South East Asia. He has been with the company nearly six years.

Mr Tony Garner has become chief executive of WINCHMORE. He was group chief executive of Henry Sykes group, and master-minded its sale to SFP.

BMP BUSINESS has appointed Miss Jocelyn Horsfall as director of planning and research. She joins from Leo Burnett where she was on the board as deputy head of planning.

Mr Ian Howat has been elected chairman of the BRITISH CONSULTANTS BUREAU - the first chartered surveyor to take the post. He is a senior partner in Franklin & Andrews.

Dr Keith Macklister has been appointed chief executive and general manager of SERONO DIAGNOSTICS (UK), Woking. He was operations manager in the clinical reagents division at Amersham International.

Mr Peter Prosser has been appointed to the board of GOOD RELATIONS, part of the Lowe Bell Communications Group. He was a director of US-based Gavin Anderson & Co. Appointed associated directors are: Mr Nicholas Jones, who joins from Con-

cep Inc., where he was co-ordinator, government affairs; and Mr Martin Roche, on promotion from account director.

Mr Frank E. Taylor has been appointed a director of PHILIP HARRIS HOLDINGS. He will continue as group company secretary.

Mr Tom Quinn has been appointed a director of BARCLAYS DE ZOEETE WEDD, Barclays de Zoete Wedd Securities. He was a director of Greenwell Montagu.

Mr David J. Duncan has been appointed a director of GLOBE MANAGEMENT, a subsidiary of Globe Investment Trust. He was a director of Schroder Investment Management.

Mr Richard Brook has been appointed managing director of SIRA, Chislehurst. He was elected to the board in 1983 and succeeds Mr Terry Flanagan who has retired. Mr Brook also becomes chairman of subsidiaries Ometron and Image Automation, and a non-executive director of Sira Safety Services.

Mr Bill Williams has been appointed director of corporate communications of the PA CONSULTANCY GROUP.

Mr Derek Corriall, with the group since 1969, becomes deputy managing director of Sira Safety Services.

LEP Group changes

LEP GROUP has appointed Mr Horst Schumacher to the new post of chief executive, worldwide freight forwarding operations, from January. He will based at the group's headquarters in Epsom. Mr Schumacher has been chief executive of the Pacific Basin. Mr Keith Stander is moving to Hong Kong as chief executive, Pacific Basin, in succession to Mr Schumacher. Mr Jack Wasp has been appointed managing director of LEP International (UK). The group has reached agreement to acquire Profit Systems, Australia. In June LEP took a controlling interest in Profit Systems Inc, US freight forwarders. Mr Doug Russell, chief executive of Profit Australia, is to be chairman of all LEP's interests in Australia and New Zealand.

Mr Jonathan Bartley has been appointed director of operations by the NATIONAL INVESTMENT GROUP, stockbrokers. He will be responsible for information technology, settlements and back office systems.

Mr John Carrington, director of British Telecom mobile communications, has been elected president of the BUSINESS EQUIPMENT & INFORMATION TECHNOLOGY ASSOCIATION.

CONTRACTS

Retail and business park at Epsom

THE J.M.JONES CONSTRUCTION GROUP, Maidenhead, has won contracts totalling over £21.5m.

The largest single order, with a value of £10m, is to build a retail and business park at Kite Lane, Epsom, Surrey, for Peel Investments (UK).

The 44-week contract entails construction of a retail park of 124,675 sq.ft. and a 40,000 sq.ft. warehouse, a restaurant of 4,000 sq.ft., a manager's office and 626 car parking spaces; and a business park providing a two-storey high-tech unit of 40,000 sq.ft., three industrial units totalling 40,000 sq.ft. and 275 car parking spaces.

The company will build the entire scheme on foundations of dynamic compaction, bored piles and reinforced concrete suspended beams and slabs. The development will be clad in combination brickwork and glazing/curtain walling on a steel frame. All roofs will be metal deck, except for the office which will have a tiled roof.

Markham Developments, a

wholly-owned subsidiary of the group, has teamed up with Peel to develop a £7.5m industrial/warehouse scheme on a 5.5 acre site at Wade Road, Basingstoke.

To be known as the Loden Centre, the 116,000 sq.ft. project will provide units ranging from 5,100 sq.ft. to 37,000 sq.ft.

The Imperial College of Science, Technology and Design has awarded a £2.18m contract to construct three 3-storey laboratory buildings at the Gardenwood Laboratory complex at Buckhurst Road, Ascot. The 48-week contract entails constructing the buildings on mass concrete foundations with brickwork cladding on a steel frame.

TAYLOR WOODROW CONSTRUCTION (SCOTLAND) has a contract worth £3.8m from the East Kilbride Development Corporation to build 143 two-storey houses at Whitehill. The houses will be of common brickwork and stud partitions internally and facing brick externally, on concrete strip foundations. Roofs

will be timber truss with concrete interlocking tiles. Work has started for completion in February 1988.

ASHBY & BORNES has won a £2m package of building works for the new Financial Times printing facility at Leamouth Road, off East India Dock Road in London E14.

The contract, due for completion at the end of next June, comprises brickwork and blockwork, floor and wall tiling, grout and plastering, decorations, partitions and joinery.

Chemical agent monitor order

GRABNEY IONICS, a company in the defence and instrumentation division of Cambridge Electronic Industries, has been awarded a contract worth over £11m by the Canadian Department of Supply and Services for the supply of chemical agent monitors (CAM) together with

peripheral equipment. This follows several years' work by Grabney and the Canadian Department of National Defence on the testing and evaluation of the CAM monitor. The equipment has already been ordered by the UK Ministry of Defence and the US Army, confirming the commitment of major NATO countries to the CAM monitor.

£6m orders for Hewgate

Contracts worth over £6m won by HEWGATE CONSTRUCTION include industrial and commercial premises and speculative development schemes for developer S.P. Martin in Weymouth. Garden City, a multi-storey office block in High Wycombe for Firstland Properties and 25 freehold industrial units for Craighill Developments in Aylesbury. Hewgate has also secured a contract with Wycombe District Council for expansion of its combined services department.

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However, fault tolerance is by no means the 9800's only advantage.

MINISTER PLANS MEASURES TO TACKLE LONG-TERM UNEMPLOYED

Further sharp drop in jobless total

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

MR NORMAN FOWLER, the Employment Secretary, yesterday announced a further sharp fall in Britain's jobless total last month, and said that he was planning measures to tackle the high rate of long-term unemployment.

Official figures from the Employment Department show that the seasonally adjusted total of people eligible for unemployment benefit fell by 68,000 in October to stand at 2.71m.

It was the 18th consecutive monthly fall and the number of claimants is now 457,000 below its peak in June 1986.

On the basis of calculation introduced last year, the unemployment rate, at 9.5 per cent, has fallen below 10 per cent for the first time since July 1982.

Government statisticians believe that the underlying pace of fall in the numbers out of work is now around 50,000 a month.

Mr Fowler predicted further reductions over the coming year, although he said it was impossible to judge whether the present pace of the downward trend would be maintained.

"The employment position is exceptionally strong. We are going to see a continued fall in unemployment," he said.

The Government was particularly encouraged by a sharp drop in the number of young unemployed and by the fact that Britain's job performance had been significantly better than that of many of its major competitors.

The number of vacancies recorded at Jobcentres had also risen by 25 per cent over the last year.

For the future, Mr Fowler said that the main priority would be a reduction in the number of people out of work for a year or more, who currently account for over 40 per cent of the total.

In an unusual appearance at the monthly briefing for journalists on the official figures, the Employment Secretary said he expected to unveil proposals to tackle long-term unemployment within the next few weeks.

He would give no details of the plans, but suggested that they would be based on providing more training opportunities linked to the present Restart programme.

Mr Michael Meacher, the Labour party's employment spokesman, welcomed the latest fall in the total, but said that even on the Government's "spurious" basis the jobless rate was over twice the 4.3 per cent rate it had inherited in 1979.

Under the new scheme, employees will be able to use the savings plus the tax-free SAYE bonus to buy some or all of the shares under option.

BT had two previous schemes covering 1985 and this year. In the first, 33,000 employees were granted options, covering 113m shares, while in the second 14,688 options were granted, covering a further 15m shares.

Under the new scheme, applications must be lodged in January.

Mr Vallance acknowledged the recent criticisms of BT but said that with all employees working together, the company's current position amounts to "an opportunity, and a challenge that we must accept and I am confident and determined that we will succeed."

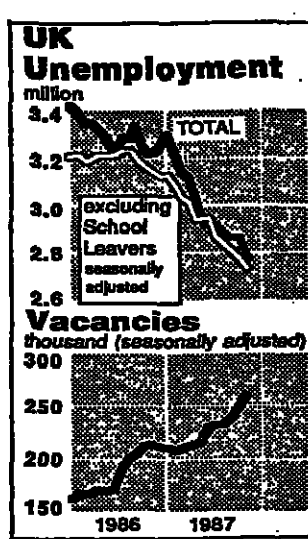
Employees must save a fixed amount of between £10 and £100 monthly with the Halifax Building Society under a save-as-you-earn (SAYE) contract. At the end

of an agreed period, employees will be able to use the savings plus the tax-free SAYE bonus to buy some or all of the shares under option.

BT's share price closed last night at 232p, down from 230p before the plunge in the markets.

Mr Vallance's letter to all 234,000 BT employees included an option to buy BT shares in five years' time at a price which is 10 per cent below the market value at the time of the offer.

Employees must save a fixed amount of between £10 and £100 monthly with the Halifax Building Society under a save-as-you-earn (SAYE) contract. At the end



Unions angry over sharesave scheme at British Telecom

BY PHILIP BASSETT, LABOUR EDITOR

BRITISH Telecom's new sharesave scheme for its employees has angered unions because of the company's refusal earlier this year to pay share dividends to workers following their pay strike.

BT's offer of a sharesave scheme, under which employees save money monthly and then after several years are able to buy shares at the agreed offer rather than market price, came with a letter to all employees from Mr John Vallance, the company's new chairman.

BT's union officials - who opposed the original shareholdings offer to employees when the company was privatised only to see 96 per cent take it up - acknowledge that despite the company's action after the pay

strike, union members are likely to take up the new share scheme offer.

They recognise that many employees will judge that after the world stock market crash the BT share price is likely to have risen considerably by the time the share scheme is due.

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In Brief

Car plants back in business after strike

PRODUCTION at Vauxhall Motors and the majority of Ford Motor Company car plants resumed after Tuesday's industrial unrest, which was unprecedented in recent years, Jimmy Burns writes.

Only Ford's Bielefeld plant was still disrupted by industrial action. Supervisors there are continuing their strike until Monday over the company's plans to change their role at the workplace.

Both Vauxhall and Ford said that they were waiting to resume negotiations on their disputed pay offers which are linked to significant changes in working practices.

Mr Leon Brittan, the former UK Home Secretary, called on the Government urgently to reform the Official Secrets Act which he said was at present "a dangerous smokescreen for those whose aim is to damage our national interests."

Rich harvest

A 150-foot vegetable patch on the south coast of England was sold for more than £50,000. The sale - accompanied by planning permission for a two-bedroom bungalow - was the product of a boom in the demand for building land.

Strike hits Labour HQ

The Labour party headquarters was brought to a standstill when members of the National Union of Journalists staged a 24-hour strike and picket over redundancy payments for sacked journalists on Labour Party weekly, which closed down last week.

Britons £4,500 in red

The average family in Britain owes £4,500 excluding mortgages, and credit card lending in the UK topped £5.2bn this year, compared with £2.1bn in 1982, according to a survey published by Familybase, a charity organisation.

State schools 'at risk'

The Government's education reform plans are the first step to complete privatisation of state education and will lead to the introduction of partial fee-paying in state schools, Mr Jack Straw, Labour's shadow education minister, said.

Scargill throws down the gauntlet

BY CHARLES LEADBEATER



"HE IS brave but crafty," commented one member of the National Union of Mineworkers executive after Mr Arthur Scargill, the union's left-wing president, had told the executive that he was volunteering to stand for re-election.

Brave because Mr Scargill, whose authority has increasingly been undermined by opposition on the executive, does not have to stand for re-election. Crafty, because Mr Scargill stands a good chance of winning, and thereby reasserting his authority.

Mr Scargill has called his opponents bluff by challenging them to back a candidate against him.

The strength of their opposition, which so far has mainly come from leaders of the union's constituent areas, will be put to the test among the union's approximately 100,000 members.

Mr Scargill, elected in 1981 by 70.3 per cent of those voting, is gambling that the opposition of leaders from areas such as South Wales and Scotland, is not shared by their members.

Why has Mr Scargill chosen this time to hand in his notice and stand for re-election? He does not have to seek re-election because in the aftermath of the 1984-85 pit strike the union changed its rules removing the president's casting vote on the executive committee.

This allowed Mr Scargill to escape the provisions of the 1984 Trade Union Act which requires all voting members of ruling union executive committees to submit themselves for periodic re-election.

The ostensible reason for his decision is that the union's national conference this summer supported a motion moved by the Scottish NUM, which set in train a review aimed at drawing up a procedure under which all significant union officials would have to stand for re-election.

His position was also under pressure from the Government into a strategic challenge to his leadership. He clearly hopes a

resounding victory would give him the authority to determine union policy over the next couple of years.

Mr Scargill will attempt to use the election as a referendum on the future direction of the union in which he will hope to defeat decisively the so-called new realism which he has consistently criticised.

Will the gamble work? The union's electoral terrain has been transformed in the six years since Mr Scargill's election. Then the NUM had more than 180,000 members; by the end of this year its membership could be down to about 90,000. Most moderate miners in Nottinghamshire, who voted heavily against Mr Scargill in 1981, have left.

But the election hinges on two factors. First, the votes of the 32,000 Yorkshire miners who make up about one-third of the union. Whoever wins Yorkshire's backing will almost certainly win the election.

Second, whether the opposition made up of traditional right-wingers and soft left leaders can unite behind a single candidate. Mr Scargill is almost certain to win against a split opposition.

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The right of conversion ends at the redemption date on December 31, 1987.

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November 13, 1987

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The numbers of Bonds selected by drawing for the mandatory redemption of 1.8 billion yen are as follows:

Denomination (Yen)	Number
100,000	2433-25681, 25682-26718
1,000,000	1- 162, 3490- 3530
10,000,000	361- 460, 742- 783

The numbers of Bonds shown below are to be redeemed with price at 102% as optional redemption.

Denomination (Yen)	Number
100,000	1- 19163, 20944-21693, 23594-23694, 23695-24934, 26719-26976, 26977-28086, 28087-29729
1,000,000	1397, 1505- 2120, 2333- 3489
10,000,000	1- 350, 763- 2349

Paying Agents: With respect to definitive bonds, the principal of and interest on the Bonds is payable at any of the paying agents mentioned thereon. With respect to recorded bonds, the payment shall be made at the paying agent designated in the application for the recording on the bonds.

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UK NEWS

Nirex may store nuclear waste deep underground

BY MAURICE SAMUELSON

BRITAIN'S nuclear industry yesterday said it was considering building a permanent storage site for radioactive waste up to 1,000 metres below the earth's surface.

The site, to be built for roughly £1bn on land, at sea or on the coast, would be used for intermediate and low-level waste which has been accumulating for several years as well as for fresh debris from the nuclear industry. Nirex, the radioactive waste agency, outlined the scheme in a document, *The Way Forward*, on which it called for widespread public discussion before deciding whether to recommend it to the Government. It has printed an initial 10,000 copies and wants to hold "round-table" discussions with local authorities, trade unions, the public and special interest groups.

Anti-nuclear groups immediately attacked the document as

biased, and alleged that the deep-level site would also be used for more dangerous high-level waste and not only for less radioactive materials.

The discussion document contains a map of Britain indicating extensive onshore and offshore areas, especially in north-west England and East Anglia, with the most suitable geology for safe, long-term storage.

They embrace Cumbria and its Sellafield site where British Nuclear Fuels recently confirmed it wanted to start appraisal drilling for a deep disposal facility.

The discussion document follows Nirex's decision, last May, to halt development of a shallow storage site following strong opposition and cost problems. Mr John Baker, Nirex chairman, who is also corporate managing director of the Central Electricity Generating Board,

said that large-scale storage facilities would be needed for accumulated waste even if Britain's nuclear programme were to be phased out.

"There is a recognised need, reflected in government policy, to establish a permanent, safe disposal facility which will remove from future generations any burden of management of current accumulations and future arisings of such waste. The provision of a facility deep underground will do this."

The facility would be constructed between 500 and 1,000 metres below ground.

The three options were:
• A deep-mined cavity under land.
• An offshore, sub-seabed cavity reached by tunnels from a coastal location.
• A sub-seabed cavity reached from the sea surface by a drilling platform or an artificial island.

Increase in foreign aid 'a turning point'

By Peter Montague, World Trade Editor

THE REAL increase in Britain's aid programme announced by the Government in last week's *Common Statement* marks an "important turning point," Mr Christopher Patten, Overseas Development Minister, said yesterday.

The increase, which will take aid spending from £1.24bn this year to £1.45bn in 1990-91, means aid is set to increase in real terms after a period of stagnation. This will allow the UK to make more bilateral aid available to developing countries, he told a construction industry lunch.

In his first detailed comments on the increase, Mr Patten said the strength of the economy justified an increase in the aid programme, but he made it clear that the simple availability of extra funds did not mean more commercially oriented.

None the less, Mr Patten went out of his way to show some sympathy with exporters. He said that some of our main competitors simply have more aid to be commercially-minded about," he said.

Financing infrastructure projects was an important way of alleviating poverty, he said. However, the development, political, commercial and political objectives could not be put into separate compartments.

"I am concerned to establish a broader constituency for the aid programme. I am all for public debate, but a constructive one, which will strengthen support for a quality aid programme not fracture or weaken it," he said.

Mr Patten said that the aid programme had a partnership role to play in this. He was replying to criticism from Mr Don Holland, chairman of Railforce, that Britain's aid budget was "still embarrassingly low."

It would be in Britain's self-interest to increase the amount spent on financing infrastructure in the developing world. Every extra £100m would produce 20,000 jobs at a cost much lower than conventional employment schemes.

The productivity of British construction was higher than that of their counterparts in Japan, he said.

They could compete satisfactorily in developed country markets where aid finance was available.

The Japanese Government pays the bidding costs of companies seeking World Bank supply contracts, while Denmark left it up to industry to develop support for developing countries. This was because these countries saw aid more in terms of economic cooperation than handouts, he said.

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French company to pull out of plasterboard market

BY ANDREW TAYLOR

LAFARGE COPPEE, the large French building materials manufacturer, is to withdraw from the £250m-a-year British plasterboard market.

The British market is facing increased competition following a decision by Redland, the British building materials producer, and C&L, the Australian building materials, resources and sugar group, to establish a joint venture to make plasterboard in Britain using imported raw materials.

In a separate move, Eternit TAC, the Belgium affiliate of Compagnie Financière Eternit of Switzerland, is next week to start importing plasterboard from Belgium into Britain.

BPB Industries holds a virtual monopoly on British sales of plasterboard. Its only real competitor in recent years has been Lafarge, which last year imported about 2.3m sq metres of plasterboard into Britain, com-

pared with total British sales of 13m sq metres.

Lafarge, in a letter to British customers, says it has decided to run down its plasterboard operations next year because of "recent announcements concerning the future development of the gypsum plasterboard industry in the UK, and the problems which our company has to provide sufficient material for the needs of our clients in a period of strong demand in northern France and England."

It had previously proposed to open a manufacturing plant in Britain. This plan had been delayed by Lafarge's decision two years ago to restrain capital expenditure in order to reduce group borrowings. Lafarge, France's biggest cement manufacturer and second-largest plasterboard producer, says it will maintain British supplies of plasterboard "for as long as our customers need to adjust to an alter-

native supplier."

It intends to continue to develop sales of plaster of Paris powder in Britain, particularly sales of special industrial powders.

Eternit TAC (in which Turner & Newall holds a 49 per cent stake, which it must dispose of to Eternit within four years) says its first batch of 0.5m sq metres of plasterboard will land at Mistley, near Colchester, Essex, next week.

It plans to sell 2m to 3m sq metres in Britain next year, building up to 10m sq metres by 1990. It proposes to use imports as a platform from which to open a British plasterboard manufacturing plant.

Initially, plasterboard will be supplied from a Belgium factory near Antwerp owned by Gyproc Benelux in which Eternit says it holds a controlling interest and in which BPB Industries has a 44.9 per cent stake.

Heathrow rail link plan put to ministers

By Lynton McLain

BRITISH RAIL and BAA, formerly the British Airports Authority, put joint proposals to the Government yesterday for a £180m express railway link between Paddington Station and London Heathrow Airport.

The proposal is in response to a report published in the summer by Howard Humphreys, consultants, for the Transport Department. This concluded that a rail link would be the best way to help improve access between Heathrow and central London.

The journey would take fewer than 20 minutes. The link would be able to handle 10m passengers a year, with trains every 15 minutes. BAA wants to be the leading private-sector company involved in the project.

Broker to serve small investors

MIDLAND BANK is to set up Midland Stockbrokers, a "back office" settlement service to execute deals for small investors.

The firm has been registered with the Stock Exchange. Its services will be phased in to Midland's branch network by the middle of next year. The cost of transactions will be based on the standard commission structure, starting at 1.5 per cent for the first £7,000 with a minimum of £20.

VAT loophole to be closed

DIRECTORS of large companies are to lose a VAT loophole which has allowed them to benefit from improvements to their private property carried out by their companies.

Companies are allowed to offset VAT paid on such improvements against VAT they charge their own customers - a course of action not open to small and medium-sized firms.

The loophole, which will end on April 1, 1988, extends to all repairs, maintenance and improvements paid for by the company on behalf of its director.

Teesside job creation plan

THE FIRST big job creation proposal for Teesside's new urban development corporation was revealed yesterday as an £80m scheme for a retail, hotel, conference and leisure complex.

The developer, Brookmount, a Mayfair-based property company, submitted the scheme for planning approval, claiming it would create 2,000 jobs. Brookmount was floated on the USM last year with assets of £7.6m. It is now capitalised at £60m.

Chief cashier for Bank

THE Bank of England is to have a new chief cashier, the man whose name appears on UK bank notes. He is Mr Malcolm Gill, 53, currently head of the Bank's foreign exchange division.

Mr Gill will take over from Mr David Somerset on March 1 next year. He has worked at the International Monetary Fund and the Treasury as well as the Bank.

BY PHILIP STEPHENS

Bank favours restraint on interest rates and wages

THE BANK of England signalled yesterday that it will be cautious about allowing interest rates to fall further in the wake of last month's crash on world stock markets and voiced its concern about the pace of pay awards.

In its latest Quarterly Bulletin, the Bank also predicted a slowing in the rate of world economic growth next year as a result of the equity price fall, but hinted that it shared the Treasury's view that output in Britain would rise by about 2½ per cent.

The Bulletin suggests that action by the US to reduce its Budget deficit should be accompanied by more expansionary policies in Japan and West Germany. Prospective growth in West Germany is particularly disappointing and might well be insufficient to stimulate the other key European economies.

The Bank adopts a markedly less optimistic view than that presented in Whitehall over the past few days on the prospects for any significant further fall in Britain's borrowing costs. Earlier this week Mr Nigel Lawson, the Chancellor, said that another cut in base rates would be a "distinct possibility" as part of an internationally-agreed package of measures to stabilise financial markets.

The Bulletin says that the one point decline to 9 per cent in base rates over the last few weeks was justified by the prospective dampening effect on demand in the economy of the equity price fall. The reduction was also needed to help restore confidence in financial markets.

But domestic monetary conditions - rapid growth in broad measures of the money supply and strong credit demand - and the high level of pay settlements

point to a need to keep borrowing costs at close to current levels.

The Bank welcomes both recent strong gains in manufacturing industry's productivity and signs that investment spending has started to rise sharply in response to buoyant output.

However, it warns that output and productivity growth are likely to slow next year and says there is a danger that employers may be too optimistic about the prospects in setting pay awards.

Any slowdown in investment spending as a result of the stock market crash would also increase the possibility that industry could begin to hit capacity constraints.

A deterioration in Britain's trade position this year may be partly attributable to faster growth in demand in the economy than in industry's ability to

meet it, the Bulletin says. A 7 per cent deterioration in industry's competitiveness over the last year is probably also having some dampening effect on exports, although competitive prices are still around 6 per cent higher than before sterling's devaluation last autumn.

The Bank says recent events on stock markets will damage the prospects for growth next year in two obvious ways - it will raise the cost of equity capital for industry and, by reducing household wealth, will also reduce consumption.

These two effects will not be negligible, particularly in the confidence of such a sharp and rapid fall in asset values. However, it adds that Britain should be less affected than the US, where personal ownership of shares is much more widespread.

people directly or indirectly into making an investment agreement in contravention of Section 57 of the act.

This is one aspect of the complex problems of fitting offshore funds into the new regulatory system due to come into operation in April. These funds are not being taxed by the act, but to be marketed in Britain, each fund will need to be recognised.

The act lays down three routes for recognition

address and telephone number of the investment company.

Lawyers for SIB, the City's new watchdog, are taking a different attitude.

They accept that showing unit prices is providing information to existing investors and does not contravene the Act. But they consider that including the address and telephone number, which existing investors do not require, would be providing information calculated to lead

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AIR FRANCE

UK NEWS

Industry funds centre to exploit science

BY PETER MARSH

AN industry-funded centre to encourage stronger links between companies and academic scientists will start by the end of the year.

The Centre for the Exploitation of Science and Technology, which was formally launched yesterday, will aim to move Britain closer to Japan and West Germany in the way the country transfers ideas from research to industry, according to Sir Francis Tombs, chairman of Rolls-Royce and of the Government's Advisory Council for Science and Technology.

Sir Robin Nicholson, a director of Pilkington, the glass company, said he hoped the centre would act like Japan's Ministry of International Trade and Industry in bringing together researchers from the academic and commercial fields.

Sir Robin, a former chief scientific adviser to the Government, has acted as chairman of a group which has put up \$4.7m to establish the centre for five years.

Among the companies which are contributing \$250,000 each are British Telecom, IBM, Rolls-Royce, Jaguar, Lucas, Shell, British Aerospace, British Gas and Thorn EMI.

The Government is to contribute a further \$1m towards the cost of running the centre, which will be in Manchester.

The organisation will be supported by academic groups in the north-west. It will examine technical trends in industry and the educational world and indicate to government bodies and companies sectors of science and technology with both near and long-term commercial potential.

One of the centre's jobs will be to advise the Government on the orientation of publicly-funded research and development, which costs \$4.5bn a year.

Sir Robin Nicholson, who will chair the group of industrialists in charge of the centre, dismissed fears that the centre would encourage applied research at the expense of programmes in pure science.

A warning about lack of government cash for long-term basic research came yesterday from Professor Bill Mitchell, chairman of the Science and Engineering Research Council.

Prof Mitchell said government spending cuts might mean his council is forced to trim \$46m a year from pure science programmes. This could lead Britain to drop out of CERN, the European centre for research into particle physics.

Young consumers' attitudes change

BY FEONA McEWAN

BRITAIN'S YOUNG reared under Thatcherism believe money is the route to happiness, today's generation of young consumers is more interested in personal success as measured by money than in happiness or fulfilment; the image of the upwardly mobile, self-made young adult has caught on.

These are among findings in a survey across Europe among 1,000 15-to-25 year-olds by McCann-Erickson, the US-owned multinational advertising agency, compared with a similar sample surveyed 10 years ago.

Money was given greater priority in the list of essentials by youth in Britain than in other European nations, where love and friendship were seen as more important, in contrast to the views of UK youth 10 years ago.

The sentiment of The Beatles' hit Money Can't Buy You Love, which caught the young's mood in the 1960s-70s, has made way for Madonna's Material Girl.

The 'new wave' believes in hard work as the way to success; more than a third would like a City job and a quarter a job in marketing, higher than any choice of professional or public-service options.

It is independent, tough-minded, individualistic and wary and holds traditional moral values.

While it has few heroes - which ties in with emphasis on being cool and in control - it is not uncaring and approves of pragmatic individuals.

Consumption is seen less as an end in itself than as a means of identification, promoting an image, indicating 'savvy' and knowhow. Buying a T-shirt is meaningless but a Lacoste t-shirt says much about a person.

Not all values are material: what counts, happiness, health, family life, then money.

There was a shift in women's attitudes: many believe it acceptable for women to be ambitious in work; striving for success is not seen as conflicting with femininity or enjoyment; in spite of outer confidence, women still yearn for romance and sentiment.

On moral values British youth displays conventional attitudes in general.

Details on Youth Study available from McCann-Erickson, 36 Houndland Street, London W1A 1AT.



THE GOVERNMENT'S seasonally-adjusted unemployment total fell by 58,000 in October to 2,715m or 9.8 per cent of the workforce. The unadjusted total, which includes school-leavers, fell by 119,000 to 2,751m, or 9.9 per cent.

The numbers out of work have fallen in most regions over the past year, but the sharp divide in the jobless totals between the relatively prosperous south and relatively depressed north remains. Northern Ireland has benefited little from the 497,000 fall in the official total since its peak in mid-1986.

In the south-east the

adjusted unemployment rate last month was 6.8 per cent, and in East Angles it was fractionally higher at 6.9 per cent. The figure for the south-west was 8 per cent.

That compares with 13.7 per cent recorded in the north of England, 12.8 per cent in Scotland, 12.4 per cent in the north-west and 12.1 per cent in Wales. The jobless rate in Northern Ireland stood at 17.5 per cent. The number of people covered by the Government's special employment measures in September was 806,000. The total has risen by 39,000 over the last year.

TVS to recruit 100 for programmes expansion

BY RAYMOND SNODDY

TELEVISION SOUTH, the ITV contractor for the south and south-east of England, will advertise next week for 100 production staff because it plans to make more programmes.

The company, which employs 1,000 people, is looking for camera operators, electricians, make-up personnel and other staff for its Maidstone, Kent, and Southampton studios.

TVS is hiring the staff because it believes it will be one of the main beneficiaries of planned reforms of the ITV network system which should give regional companies greater access to the national ITV network.

Five of the 15 ITV companies - Central, Granada, London Weekend, Thames and Yorkshire - have been campaigning for several years to be a sixth network company.

Last month, under pressure from the Independent Broadcasting Authority and the Government, the ITV companies agreed in principle to loosen up the system.

The number of guaranteed hours for the Big Five will fall from 42 to 35 a week. TVS, which had pre-tax profits of \$10.9m in the six months to April, plans to increase its number of hours, including regional programmes, from 819 to 941 in the year to August.

The network changes, combined with greater access for independent producers, will make things difficult for the five big companies. TVS, with its strong south-east financial base, has been campaigning for several years to be a sixth network company.

Michael Donne on fears among independent airlines that they will be strangled by a merged BA/BCal

CAA faces turbulent flight over routes allocation

THE CIVIL Aviation Authority will play an important role in what could be a turbulent few months for UK civil aviation following the Monopolies and Mergers Commission's granting of approval for the merger of British Airways and British Caledonian Airways.

If the merger goes ahead - and it remains to be seen whether BA's forthcoming offer, inevitably lower than the original \$237m because of the collapse in share prices, will prove acceptable to BCal's shareholders - the authority will have to mastermind the complex route restructuring proposals which form part of the price of the commission's approval for the deal.

In particular, it will have to hold a long series of public hearings into applications from other independent airlines wanting to fly on those domestic and international routes BCal will surrender and from those airlines seeking to compete with BA/BCal on the long-haul routes where existing "dual designation" permits a second UK airline.

There will also, inevitably, be something of a scramble among other airlines for the 5,000 aircraft "slots", spread "reasonably" throughout the year, at Gatwick that BA/BCal will surrender.

Already questions are being asked as to which slots and when, and who is going to allocate them, and on what basis. Some independent airlines believe a recipe for chaos is in the making.

At the same time, the Govern-

ment will come under increasing political and airline pressure to clarify its policy on traffic distribution at UK airports. The independent airlines are not convinced the merger conditions will prevent anti-competitive and predatory behaviour.

The common theme running through the independent airlines' criticisms is that the merger, while highly beneficial for BA, under the chairmanship of Lord King, and BCal as major scheduled airlines, would do nothing to help the charter operators which between them handle by far the biggest proportion of the traffic moving through Gatwick.

They believe that their future security is threatened by the impending merger and say the Government should act to protect them. The charter airlines are worried that, even with 5,000 extra slots to be allocated, they face slow strangulation at Gatwick as the merged BA/BCal expands scheduled operations there.

The commission did not investigate the Government's airline or airports policies or the powers of the Civil Aviation Authority. Those were outside its terms of reference. Many of the submissions to it referred to those issues.

One leading concern about the CAA hearings on the licences BCal will surrender on its domestic, Channel Isles and short-haul European routes is that the merged airline will be able to apply to have them back.



Lord King: BCal shareholders may still turn down BA merger

Any BA/BCal bid will be treated on the same basis as any other application. However, many independents are worried that the airline's size and financial strength might lead the CAA to favour it over smaller airlines. Setting up a new route is expensive, and the short-haul European routes involved - London to Paris, Brussels, Nice, Athens, Copenhagen, Hamburg, Oslo, Rome, Stockholm and

Stuttgart - are likely to be especially so because of the fierce competition which already exists.

To stand any chance at all, a new entrant would need a sizeable fleet of modern short-haul jet airliners and substantial ground support. As a result, only a small number of the biggest independents are likely to seek such licences.

Air Europe, backed by the

International Leisure Group, is the most likely bidder. It has already won rights to fly to Continental cities, including Amsterdam, Brussels, Copenhagen, Frankfurt, Geneva, Munich, Paris and Zurich. However, services have not started because BCal appealed against the licence awards. BA says it will drop the appeals.

As a result, Air Europe is planning to start Munich flights on December 17 and flights to Paris and Brussels on "the very date" BCal withdraws from those two routes.

On the Amsterdam, Copenhagen, Frankfurt and Geneva routes, Air Europe will start as soon as the Transport Secretary is prepared to use his powers to ensure that sufficient slots are allocated for Air Europe's services.

Air Europe has already filed a bid for the Nice route, but routes to Rome and Milan might be more difficult to because of the severe restraints on capacity imposed by the agreement between the UK and Italy. Air Europe hopes to start flights to Zurich within a year.

Other independent airlines could also move in. Air Europe itself sought its European licences when both BA and BCal were separately either flying on, or licensed to serve, many of those routes, creating the possibility of three UK airlines on them.

There is nothing now to stop other independent airlines from taking advantage of the surren-

der of the BCal licences, to challenge not only BA/BCal but also Air Europe to win something from the route restructuring.

On long-haul routes, the situation will be less confusing, largely because the much greater cost involved in setting up a new service will limit the number of bidders.

In addition, the existence of "dual designation" - agreement with a foreign government that more than one British airline can fly a specific route - makes the licensing task easier.

Virgin Atlantic has applied for Los Angeles, Kennedy (New York), Tokyo, Muscat and Hong Kong, and others may yet join in.

BA intends to retain BCal's Hong Kong licence, but will operate as a single airline, leaving room for another UK operator. However, the situation is still uncertain because the UK-Hong Kong bilateral air agreement is currently under review.

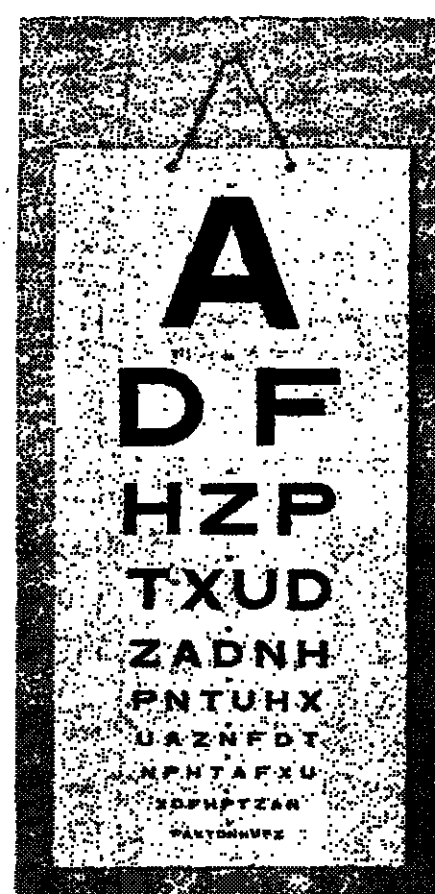
Similarly, Tokyo could prove difficult because the agreement with Japan allowing BCal on to the route as a second UK carrier was only recently renegotiated.

Although BA and BCal will now fly as one airline on that route, theoretically allowing the admission of another UK operator, under the capacity-sharing agreement any additional UK carrier's traffic would have to come out of the percentage originally allocated to BA and BCal, and the merged airline could well object.

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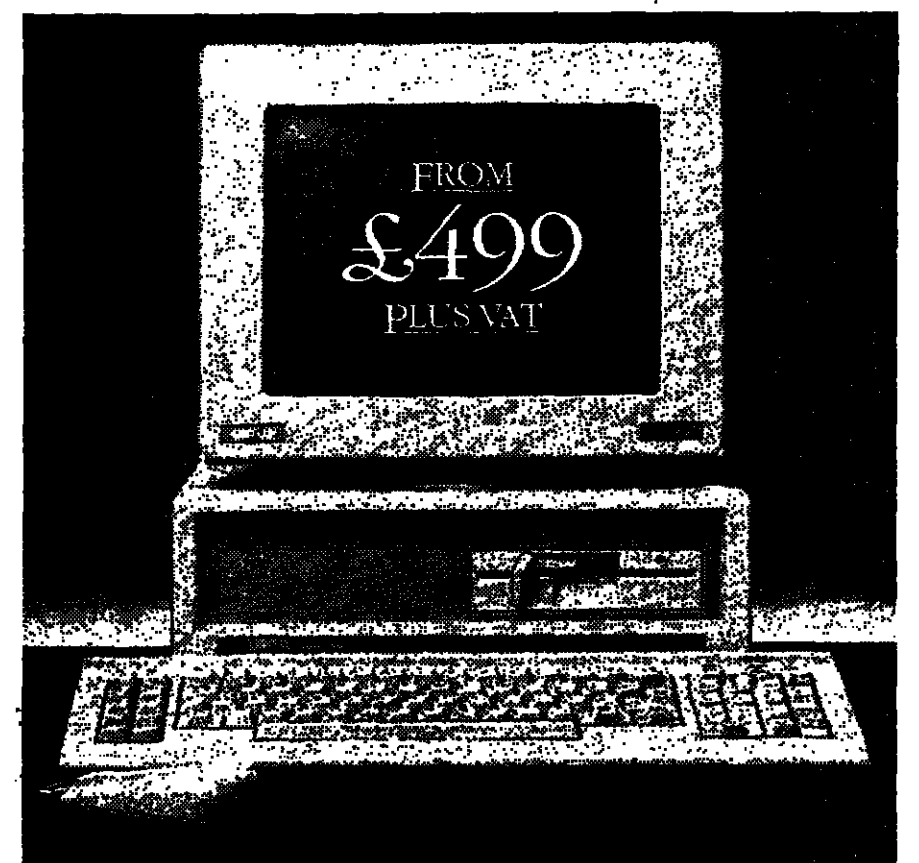
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UK NEWS

Extradition reform to be modified after criticism

BY RICHARD EVANS

THE GOVERNMENT is to press ahead with its controversial proposals to reform the extradition laws, but changes are to be introduced into the Criminal Justice Bill to meet some of the criticisms raised in the House of Lords last month.

The original proposals, intended to bring England and Wales more into line with other western countries, worried some peers who feared fugitives' rights could be prejudiced.

This is denied by ministers, who believe English law makes it far too difficult for other countries to obtain justified extraditions on terrorism or drug smuggling charges. To meet some of the anxieties, several statutory rights are to be written into the bill to underpin current practice.

Whether these will be sufficient to placate the critics will be seen on Tuesday, when the Lords begins the three-day report stage debate on the bill.

Mr Douglas Hurd, Home Secretary, emphasising that there was no way of changing the central thrust of the reforms without undermining their purpose, outlined the changes in a letter sent last night to Mr Ivor Stanbrook, Conservative MP for Orpington and an expert on extradition law.



Douglas Hurd, uniquely demanding extradition laws

The changes are: a fugitive would be given a statutory right to see the papers on which the extradition request was based; there would be a statutory right for a fugitive to make representations to the Home Secretary within 15 days of a committal order being made by a court; and, should a judicial review be undertaken of a ministerial decision to allow extradition the

return of the fugitive would be deferred until judgment was given.

Mr Hurd said Britain was one of the easiest countries for a criminal to take refuge in because of its uniquely demanding extradition laws.

"We are in no position to complain when we cannot obtain the return of fugitives from British justice if we regularly fail, because of the complexities of our law, to hand alleged criminals back to face trial in countries with legal systems of undoubted integrity," he writes.

A key element in the Government's proposals is the abandonment of the requirement on the requesting country to establish a *prima facie* case for extradition under English law.

Instead, extradition takes place on the basis of a request, a warrant of arrest, a statement of facts and evidence of law and identity.

The Home Secretary's discretion to refuse extradition would remain as a long-stop against the extradition of individuals who risked facing an unfair trial.

France has a failure rate of 50 per cent in obtaining extraditions from Britain. Austria has given up trying, having not had a successful application since 1933.

Drive to ease debt pressures launched

By Richard Waters

A CAMPAIGN to ease the pressures of debt on a growing number of people was launched yesterday by Familybase, a group based on Christian principles which claims the support of churches, women's movements and advice centres.

The campaign hopes to persuade finance houses, banks and credit card companies to put a ceiling on their interest charges and voluntarily adopt less aggressive marketing.

The average debt of people seeking help from Citizens' Advice Bureaux has risen from £1,000 to more than £4,000 in the past two to three years, said Ms Diana Whitworth, CAB senior research and development officer.

A survey of more than 1,000 of these people revealed that on average they would take nearly 10 years to pay off their debts. Unemployed people, who made up a large proportion of the sample, would take 32 years to be rid of debt.

The result of this overborrowing was depression in two-thirds of cases, while one in six people were described as "suicidal".

The campaigners called yesterday for a voluntary code of conduct among finance providers to include:

- A ceiling on interest rates charged by banks, high street stores and credit card companies of 20 per cent (as long as base rates remain below 10 per cent) and a ceiling on all types of consumer finance of 50 per cent.
- An end to credit card companies' arbitrarily increasing customers' credit limits and to the selling of credit through prize draws and similar promotions.
- A donation by credit companies of 1 per cent of turnover to finance money advice centres.

"They also want to see government health warnings on credit advertisements and a change in the judicial system to allow those hopelessly in debt to be released from their obligations, provided they have made regular repayments."

GEC sells map system to RAF

By David Buchan

GEC Avionics yesterday announced the £7m sale to the Royal Air Force of what it claims is the world's first entirely solid-state digital mapping system.

The company's guidance systems division at Rochester, Kent is to supply more than 100 digital colour map units for the GR7 ground-attack version of the Harrier aircraft. The DCMU has sales potential in the updated Tornado fighter, the European Fighter Aircraft and in refits on US military aircraft, company executives said yesterday.

Deliveries will start in two years. Most of the development has already been carried out by GEC Avionics on a private venture basis. This corresponds to the Ministry of Defence's stated desire that the defence industry should be more oriented towards exporting and investing rather than waiting for MoD development contracts.

BNFL to put £10m into development of Cumbria

BY IAN HAMILTON FAZEY, NORTHERN CORRESPONDENT

BRITISH NUCLEAR FUELS is to put up £1m a year for 10 years to fund a development agency in west Cumbria, where its Sellafield reprocessing complex is the biggest employer.

The complex provides about 8,000 jobs in the area. Other jobs are provided by BNFL's building contractors but many will be hit when Sellafield's building programme slows down in five years as Thorp, the £1.65bn thermal oxide reprocessing plant, is completed.

BNFL money will go to a development fund operating with the agency. The fund will finance new and expanding businesses and broaden the industrial base.

The funding's size will make the agency one of the most powerful bodies of its type and is bound to draw envy from urban areas with worse problems.

The £10m programme is part of a joint initiative by BNFL, Copeland Borough Council, Cumbria County Council and Enterprise West Cumbria.

The agency will appraise projects financially, co-ordinate property and manpower supply, have private-sector members and be open to representatives of BNFL, the local authorities and trades unions.

BNFL says another contribution will be Sellafield's need for local goods and services. It spends £20m a year on these.

The scheme sees local businesses, entrepreneurs and suppliers playing a more active role, aided by the agency in achieving the standards BNFL requires.

A report for BNFL says there is potential for small-business growth in the area, much of it spinning off Sellafield.

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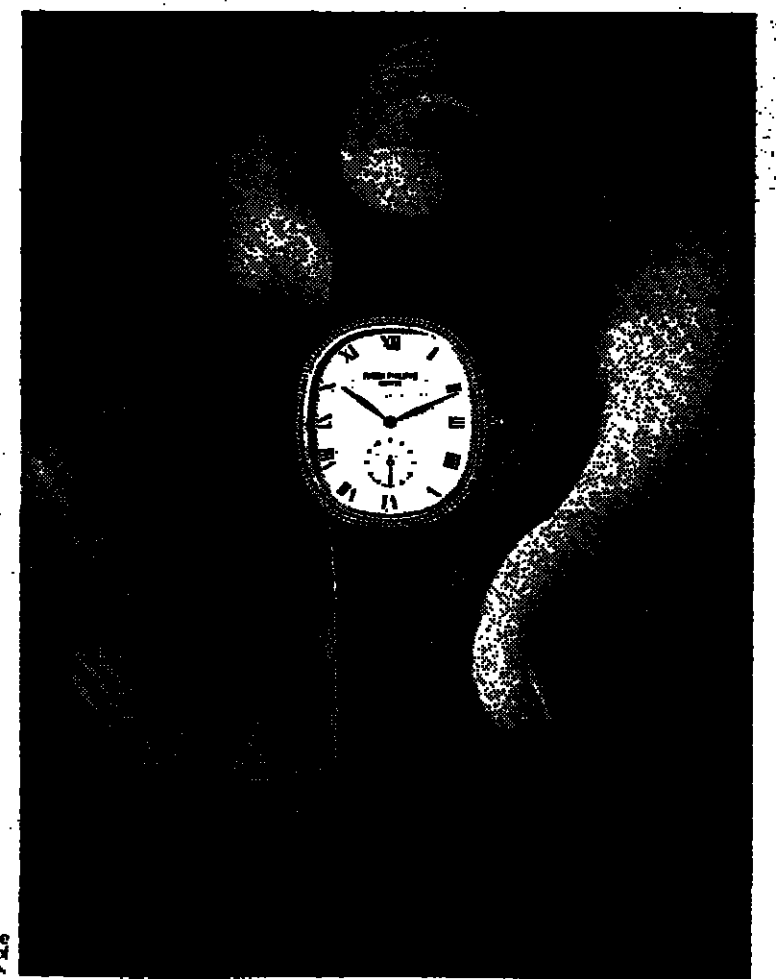
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The thrust of this new national venture is to 'green' our cities; restore our industrial heritage, the 19th century mills and warehouses; tackle litter and recycle waste; turn neglected woodlands, canals, ponds and footpaths from eyesores into amenities; and make our tourist sites more attractive.

UK 2000 will run to the year 2000 and provide local, community-run projects, involving volunteers and the unemployed.

Esso is helping projects and training by providing funds, experience and people. We have seconded skilled staff to contribute to the management of UK 2000, including the Director of UK 2000's Scottish operation.

We already support the British Trust for Conservation Volunteers,

the Civic Trust, Community Service Volunteers and Groundwork, four of the many groups taking part.

Esso is also active with bodies like the RSPB, the Nature Conservancy Council and the Countryside Commission on other environmental projects. In this European Year of the Environment we hope our involvement in UK 2000 will be even more helpful.

UK 2000 is a partnership between industry, voluntary groups and government, but it also needs individual support.

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UK 2000

UK NEWS - PARLIAMENT and POLITICS

Less restrictive secrets law under review

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

THE Prime Minister yesterday confirmed in the Commons that the Government was considering changes to the Official Secrets Act and that any ensuing legislative proposals would be less restrictive than those currently in force under Section 2.

It is understood that several senior ministers, including Mr Douglas Hurd, the Home Secretary, and Sir Patrick Mayhew, the Attorney General, have for several months been considering changes to Section 2, which has become widely discredited.

A senior minister said last night that a great deal of work had been done on drawing up new proposals but that an announcement of the Government's intentions looked very unlikely before parliament rose for the Christmas recess.

Mr John Wakeham, the Leader of the Commons, told MPs that the Commons would be informed as soon as any decision was made. It is likely, however, that ministers would make known their own proposals before the Shepherd bill, a private member's measure advocating revisions of the present legislation, reaches the Commons.

In answer to a question from Mr Jonathan Aitken (Con, Thanet South) as to whether any fresh legislation would mean greater liberalisation of existing secrecy laws or greater restrictions, Mrs Thatcher said that, if changes were suggested, they would be less restrictive.

She repeated an earlier Commons written reply by Sir Patrick, in which he said that work was in progress on devising pro-

visions that would offer an "effective, enforceable and reasonable alternative" to Section 2.

Mrs Thatcher made it clear to MPs, however, that she believed the issue was fraught with difficulties and reminded them that the last attempt to change Section 2 was defeated in the Commons in 1979. The Protection of Official Information Bill had been thrown out, despite what was considered to be a large measure of agreement over its contents.

The rethink of the secrecy laws comes in the wake of government embarrassment over the long-running Spycatcher affair and the Special Branch raid on the BBC during the row over the televising of a film on the Zircron spy satellite over its contents.

A private member's bill aimed

at reforming Section 2 is to be presented to the Commons in January by Mr Richard Shepherd, (Con, Aldridge Brownhills) and proposes measures to protect information in six key areas.

Although Mrs Thatcher yesterday failed, in answer to a question from Mr David Steel, the Liberal leader, to say whether she would support the Shepherd bill, ministers are making it plain that they do not believe it is a suitable vehicle for any changes in the law which might be sought.

Mr Roy Hattersley, Labour's deputy leader, said last night that it was impossible to decide what Mrs Thatcher's true intentions were.

He said that she should repeal Section 2 and that Labour intended to support the Shep-

herd bill and try to make amendments at the committee stage in order to produce the liberalisation of secrecy laws which was long overdue.

Mr Leon Brittan, the former Home Secretary, said last night that reform of the Official Secrets Act was now a priority and there was no reason why workable and effective government legislation should not be put before parliament in the next session.

He claimed the act was so "absurdly all-embracing" that it had become discredited and that by allowing present legislation to remain on the statute book, the Government was "providing a dangerous smokescreen for those whose aim is to damage our national interests."

Tam bears the brunt of a fit of morality

THE COMMONS was convulsed by a fit of morality yesterday during business questions - a half-hour period which is allegedly devoted to exchanges about the Government's programme for the following week.

The resulting turmoil almost matched the rowdy events of Wednesday when a day's business was lost as a result of filibustering over the Felixstowe Dock and Railway Bill. Once again the Speaker, Bernard Weatherill, was hard put to it to maintain order.

Scottish Tory Bill Walker was in deep trouble when he referred to a television programme that made allegations about four Scottish Labour MPs.

This nasty imbroglio was quickly overshadowed by an even bigger row which ended with that redoubtable Scot, Labour's Tam Dalyell, being "named" and expelled for five days when he accused Mrs Thatcher of lying over the Westland affair.

That Tory fundamentalist Tony Marlow inadvertently set the tone of outrage when he accused the Church of England Synod of "fudge and funk" over moral issues at its session this week.

Mr Walker was soon on his feet referring to the television programme on the affairs of Dundee district council - the Dundee Labour Party and "allegations that large sums of money had disappeared". He went on to name the four Labour members mentioned in the programme as George Galloway (Dundee), Frank Doran (Aberdeen South), Ernie Ross (Dundee West) and William McKelvey (Kilmarnock and Loudoun).

At this there were furious Labour challenges that Mr Walker should repeat the allegations outside the privilege of the Chamber and Frank Dobson,

Labour's shadow Leader of the House, called for a vote to withdraw this "clear impropriety".

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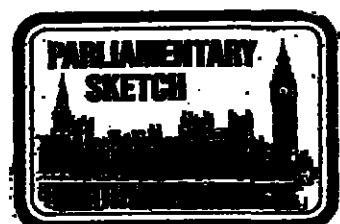
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Meeting of minds: Lord Young, John Major (Chief Secretary to the Treasury) and Malcolm Rifkind (Scottish Secretary) confer hastily outside No 10 after yesterday's Cabinet meeting

Dalyell suspension caps bad-tempered week

BY OUR POLITICAL CORRESPONDENT

GOVERNMENT business managers have ruled out calling a special meeting of party whips in an attempt to avoid a repetition of the rowdy scenes repeated in the Commons over the last few days.

An unruly and bad-tempered Commons week was capped yesterday with the Speaker's decision to suspend Mr Tam Dalyell (Lab, Linlithgow), after he repeated claims that the Prime Minister had lied over the Westland affair.

Labour MPs forced a division when the Speaker "named" Mr Dalyell and his decision was backed by 220 votes to 102. Among those who voted against the Speaker's decision were three Labour whips and when the MP

Competition policy 'still in place'

By Ivor Owen

Challenged by Mr Neil Kinnock, the Labour leader, in the Commons yesterday, Mrs Margaret Thatcher, the Prime Minister, denied that approval of the British Airways takeover of British Caledonian signalled the end of the Government's competition policy.

Mr Kinnock contended that the BA-BCal decision indicated that the Government's competition policy in future would result in the creation of private monopolies in gas and electricity as well as in civil aviation.

Mrs Thatcher recalled that in the case of BA-BCal as there had been no finding by the Monopolies and Mergers Commission that the public interest would be adversely affected Lord Young, the Trade and Industry Secretary, had no power to prevent the takeover going ahead.

She insisted: "Our competition policy remains," and pointed out that the Government possessed other powers under existing legislation if concerns should arise in future about any competitive situation in industry.

Winter estimates

By Peter Hiddle, Political Editor

WINTER supplementary estimates for additional public spending totalling £1.19bn were yesterday laid before the House of Commons.

The Treasury said the estimates were consistent with the forecast of £147.8bn for the spending total in 1987-88 announced in the Autumn Statement.

Clarke defends space agency decision

BY IVOR OWEN

MOST of British industry was likely to back the Government's decision not to join other members of the European Space Agency in developing its own vehicles for a manned space flight, Mr Kenneth Clarke, the Chancellor of the Duchy of Lancaster, claimed in the Commons last night.

His robust insistence that Britain's isolation in the 12-nation agency would be understood by those who believe that taxpayers' money should be invested in space projects offering a more realistic prospect of a commercial return failed to convince several prominent Conservative backbenchers as well as Opposition MPs.

Mr Clarke, chief spokesman for

the Department of Trade and Industry, came under fire from a former Minister for Technology, Sir Geoffrey Fittle, who stressed: "Every country in the world which has a space capability is increasing its expenditure while we appear to be cutting ours back."

Two other Tory backbenchers who specialise in science and technology matters, Sir Ian Lloyd (Havant) and Sir Trevor Skeet (Bedfordshire North) criticised the Government's decision on the grounds that Britain should be seeking to take the lead in the European Space Agency and that the application of a "commercial use" formula could mitigate against projects advocated by British interests.

Mr Clarke argued that just making comparisons with what other countries spent was not a fruitful approach, particularly when, in some cases, they were pursuing, not always successfully, quite different objectives and not the kind of options which had been on offer to Britain.

Mr Bryan Gould, Labour's shadow Trade and Industry Secretary, contended that Mr Clarke had returned from the meeting of the European Space Agency in the Hague earlier this week with "his tail between his legs" knowing he had been responsible for a political failure.

It was a failure, he said, which came with the worst possible news for the 300 UK companies

involved in the space industry, and could lead to a new "brain drain" of top scientists to Europe.

Mr Clarke retorted that the kind of manned space projects which the agency had decided to undertake would distort the whole balance of its programme and perhaps damage worthwhile projects concerned with telecommunications and earth observation which the Government believed should be in the forefront.

He promised to undertake further discussions with industry and if well-judged projects emerged offering value for money, the Government would consider backing them.

Pressure in Lords for levy on blank tapes

BY TOM LYNCH

PRESSURE ON the Government to impose a levy on blank audio and video cassette tapes mounted in the House of Lords last night as the Copyright, Designs and Patents Bill received its second reading.

Peers protested that the proposal, in the white paper preceding the bill, for a 10 per cent levy had not been followed through, and argued that the home taping of records and of TV programmes and films amounted to theft of an author's or composer's intellectual property.

The second reading of what Lord Young, the Trade and Industry Secretary, acknowledged was a long and complex bill, was unopposed, but the

string of detailed criticisms by peers promised a long and hard-fought committee stage.

For the Opposition, Lord Merton of Shrewsbury warned the Government not to leave the law in its present state, with home taping of records and of TV programmes and films being legal but the law unenforceable. He said the bill appeared to make it legal to tape a radio broadcast of a recording, while it remained illegal to tape the record.

Lord Lloyd of Hampstead (Ind), a former chairman of the British Film Institute, said the Government was "going to acquiesce in deliberate acts of theft - people selling the products of other people's brains". It was "a flagrant injustice on a massive scale".

He expressed surprise that a government which cared about a property-owning democracy was disregarding a form of property which was significant for culture and industry.

Challenged by Lord Young as to whether the 10 per cent fee should legitimise theft, or whether it was fair that it would be paid by those who simply wished to take family pictures, Lord Lloyd said it was generally recognised that the levy would constitute rough justice.

Lord Willis (Lab), author of several films and TV series and president of the Authors' Licensing and Copyright Society, said a 10 per cent levy "would not disturb the market one iota. It would be taken up by the con-

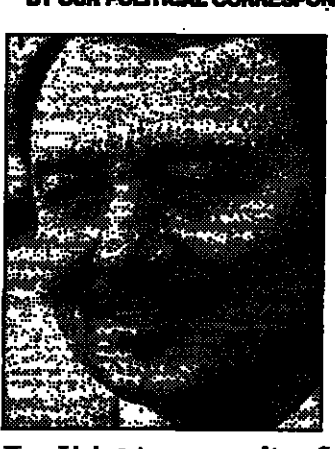
sumer without a hiccup".

He thought no more than 10 per cent of tapes were bought for private filming, leaving 90 per cent being used for home taping, which was theft of property. The Government need not worry about the administrative costs of distributing the levy - there were already "perfectly adequate distributing societies".

Opening the debate, Lord Young said the bill's provision of a 10-year maximum jail sentence for the fraudulent use of trademarks was an earnest of the Government's wish to see open and fair competition. "Cheats - those who steal other people's property and ride on the backs of reputable business - will get no sympathy from us."

Livingstone in surprise defeat

BY OUR POLITICAL CORRESPONDENT



Ken Livingstone: casualty of campaign by Kinnockites

MR KEN LIVINGSTONE, the Labour MP for Brent East, has been voted off the executive of the Labour Co-ordinating Committee, a left-wing "grassroots" pressure group.

His surprise defeat follows what appears to have been a well-co-ordinated move by Kinnockite supporters to purge the LCC executive of several hard-line Labour MPs, who are a member of Labour's national executive committee.

Another casualty of the concerted action, which is being attributed to the second Clause Four group, was Mr Michael Ward, the former industry chairman

of the Greater London Council. Also voted off the 20-strong committee were the three Scottish members, leaving it without a Scottish representative for the first time since the LCC executive was formed in 1973.

Mr Peter Hain, who stood as Labour candidate for Putney in the last general election and who earlier this week called on the LCC and the Tribune group of soft-left Labour MPs to work together to establish a new agenda for socialism, narrowly kept his place on the committee.

After hearing details of the results, which will not be confirmed until tomorrow, Mr Hain said the election results pointed to what he described as "disturbing sectarianism" which had been developing within the LCC, with Hain himself and others its intended victims.

An LCC official admitted that Mr Livingstone's defeat was a surprise but denied there were divisions within the committee.

Labour Party headquarters in London was yesterday at a standstill because of a dispute involving members of the National Union of Journalists. A picket line, formed in protest at the sacking of journalists on Labour Weekly, excluded other headquarters staff for 24 hours.

Labour's shadow Leader of the House, called for a vote to withdraw this "clear impropriety".

Mr Walker reacted with injured innocence. He wanted to make it quite clear that he was not making any allegations. He was reported to have said: "You don't have two friends, sneered one furious Labourite."

In any case, Mr Walker withdrew what the Speaker called "this unnecessary slur". But then Mr John Wakeham, Leader of the House, was in trouble when, in reply, he ruminated about the need for the Government's measures aimed at the greater financial accountability of local authorities.

Tam, in his intervention, was gravely worried about "standards at the top" and wanted a debate on Mrs Thatcher's assertion that she did not know of the role of her then Trade Secretary, Leon Brittan, in the Westland affair until the inquiry by Sir Robert Armstrong, Cabinet Secretary, had reported to her.

"Will she explain why, for the protection of her position as Prime Minister in order to remain in Downing St, she told the House a necessary and indispensable lie?" demanded Tam. Despite the Speaker's repeated warnings and requests for recantation the Savanarola of the Labour Party was intent on martyrdom.

The Speaker named him and as MPs prepared to vote on his decision left-winger Eric Heffer intervened to demand a debate on the matter. To do so he had to don the traditional top hat. At first he had to make do with an envelope on his head and, when the hat was thrown to him, could not get it on. His colleague, Andrew Faulstich, helped with a hefty bash which brought it down about his ears.

But the vote to suspend Tam was carried by 220 to 102 and he stood outside of the Chamber to the accompaniment of clapping from Labour backbenchers.

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AUSTRALIAN ENTREPRENEURS

Chris Sherwell on a dilemma facing the businessman considered Australia's classiest entrepreneur
Market turmoil tests Holmes a Court's infallibility

DESPITE the crash in share prices of his Bell stable of companies, and his frustratingly silent response to the turmoil around him, Mr Robert Holmes a Court has not yet been written off as Australia's classiest entrepreneur. But anxiety is clearly deepening.

Broking analysts and business partners who appreciate his abilities remain convinced that he can pull himself out of what, by any standards, is a painfully vulnerable position.

The key issue, however, is whether his bankers will play the role he and his supporters would like. Like so much else in the current circumstances, it is a matter of confidence.

Many believe that, if Mr Holmes a Court fails to generate confidence, it would be like a bank crashing.

The options facing the Perth businessman, stripped of his complications, come down to two possibilities - either to sell some of his most attractive investments or to launch a takeover for a big, liquid going concern.

The aim is simple: to gain access to cash which will pay interest on large holdings of debt. The slashing of equity values has hugely undercut his borrowing capacity and is wiping out shareholders' funds.

Mr Holmes a Court's master company in which he holds about 45 per cent through his family company,

saw its share price plunge to A\$1.50 on Wednesday, down 87 per cent from its peak of A\$11.80.

The share price of Bell Resources, about 42.5 per cent owned and effectively controlled by Bell Group, fell almost 90 per cent, from A\$9.50 at the peak to A\$1 on Wednesday.

Although both shares picked up modestly yesterday in line with a general improvement in the market, they remained weak. Even the proportionally smaller 50 per cent drop in the market as a whole is significantly greater than the falls seen in New York and London.

In a market which was overheated anyway because of the share trading activities of the Australian and New Zealand entrepreneurs, it was perhaps inevitable that they would lead the way back down, just as they had led it up.

But the Bell companies have been hit hardest for other reasons. One was the decision of Merrill Lynch, the US investment bank, to pull the plug on a A\$1bn (US\$683.1m) issue of convertible bonds shortly after the share prices collapsed.

The issue would have saved the Bell Group an estimated A\$80m in interest payments in the current year, dramatically reducing its debt burden. Merrill Lynch's sudden withdrawal at a late stage damaged investor confidence.



Robert Holmes a Court invariably calm under stress

Another was an adverse decision from the Texas supreme court concerning the litigation between Pennzoil and Texaco. Mr Holmes a Court holds almost 10 per cent of Texaco. The dispute remains unresolved, and is expected to go to the federal supreme court.

The Bell companies also suffered because, of all the entrepreneurial stocks (save those in the empire headed by Mr Bruce Judge, which have also been severely punished), they seemed to lack access to strong and regular cash flows.

with the Bell stable and who had remained optimistic that Mr Holmes a Court would launch a big takeover to extricate himself was in different mood yesterday, talking more in terms of a fire sale of assets.

Investors have taken to the lifeboats, he said. It is now a matter of ditching the heavy equipment on board to keep the ship afloat and steer her to harbour.

The harbour, he quickly pointed out, was Broken Hill Proprietary (BHP), Australia's largest company. Mr Holmes a Court has for years sought control of the steel, petroleum and minerals producer - indeed, his business activities are not comprehensible if this is ignored.

Currently he has about 30 per cent of BHP through Bell Resources, while another 18 per cent is in the hands of Elders IXL, the agribusiness and brewing conglomerate. One irony of the share market collapse is that BHP now has the upper hand. Theoretically it could afford to take over Bell Resources, removing Mr Holmes a Court altogether.

If there is to be a Bell assets sale, the obvious Australian candidates would appear to be a 16.6 per cent stake in Pioneer Concrete Services (which, it has been suggested, he could equally bid for), a 6 per cent holding in the related Appol Petroleum, a 10.7 per cent stake in Pancontinental Mining and holdings of BHP Gold warrants.

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The serial numbers of the Debentures to be redeemed are as follows:

148	3095	3295	3495	3695	3895	4095	4295	4495	4695	4895	5095	5295	5495	5695	5895	6095	6295	6495	6695	6895	7095	7295	7495	7695	7895	8095	8295	8495	8695	8895	9095	9295	9495	9695	9895	10095	10295	10495	10695	10895	11095	11295	11495	11695	11895	12095	12295	12495	12695	12895	13095	13295	13495	13695	13895	14095	14295	14495	14695	14895	15095	15295	15495	15695	15895	16095	16295	16495	16695	16895	17095	17295	17495	17695	17895	18095	18295	18495	18695	18895	19095	19295	19495	19695	19895	20095	20295	20495	20695	20895	21095	21295	21495	21695	21895	22095	22295	22495	22695	22895	23095	23295	23495	23695	23895	24095	24295	24495	24695	24895	25095	25295	25495	25695	25895	26095	26295	26495	26695	26895	27095	27295	27495	27695	27895	28095	28295	28495	28695	28895	29095	29295	29495	29695	29895	30095	30295	30495	30695	30895	31095	31295	31495	31695	31895	32095	32295	32495	32695	32895	33095	33295	33495	33695	33895	34095	34295	34495	34695	34895	35095	35295	35495	35695	35895	36095	36295	36495	36695	36895	37095	37295	37495	37695	37895	38095	38295	38495	38695	38895	39095	39295	39495	39695	39895	40095	40295	40495	40695	40895	41095	41295	41495	41695	41895	42095	42295	42495	42695	42895	43095	43295	43495	43695	43895	44095	44295	44495	44695	44895	45095	45295	45495	45695	45895	46095	46295	46495	46695	46895	47095	47295	47495	47695	47895	48095	48295	48495	48695	48895	49095	49295	49495	49695	49895	50095	50295	50495	50695	50895	51095	51295	51495	51695	51895	52095	52295	52495	52695	52895	53095	53295	53495	53695	53895	54095	54295	54495	54695	54895	55095	55295	55495	55695	55895	56095	56295	56495	56695	56895	57095	57295	57495	57695	57895	58095	58295	58495	58695	58895	59095	59295	59495	59695	59895	60095	60295	60495	60695	60895	61095	61295	61495	61695	61895	62095	62295	62495	62695	62895	63095	63295	63495	63695	63895	64095	64295	64495	64695	64895	65095	65295	65495	65695	65895	66095	66295	66495	66695	66895	67095	67295	67495	67695	67895	68095	68295	68495	68695	68895	69095	69295	69495	69695	69895	70095	70295	70495	70695	70895	71095	71295	71495	71695	71895	72095	72295	72495	72695	72895	73095	73295	73495	73695	73895	74095	74295	74495	74695	74895	75095	75295	75495	75695	75895	76095	76295	76495	76695	76895	77095	77295	77495	77695	77895	78095	78295	78495	78695	78895	79095	79295	79495	79695	79895	80095	80295	80495	80695	80895	81095	81295	81495	81695	81895	82095	82295	82495	82695	82895	83095	83295	83495	83695	83895	84095	84295	84495	84695	84895	85095	85295	85495	85695	85895	86095	86295	86495	86695	86895	87095	87295	87495	87695	87895	88095	88295	88495	88695	88895	89095	89295	89495	89695	89895	90095	90295	90495	90695	90895	91095	91295	91495	91695	91895	92095	92295	92495	92695	92895	93095	93295	93495	93695	93895	94095	94295	94495	94695	94895	95095	95295	95495	95695	95895	96095	96295	96495	96695	96895	97095	97295	97495	97695	97895	98095	98295	98495	98695	98895	99095	99295	99495	99695	99895	100095	100295	100495	100695	100895	101095	101295	101495	101695	101895	102095	102295	102495	102695	102895	103095	103295	103495	103695	103895	104095	104295	104495	104695	104895	105095	105295	105495	105695	105895	106095	106295	106495	106695	106895	107095	107295	107495	107695	107895	108095	108295	108495	108695	108895	109095	109295	109495	109695	109895	110095	110295	110495	110695	110895	111095	111295	111495	111695	111895	112095	112295	112495	112695	112895	113095	113295	113495	113695	113895	114095	114295	114495	114695	114895	115095	115295	115495	115695	115895	116095	116295	116495	116695	116895	117095	117295	117495	117695	117895	118095	118295	118495	118695	118895	119095	119295	119495	119695	119895	120095	120295	120495	120695	120895	121095	121295	121495	121695	121895	122095	122295	122495	122695	122895	123095	123295	123495	123695	123895	124095	124295	124495	124695	124895	125095	125295	125495	125695	125895	126095	126295	126495	126695	126895	127095	127295	127495	127695	127895	128095	128295	128495	128695	128895	129095	129295	129495	129695	129895	130095	130295	130495	130695	130895	131095	131295	131495	131695	131895	132095	132295	132495	132695	132895	133095	133295	133495	133695	133895	134095	134295	134495	134695	134895	135095	135295	135495	135695	135895	136095	136295	136495	136695	136895	137095	137295	137495	137695	137895	138095	138295	138495	138695	138895	139095	139295	139495	139695	139895	140095	140295	140495	140695	140895	141095	141295	141495	141695	141895	142095	142295	142495	142695	142895	143095	143295	143495	143695	143895	144095	144295	144495	144695	144895	145095	145295	145495	145695	145895	146095	146295	146495	146695	146895	147095	147295	147495	147695	147895	148095	148295	148495	148695	148895	149095	149295	149495	149695	149895	150095	150295	150495	150695	150895	151095	151295	151495	151695	151895	152095	152295	152495	152695	152895	153095	153295	153495	153695	153895	154095	154295	154495	154695	154895	155095	155295	155495	155695	155895	156095	156295	156495	156695	156895	157095	157295	157495	157695	157895	158095	158295	158495	158695	158895	159095	159295	159495	159695	159895	160095	160295	160495	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FT LAW REPORTS

London arbitration forum for Peruvian insurance

NAVIERA AMAZONICA PERUANA SA v COMPANIA INTERNACIONAL DE SEGUROS DEL PERU

Court of Appeal (Lord Justice Kerr, Lord Justice Russell and Sir Denys Buckley): November 10 1987.

THE SEAT of an arbitration is *prima facie* the country of the curial law agreed by the parties, though geographically the dispute may be heard elsewhere; and accordingly, where the arbitration is governed by English law, England is the forum and the court has power to appoint an arbitrator, unless there is express provision to the contrary.

The Court of Appeal so held when allowing an appeal by shipowners Naviera Amazonica Peruana SA, from a decision by Mr Anthony Diamond QC, sitting as a deputy Queen's Bench judge, that an arbitration between Naviera and insurers, Compania Internacional de Seguros del Peru, should be held in Peru. LORD JUSTICE KERR said that Peruvian shipowners insured four vessels with a Peruvian insurance company. A disagreement arose as to what the renewal premium should be.

The policy, conditions and a subsequent endorsement were all in Spanish. Article 1 of the printed conditions provided that in the event of any conflict between printed and typed stipulations, the latter were to prevail.

Article 31 of the printed conditions provided that in the event of judicial dispute, the insured "accepts the jurisdiction and competence of the City of Lima".

The subsequent typed endorsement, translated, provided for "arbitration under the conditions and laws of London". "Conditions" in the context of "laws" must have been intended to refer to the procedural rules in force in London. It was plainly a London arbitration clause.

The shipowners claimed a declaration that the insurance policy provided for disputes to be referred to arbitration in London, and for an order for appointment of an arbitrator.

The judge rightly held it was a London arbitration clause, in the sense that arbitration was to be governed by English law; but he also held that any arbitration was to be held in Lima. He refused the declaration and concluded that the appointment of an arbitrator did not arise.

The shipowners appealed. In the interim, the insurers issued proceedings in Lima to compel the shipowners to submit the substantive dispute (as to reasonable rate of premium) to arbitration in Lima.

In the present proceedings, the question was whether the "seat" of arbitration was London or Lima; whether the contract provided for arbitration in London or Lima.

The conclusions which emerged from the jurisprudence on the topic could be summarised: A. All contracts which provided for arbitration and contained a foreign element might involve three potentially relevant systems of law - (1) the law governing the substantive contract; (2) the law governing the agreement to arbitrate and its performance; (3) the law governing the conduct of the arbitration.

In the majority of cases all three would be the same. But (1) would often differ from (2) and (3). Occasionally, but rarely, (2) might differ from (3).

The issue in the present case turned on law (3) - the law governing the conduct of the arbitration, usually referred to as the curial or procedural law, or the *lex fori*.

B. English law did not recognise the concept of a "de-localised" arbitration. Every arbitration must have a seat or *locus arbitri*, or forum, which subjected its procedural rules to the municipal law which was there in force. That was law (3).

C. Where parties failed to choose the law governing the proceedings they were *prima facie* governed by the law of the country where the arbitration was held, on the ground that it was the country most closely connected with the proceedings (see *Dowd & Morris, Conflict of Laws*, ed 11, vol 1, p 538).

There was no reason to doubt that the converse was equally true. In the absence of express and clear provision to the contrary, agreement that the curial or procedural law was to be the law of country X meant that X was also the seat of the arbitration.

Therefore *prima facie* the forum of any arbitration under the present policy was London, since the arbitration clause provided that the law in force in London was the curial or procedural law.

D. The same principles applied to "institutional" arbitrations, such as under the rules of the International Chamber of Commerce or the London Court of International Arbitration.

E. There was no principle precluding parties from agreeing that an arbitration should be held in country X subject to the

procedural laws of Y; but there appeared to be no reported case where that had happened.

That was not surprising when one considered the complexities and inconveniences which such an agreement would involve. Thus, under English law, an agreement to arbitrate in country X subject to English procedural law would not empower English courts to exercise jurisdiction over the arbitration in X.

Mr Milgrom suggested a subdivision of curial law, so that the tribunal would be obliged to sit in Lima and conduct the arbitration according to English law, but its conduct would be subject to the supervision of Lima courts.

The parties could not possibly have intended such a complex regime. One only had to glance at the Arbitration Acts 1950 and 1979 to see how the conduct of arbitrations and the courts' powers intermeshed.

The relationship between the courts and the arbitral process could not be subdivided. The task of Lima courts would be unenviable if this were a Lima arbitration to be conducted according to English procedural law.

F. The submissions in the court below confused the legal seat of an arbitration with the geographically convenient place or places for holding hearings.

That distinction was nowadays a common feature of international arbitrations and was explained in *Redfern & Hunter, The Place of Arbitration* - "it may be more convenient for an arbitral tribunal sitting in one country to conduct a hearing in another country - for instance, for the purpose of taking evidence. The seat of the arbitration remains the place initially agreed by the parties."

G. Against that background, the judge's conclusion was unlikely to be right, because it produced a highly complex and possibly unworkable result which the parties could hardly have intended. It could only be right if the parties had expressly and clearly agreed to arbitrate in Lima, subject to the curial law of London. The question was whether they really did so.

The judge relied on three matters. None of them, singly or in combination, justified his conclusion.

First, he placed considerable weight on Article 31 of the printed conditions.

Article 31 could not co-exist with the typed arbitration clause in the subsequent endorsement,

because of article 1, and as a result of ordinary principle.

Second, he contrasted an endorsed clause providing for settlement of average "in London" with the arbitration clause which referred to the law "of London".

Linguistic points of that kind were not helpful for the construction of commercial contracts, particularly when concluded between foreign parties in a foreign language.

Third, the judge relied on the subject matter and language of the contract and the nationality of the parties, in support of indications which he found in favour of Lima in the other two points.

Those general aspects could not prevail against the explicit London arbitration clause. The

marine policy was between insurers and shipowners who operated internationally. There was nothing surprising in concluding that they intended any dispute should be arbitrated in London. It would always be open to the tribunal to hold hearings in Lima if convenient, even though the seat or forum remained in London.

The correct interpretation of the policy was that the seat of arbitration should be London. The appeal was allowed and the case was remitted to the Commercial Court for appointment of an arbitrator.

Lord Justice Russell and Sir Denys Buckley agreed.

For the shipowners: Peter Gross (Ince & Co).
For the insurers: John Milgrom (Geddis Harris & Co).

By Rachel Davies

Barrister

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SWITZERLAND—BANKING, FINANCE AND INVESTMENT

The FINANCIAL TIMES proposes to publish this survey on Tuesday, December 15, 1987.

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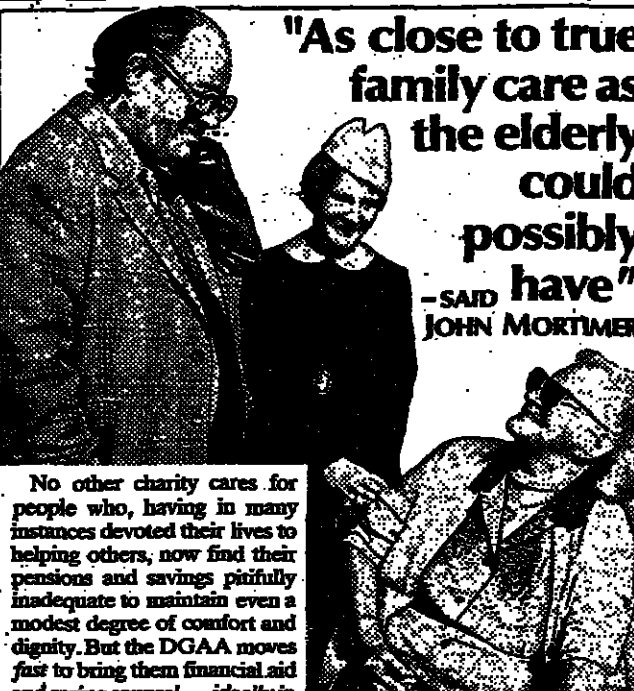
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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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MANAGEMENT

ROBEKO IS changing. The venerable Rotterdam-based investment group dominates the Dutch retail investment market - selling products which are crosses between unit trusts (or, in US terminology, mutual funds) and investment trusts. But it has struggled in its attempts to make an impact elsewhere in the world, forcing it to re-examine its strategy from top to bottom.

"We have liberalisation of capital markets going on, especially in the EC," says Peter Korteweg, who in July took over as the company's president. "We don't have borderlines any more between banks, insurance companies, pension funds and what we are doing. It means that we are competitors where we were just neighbours."

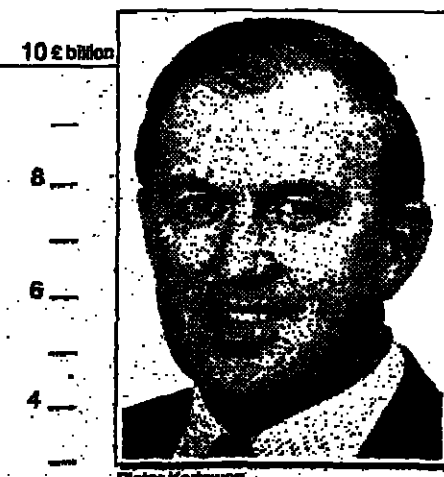
Just as sector barriers are melting away, national borders could suffer the same fate. In the next few years the planned opening up of the EC's internal market for financial services could help Robeco, which has in the past been severely hampered by obstacles such as national investor protection laws and niggling tax rules in its attempts to market its products in West Germany, the UK and elsewhere. But it also opens up the domestic Dutch market to new competition from abroad.

Robeco is determined to go out and compete. An early sign of its new pan-European approach is its plan to set up a direct sales outlet in France. This is the first time it has established a national marketing organisation outside the Netherlands although for nearly 20 years it has maintained a global sales office in Geneva.

As an outsider, Korteweg is in an ideal position to undertake a strategic review, to assist with which he has hired McKinsey, the US management consultancy. A one-time economics professor at Erasmus University in Rotterdam, he spent five years up to 1986 as Treasurer General - the top civil servant - at the Dutch Ministry of Finance.

Still only 46, Korteweg is mapping out a strategy for what could be 15 years at the top. He reaffirms Robeco's role as the provider of long-term, low-cost global investment products, building on the group's more than 60 years of history. It is currently managing assets of F138bn (\$177bn) and at least until last month's global market crash it has been enjoying a particularly buoyant period in its fortunes.

But Korteweg is making contingency plans for tougher times which may have been brought closer by the abrupt ending to the global bull market. "By amassing larger funds we can diversify even further," he says, "so that we get a more optimal risk performance. Secondly, we also want to diversify our shareholders across borders. By that means we will gain greater stability, and be less vulnerable

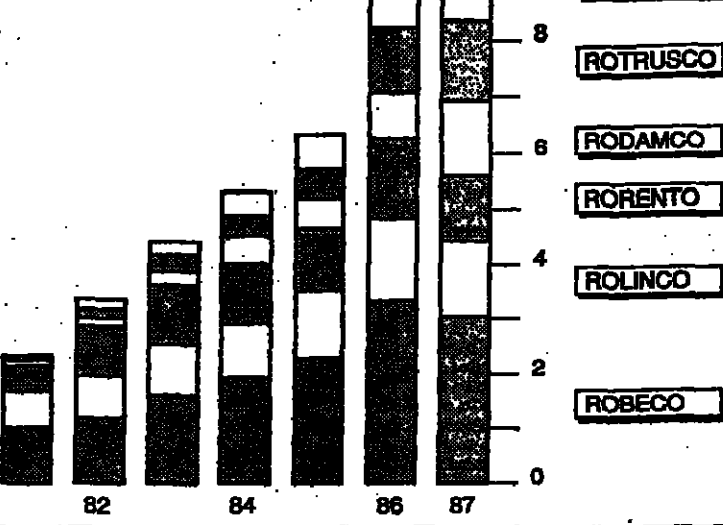


Peter Korteweg



Robeco

Total Assets



A square peg hoping to fit a round hole

Barry Riley explains the idiosyncratic Dutch investment group's plans for its global funds in a fast-changing world

to people selling their shares again.

Robeco also needs bigger funds to maintain the low level of its annual management charges - only around 0.3 per cent against the 1.0 per cent which holders of British unit trusts often pay.

At present, however, Dutch investors hold around 70 per cent of Robeco's funds, and the group's overseas marketing efforts have often amounted to little more than the maintenance of rather nominal stock market quotations in many countries around the world.

Ten years ago Robeco went through a minor crisis when its flagship fund began shrinking, as withdrawals exceeded new investment, and one result was that Robeco made a major change of approach within the Dutch market. It concluded it could not rely on banks and stockbrokers to sell its products for more than standard stock exchange commissions.

"We used to be a company which did not market its products," admits Korteweg. "That has changed considerably."

One consequence was the launching of comprehensive advertising campaigns in the

Dutch media, which incidentally won advertising industry awards for Robeco's agency, Ogilvy and Mather.

Robeco launched a Dutch savings bank called Roparco to give a more comprehensive service to investors. The group also developed a sophisticated direct sales system called Regio which now has some 300,000 Dutch account holders. The computerised system allows investors to place and withdraw money freely and to switch between the four main funds. They are Robeco, the flagship fund, a general equity fund, Rolinco, a growth equity fund, Rorento, a bond fund and Rodamco, a property fund which caused a stir in London two years ago by successfully bidding for the UK property company Haslemere Estates.

Another more recent innovation was the Rorotal account, through which Dutch investors can buy the four funds at once.

Besides drawing in investors, the Regio system has the extra advantage that it replaces the traditional bearer shares with a form of registered electronic security. Robeco now knows who its shareholders are and where

they live, and can circulate promotional magazines and other material.

Having developed these marketing aids in the Netherlands, Robeco is now ready to exploit them elsewhere - hence its plan to establish a sales organisation in Paris. France is a natural first choice, because a substantial pool of shareholders already exists there, and because the French savings market regime is exceptionally liberal. "France is renovating its financial system, and it seems we are a welcome part of that," says Korteweg.

But the story elsewhere is not so hopeful. The German shunters went up against foreign investment funds after the 1986 scandal, the best part of 20 years ago. The UK tax authorities penalised Robeco, which was an innocent victim of the offshore roll-up funds affair four years ago, and although that has since been sorted out, at least for two of its four funds, the Rotterdam group now has to tread its way through the minefield of the UK's new financial services legislation.

Roughly the same stories are repeated elsewhere, including the US where Robeco's funds are banned because they do not com-

ply with the detailed mutual fund rules of the Securities and Exchange Commission.

However, important changes are under way. The European Community has passed its UCITS legislation (it stands for undertaking on collective investments in transferable securities) with the aim of making investment funds freely saleable in all community countries, probably by 1989.

Member nations are now in the process of implementing this directive. In theory, it should help Robeco. But there is a snag. Robeco's funds are not structured like unit trusts or mutual funds. They are individual investment companies, and do not invest only in securities - sometimes they own property or even coal mines. So it is not clear that they will fall within the scope of unit trust-type legislation.

"We do not fit the definition and that means we need a special status," says Korteweg, adding optimistically: "Often a special status is better than a normal status." But is Robeco actually important enough to get special treatment? That remains to be seen.

It is, on the contrary, a common theme in Robeco's history that the world will not bend to accommodate its idiosyncrasies. For example, its determination to operate from one location - a sleepy Rotterdam side-street - has led to clashes with national regulations in many countries.

Robeco has been ready to innovate within certain limits. For instance, it has tackled the institutional markets by setting up Rotrusco, a fund management arm which has expanded rapidly in the past two years, and now manages around \$2.5bn.

Elsewhere, the group is now formulating a fifth basic retail fund, one which will exploit the potential of new financial instruments such as futures and options. The fund could be based on a combination of liquidity and futures.

"There is a new breed of client coming up asking for new, exciting products," says Korteweg. But he insists that the new product will not take high risks.

On the international marketing side, Robeco is considering whether to add outlets in addition to Geneva, which handles rather more than F12bn of investments for customers scattered across more than 100 countries. Luxembourg might be another possible centre, for example.

So far, however, Robeco has refused to become involved with local funds or specialty products. "We could escape all our problems by deciding to decentralise and set up organisations in separate countries according to local law," says Korteweg. But then Robeco would no longer be able to centralise its investment management process. "That would be costly. As long as we can we will try not to go into that - but we may have to."

The central strategy remains to tackle European markets, starting with France, followed probably by the UK, subject to clearance under the Financial Services Act. Talks are proceeding with the Securities and Investments Board and with two of the self-regulatory organisations, Imv and Lauro.

But the question is whether Robeco is changing fast enough. After more than 60 years as a global equity investor it must be satisfying for the group to see its investment approach becoming fashionable. Global funds are becoming widely popular, even in the previously insular US.

Yet at the same time emulation brings greater competition, and puts greater pressure on Robeco's marketing strategies.

"If you are successful you don't want to be chased," says Korteweg, but his task is to reshape an old formula to fit what could prove to be quite different circumstances.

Previous articles in this series were published on October 14, 21, 28 and November 2.

The myths and reality of IT

Michael Skapinker on the use of information technology in management education

WILL INFORMATION technology do for management education what Alan Sugar did for word processors and what Richard Branson is trying to do for computers?

Will IT, in other words, carry management education to the thousands, or millions, who have not yet experienced its benefits?

Modern IT systems should, in theory, have a crucial role to play in management education, with its current emphasis on part-time and distance learning. For example, when students on a management course return to work, they could receive their assignments by electronic mail.

Some people believe the use of IT in management education could go much further.

They "get rather carried away and argue for a kind of Open University of the World in which cheap computing power, large on-line databases and instant communications connect everything up to everything else in a self-organising network of learning and scholarship." Hugh Gunz of the Manchester Business School told a meeting of the Business Graduates Association last month.

Computers can be of assistance to business schools, he said. MBG is itself involved in a major computer-based project to enable students to work on simulated management problems in the classroom.

"But as with anything new, myths have grown alongside the reality," Gunz said. He identified seven common myths surrounding IT and management education.

Myth 1: IT is cheap. This misapprehension "arises from the way IT now comes in small, deceptively cheap packages," Gunz said. "Even though you think you can do everything you need on a small computer, that is only the beginning. All computers, large and small, need looking after, and if your teaching staff are not to spend their entire working lives fixing machines and software you need support staff."

New teaching materials need to be developed too. "Networking adds a further dimension to installation and running costs. As with any computer installation, buying the hardware is just the beginning. There is a major institutional cost in managing the investment." Myth 2: IT is all about saving money. This second myth is related to the first. IT might eventually save money,

once the initial investment period is over, but that is not what it is there for. It is there to extend the capabilities of teacher and student. "It may well turn out that the enhanced capabilities you get from the investment mean that everyone works as hard as before and with no actual cost savings, but much more effectively. In other words, the cost of production may not fall but the quality of the product improves considerably."

Myth 3: IT makes life easier. "In the long run it probably does, but there is an investment hump to get over in terms of capital, skills and time which can last years and during which it is common to wish one had never started," Gunz said.

Myth 4: IT helps to make everyone computer literate. "Computer literacy is a pretty vacuous concept. About the only thing standard in computing is the QWERTY keyboard. Systems and application software vary enormously. Being able to use one system may make it slightly easier to learn to use another, but only slightly."

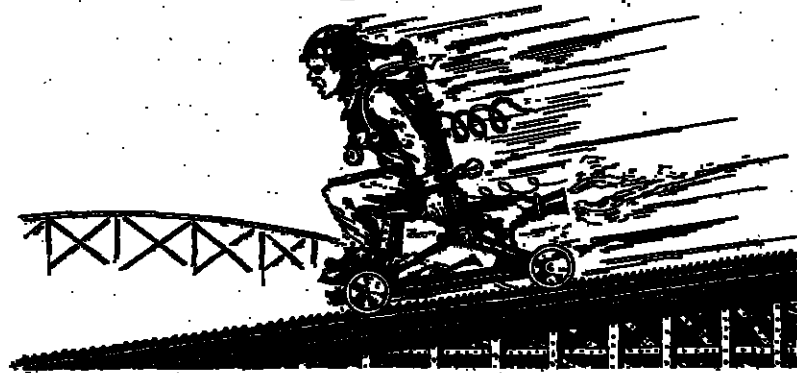
Myth 5: If you want to save money, give students the work stations before you give them to the teachers. "If your aim is to get your staff to use IT as a basic teaching and administrative tool you have to give them machines so that they can learn to use them and develop teaching material. If they have to leave their offices to hunt for a work station it won't happen."

The analogy with telephones is useful. If you have only one telephone per floor you may well have lower phone bills, but you may not find as much useful work going on."

Myth 6: Give everyone a computer and they'll find things to do with them. "Some people will leave the machine sitting on their desks switched off, while others will be creative and good things will emerge. But the teaching applications that do appear will probably be idiosyncratic to the developer rather than useable by the institution as a whole. The institution needs to bring people in to play a co-ordinating role."

Myth 7: Networked computers create an educational community. "By themselves they don't. Networks are hard to set up. But, perhaps even more important, unless you have something to use the network for it will just sit there and look at you," Gunz said.

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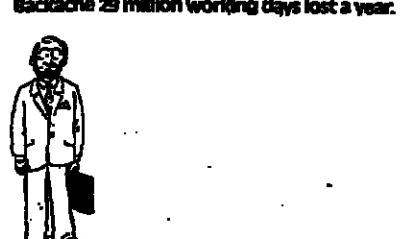
Heart and Circulatory disease 71.3 million working days lost a year.



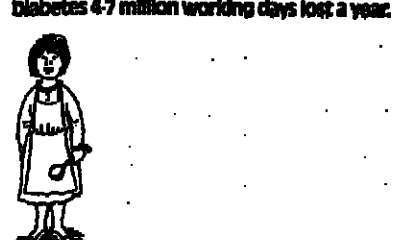
Respiratory illnesses including colds and flu 32.4 million working days lost a year.



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THE PROPERTY MARKET BY PAUL CHEESERIGHT

Exploding the big Japanese myth

THE BRITISH property market is not full of ripe pickings, waiting to be plucked by rich Japanese companies. The avalanche of Japanese money which is supposed to be waiting to fall on the British market does not exist.

It is true that Japanese companies have been active on the London market especially and more may well come. But the idea that, just because there has been heavy Japanese investment in the US, London is the next stop for footloose funds does not bear too much examination.

This was the general thrust of the argument conveyed to the British property industry at the recent annual conference of the Royal Institution of Chartered Surveyors by Mr Tetsuo Kato, the property finance manager at the London branch of the Nippon Credit Bank.

And it is an argument whose force is likely to have been strengthened by the general atmosphere of uncertainty that has become universal since the crash of the equity markets. As it is, the Japanese influence on the British market has been marked by isolated transactions. It has been more prominent in expectation than fact. "It is something like 'the wolf is coming' in Aesop's Fables," suggested Mr Kato.

Since the spring of last year, Japanese construction and development companies and trading houses have spent around £560m on property purchases. This is not the total extent of involvement. Companies like Kumagai Gumi, for instance, are busy working up projects in Glasgow. And then there is the question of Japanese bank lending.

By the middle of the year, the total funds from Japanese banks outstanding on the British market was £18.6bn, but the portion devoted to the property market was 1.7% per cent, or £322m. That funding represented 3 per cent of bank advances from all sources to the property market.

Although the percentage of lending to the property market in Japanese banks' loan portfolios has increased, the amount is scarcely huge and is well below the industry average of 4.82 per cent.

Now, this is a sharp contrast to what has been happening in the US. Coldwell Banker, the biggest of the US real estate brokers, noted that at the beginning of last year the Japanese increased the scope and scale of their property investments. This is more than just another wave of foreign buying, Coldwell Banker commented. It has long-term implications.

"The conclusion is inescapable that, considering the scope, scale, and methodical nature of their commitment, the Japanese will become at some point sooner than we might anticipate, the dominant force in the United States commercial real estate marketplace," said Coldwell Banker.

In the year to March 1987, according to Japanese Ministry of Finance figures, the total of funds sent from Japan for property investment overseas came to \$4bn, compared with \$1.2bn the previous year. Of that \$4bn, no less than \$3.7bn went to the US. That figure understates the scope of Japanese buying, because of the borrowing from the US branches of Japanese banks. If that borrowing is included then the level of Japanese buying is estimated at \$6bn for the year to March 1987. It is a figure that makes the UK purchases look minor in comparison.

Mr Kato accepts that Japanese buying in the UK will increase. This is inevitable given the progressive globalisation of property investment, but it does not mean there is any great enthusiasm in Tokyo for the British market.

The starting point here is that, as Mr Kato put it, "the UK is a remote country for the Japanese."

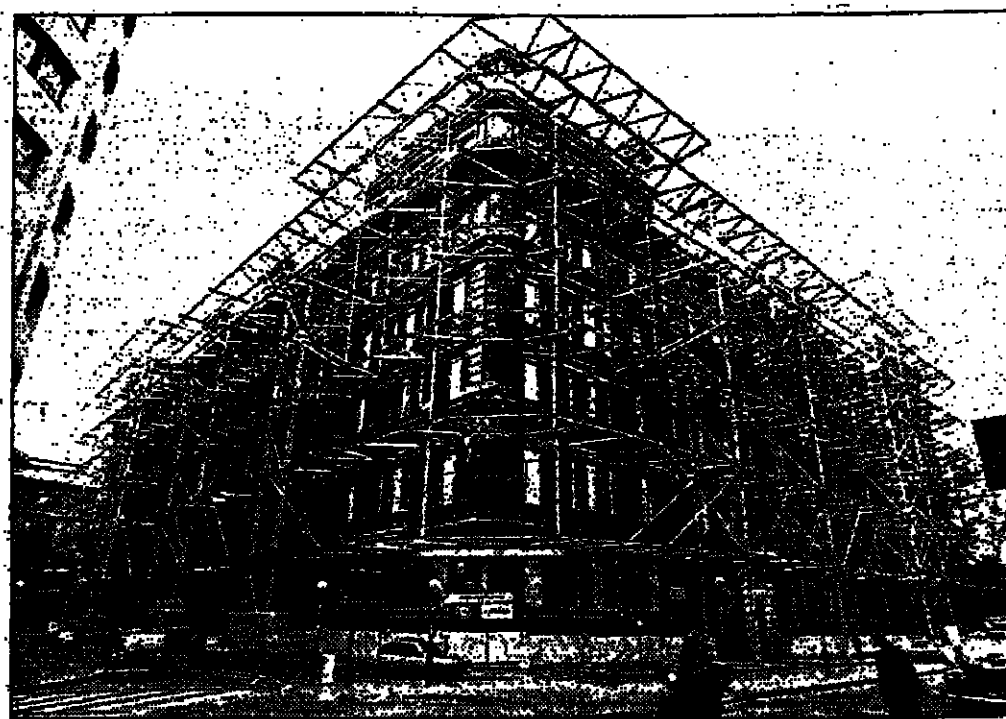
You call Japan the Far East and for them the UK is the Far West.

The US, on the other hand, is well known. US real estate brokers have been active in cultivating the Japanese investor, to a much greater extent than British surveyors.

In the US, yields are higher than they are in the UK. Return on investment is primarily in the form of capital appreciation and not in the form of steady income gain in the UK, Mr Kato noted. In Japan, revaluation of assets is not allowed so that "capital appreciation remains as just a hidden reserve and actual money flow is more important."

Of course, there are investment opportunities in the UK where there can be a high revenue stream but where capital appreciation is limited - some industrial estates especially outside the London area, for example. But the Japanese are no more more comfortable with this sort of investment than, it appears, the British property-investing institutions.

There is also a currency factor. The appreciation of the yen against the dollar has made property in the US look cheap to the Japanese investor, but, noted Mr Kato, the appreciation against sterling has been less



Kumagai Gumi is redeveloping behind its original facade the old Post Office headquarters building near St Paul's Cathedral on the edge of the City of London (pictured left).

The purchase was made in a joint venture with Glen-gate and the £250m redevelopment has since been pre-sold to Nomura.

Although Oldway's purchase of Broken Road, the home of the Financial Times, for £145m has been the biggest single Japanese property transaction in the UK, Kumagai accounts for around half of all the Japanese property purchases since the spring of 1985.

These two companies, with Shimizu and Taisei which are also active in London, represent what appears to be a move of overseas diversification among Japanese construction companies.

For them Britain is a further stage on a trail that has taken them through Asia, Australia and North America.

In addition to this group, Japanese trading companies, acting as developers, have become involved on the British market. Mitsui, Mitsubishi and Citic, often in joint ventures, have made a limited direct investment. Like the construction companies, their presence is an extension of their international operations in North America, Asia and Australia.

The absentee from the British market are the Japanese life insurance companies.

marked. And while Japanese institutions have had long experience of buying US debt issues, this has not been the case for similar investments denominated in sterling.

At the same time, in Mr Kato's view, "information on investment opportunities is limited and it is uncomfortably exclusive." The market in the US is much more open. An example of this is the Land Registry. In Japan it is open to the public. In the UK access is more restrictive.

This opens up the whole question of differences in Japanese and UK property practices. Ignorance of the UK is itself a deterrent to investment. The concept of the long leasehold does not exist in Japan. The lease structure is different. There are tax advantages in the depreciation of buildings. The value of property is much more in the land than the building itself.

Coming to terms with the way the British arrange their affairs is not worth the effort anyway if the range of properties available for investment is relatively narrow - and that apparently is how the Japanese see it. They are evidently not usually prepared to venture much outside central London.

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addresses and descriptions, full particulars of their
debts or claims and the names and addresses of
their solicitors (if any) to the undersigned Mr
Anthony Hoffmann FSCA of Julia House, 5 Thorne
Road, Dorset Street, P.O. Box 1412, Middlesbrough,
Cleveland, The L14 4PQ of the said company, and as
required by notice in writing from the said
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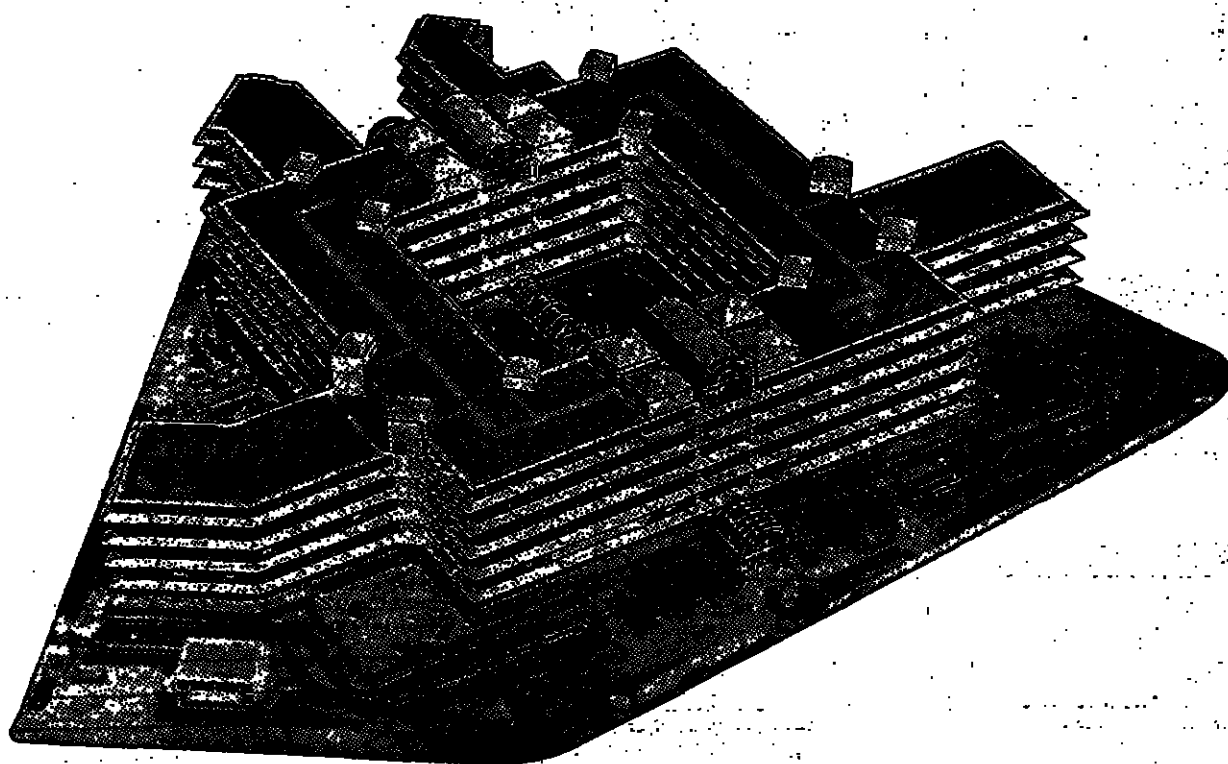
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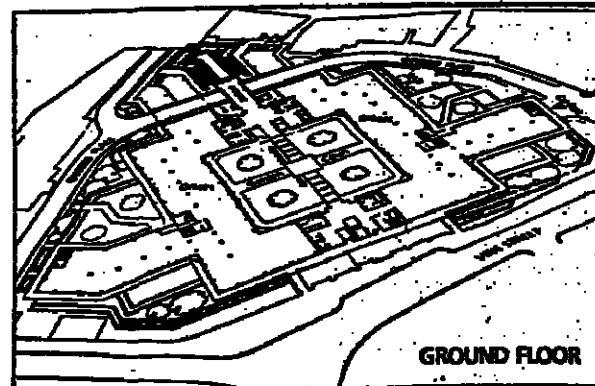
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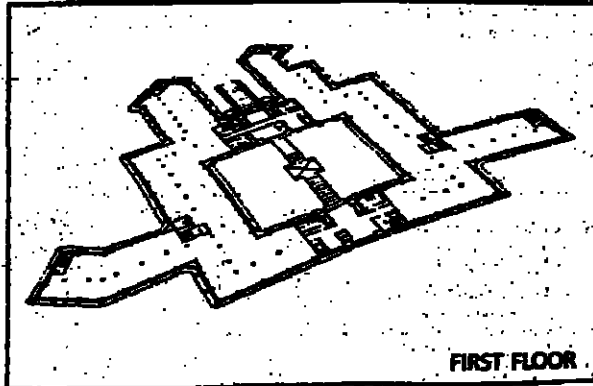
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Friday November 13 1987

Revolution from above

THE SACKING of Mr Boris Yeltsin, the most radical member of the Soviet communist leadership, is the first serious defeat for perestroika, the political and economic restructuring programme launched by Mr Mikhail Gorbachev.

At the end of the day Mr Gorbachev was not prepared to divide the top ranks of the party in order to save Mr Yeltsin. Instead he limited the extent of his political defeat over the Yeltsin affair by promoting Mr Lev Zaikov, a close political ally and a full member of the politburo, to take Mr Yeltsin's place as party leader for Moscow.

The problem for Mr Gorbachev is that he must use the Communist Party as his instrument for change in reforming the way in which Soviet society is run, yet he also needs to reform the party itself. Hence he has always been careful in the past not to personalise disputes over policy or to drive conservative opposition into a corner.

It was this policy of carefully preserving party unity which was threatened by Mr Yeltsin's speech to the central committee on October 21 in which he accused the bureaucracy of sabotaging reform in Moscow and pointed a finger at Mr Yegor Ligachev, number two in the politburo, as the leader of the conservatives within the leadership.

Put in charge of Moscow at the end of 1985, he replaced Mr Viktor Grishin, whose administration was corrupt and incompetent even by the low standards of the later years of Mr Brezhnev. From the beginning he adopted a populist style, travelling to work by bus and struggling to improve public transport and housing.

Success was limited but Mr Yeltsin's efforts made him extremely popular in the Soviet capital. He himself saw the frustration of many of his projects as

being the result of resistance from the bureaucracy which he denounced as secret saboteurs of perestroika.

Yet he was never the leader of a faction within the leadership. His pugnacity and honesty recalled Mr Nikita Khrushchev in his lack of long-term strategy rather than Mr Gorbachev. By taking on Mr Ligachev at the last central committee meeting he was attacking the guardian of orthodoxy within the party whom the reformers could not afford to alienate even if he wanted to.

Real differences

At the beginning of next year the first of the economic reforms, radically changing the way Soviet enterprises are run, will be introduced. Not only will the authority of some 18m Soviet managers and administrators be affected but so will the standard of living of much of the rest of the population. With these changes impending it is not surprising that Mr Gorbachev feels he cannot afford any splits at the top.

Yet these divisions will be difficult to avoid since they are based on real differences about the direction Soviet society should be taking. Mr Ligachev is not conservative in the sense of wishing to preserve the status quo of the Brezhnev years but he does want to clean up the system without fundamentally changing it. Mr Gorbachev's plans for reform are much more radical.

For Soviet advocates of radical change the manner of Mr Yeltsin's departure is almost as damaging to reform as the event itself. His offer to resign was kept secret for a week and then confirmed by senior Soviet officials to foreign and Soviet journalists but not a word of this appeared in the Soviet press. Instead Mr Muscovites had to learn about the fate of the leader of their city from foreign radio just as they had done under Mr Brezhnev.

This shows the extent to which Mr Gorbachev's "revolution without shots" is still a revolution from above. It is also bound to damage public confidence in greater democracy and freedom of expression, the lack of which, Mr Gorbachev said in his speech commemorating the 70th anniversary of the Bolshevik revolution, had doomed past Soviet efforts at political and economic reform.

US goals for trade in services

THE NEW US proposals to the General Agreement on Tariffs and Trade for liberalisation of trade in services are a welcome effort to stimulate debate in one key area of the Uruguay round. They should be seen, however, as simply the opening shot in a protracted and complex negotiation whose outcome is still highly uncertain.

It was inevitable that services should initially take a back-seat role in the new round. The first year has been largely devoted to defining an area which is new to the Gatt and on which little data has hitherto been available.

Beyond this lies the problem of reconciling traditional Gatt concepts for trade in goods with the much more complex area of services. It is easy to identify a barrier to trade in goods and quantify its cost when it takes the form of a tariff. It is harder to do so with non-tariff barriers, but immeasurably more difficult with barriers to trade in services, most of which are rooted in national regulatory regimes.

Free trade in services generally requires the removal of barriers to establish a physical presence in the "importing" country. That in turn raises fundamental questions about labour mobility, freedom of investment, the role of state monopolies in sectors such as telecommunications and broadcasting, as well as the degree to which national regulators should be allowed to discriminate against foreign concerns.

The main thrust of the US proposals is to establish the principle of national treatment as the basis of a voluntary and flexible code which could apply across the whole spectrum of service industries. Signatories would have to accord to foreign firms the same rights of establishment, market access, licensing and regulatory treatment as domestic firms.

Local rules

The proposals also cover cross-border trade in services. This should be welcomed by UK insurance companies with long-standing ambition to write life policies in Germany from their cheap local base has been thwarted by local rules. However, the US suggests only that cross-border trade should be liberalised, "where there is no reasonable basis to require local establishment", a vague concept which leaves Germany plenty of room to remain obstructive.

US restrictions

Consider another striking implication. US insurance companies are expected to set up shop in Korea, but the hardly acceptable corollary in construction is that successful Korean firms with their cheap labour force would be free to move into the US.

National treatment could be unfair in yet other ways. US banks would be able to benefit freely from universal banking markets like that of Germany, but German banks would still be caught up in all the US restrictions arising from the Glass-Steagall legislation.

It would be nothing short of a miracle if the Uruguay round resolved all these practical difficulties. Nor does success or failure of the round itself depend on progress on the services issue.

After a year of talks, trade politicians have realised that the round will be judged more by what it produces in familiar areas like agriculture, the elimination of increasingly vexatious non-tariff barriers to trade in goods, and the strengthening of the Gatt system itself - on which everything else in any case depends.

Yet the role of service industries in the world economy is growing. Gatt needs to tackle this if it is to retain its relevance to the 1990s. The US proposals recognise this objective, but they are also extremely ambitious, and there is still a long way to go.

AT LAST, the International Monetary Fund and the World Bank may be able to claim a success story in black Africa's most powerful and populous state.

Over the past two years, Nigeria has been taking an economic prescription which has proved too harsh for most other states on the continent. Its economic prognosis has improved out of all recognition: the first phase of an IMF-backed reform programme has yielded results exceeding even the most optimistic forecasts.

The country's currency, the naira, has been devalued 65 per cent, removing the single most important obstacle to the recovery of an economy devastated by mismanagement, corruption, and the fall in the price of its main export, oil. After years of stalemate between the IMF and successive governments in Lagos, President Ibrahim Babangida has set in train a programme of reform which, against all odds, seems to be laying the basis for sustained economic recovery.

On taking power in a military coup in August 1985, President Babangida inherited a country vehemently opposed to what was seen as interference by the IMF. Within a matter of months, he had defused this resistance by presenting the changes as long-grown measures simply endorsed by the Fund.

Since then, almost all price and import controls have been abolished and tariffs have been revised, substantially improving the flow of foreign exchange to agriculture and industry while reducing the country's heavy dependence on oil by boosting non-oil exports. Interest rates have been deregulated and the money supply has come under stricter control. And so far at least, dire predictions of rampant inflation have proved unfounded: inflation is put at 10 per cent to 15 per cent, well below the Third World average of 36 per cent.

The reforms also paved the way for restructuring the country's \$21bn (\$11.8bn) external debt, reducing the intolerable burden of debt service payments which would otherwise have consumed more than 40 per cent of export earnings next year.

It is far too early to pronounce the restructuring programme an enduring success - at least until commercial banks resume lending to the private sector - but the reforms have virtually halved since 1980, with the unusual result that average living standards in rural areas are probably as high, if not higher, than in urban areas.

The agenda for further change is formidable: in recent weeks, Nigerian ministers have made clear that they intend to push through further reforms including the removal of politically sensitive subsidies on domestic petrol consumption, a reduction in the fertilizer subsidy and higher tariffs for public utilities, especially electricity, water and telephones. The moves are likely to be announced in next year's budget, to be published in January.

Since the reforms have been under any circumstances, but in Nigeria's case, it is all the more unpleasant given the fact that real living standards have fallen



Picture by Ashley Ashurst

by more than 40 per cent during the past 10 years.

Previous governments espoused a succession of austerity programmes which, bolstered by costly and ineffective administrative controls in the early 1980s, exacted a heavy toll in terms of employment and living standards. Urban unemployment is estimated to have risen from 7 per cent in 1983 to 12 per cent a year ago, and the rate has continued to climb since.

Rising unemployment has been accompanied by falling real incomes. One official estimate suggests that real urban incomes have virtually halved since 1980, with the unusual result that average living standards in rural areas are probably as high, if not higher, than in urban areas.

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prices (the price paid to cocoa farmers has increased by four to five times since the reform programme was launched) have meant that previously neglected crops and rubber trees are being brought back into production.

The dismantling of state-owned commodity boards which previously set artificially low prices for exports like palm oil, cocoa, cotton, rubber and groundnuts has also encouraged production.

The performance of non-oil exports is crucial to the success of economic restructuring. In 1985, such exports were valued at some \$320m, or 2.5 per cent of total exports, compared with 66 per cent in 1980.

But expansion of the non-oil sector on its own will not generate sufficient growth to keep pace with a 3.3 per cent annual increase in population. Support from Nigeria's creditors and donors abroad is essential. The government's strategy is based on the assumption that the country's external creditworthiness, currently at a low ebb, will be restored to enable Nigeria to achieve the ideal of "adjustment with growth."

So far, there appear to be more grounds for optimism about future domestic policy than about the foreign contribution. What is worrying Lagos - and also it seems the World Bank, which has played an uncharacteristically high-profile role in the Nigerian programme - is the reluctance of foreign commercial banks and bilateral donors to

support the country's efforts financially, despite the impressive results achieved so far.

According to Dr Chu Okongwu, the Finance Minister, rescheduling agreements last December with both commercial banks and bilateral donors cut last year's debt-service ratio (the ratio of debt repayments to export earnings) to 21.6 per cent from 42 per cent. In the current year, when the ratio without rescheduling would have been over 50 per cent, it is expected to fall to 24 per cent (excluding arrears built up in the interim).

But last year's bank rescheduling, which commits the banks to providing \$300m in new funds to Nigeria, has yet to be completed: bankers blame Lagos for continuing to drag its feet on restructuring \$60m in trade and interest arrears built up in the early 1980s. There have been delays too in completing bilateral agreements with official donors, some of whom will not commit credit cover to Nigeria until payments arrears are met. And the IMF is said to be mildly critical because some credit targets have been exceeded and subsidy reductions delayed.

Nigeria hopes that the bank rescheduling will be concluded with a signing ceremony at the end of this month, paving the way for the release of the promised \$300m. Over the next few years, the banks are expected to provide enough new money to cover the country's interest bill, while "Paris Club" bilateral donors will provide up to \$250m a year in fresh funds. The World

Bank will spearhead the Nigeria support operation with loans of \$1.3bn a year and the African Development Bank is to provide up to \$200m annually.

These inflows are crucial to the success of the Nigerian gamble: economic growth cannot improve without an increase in imports. At the same time, any reduction in the funding of the country's innovative foreign currency auction - donors top up Nigeria's export earnings sold at auction - would also jeopardise the programme by putting new downward pressure on the exchange rate.

Many observers expect the currency to stabilise close to current levels of around N4.5 to the US dollar, but this will happen only if inflows from exports and capital can finance a significant increase in imports next year. The gap between the free market auction rate and those in two parallel markets - the so-called autonomous fund interbank market and the black market - has been narrowing recently, suggesting that the naira is reaching a more sustainable level.

While the severity of the foreign exchange crisis should ease over the next few years, it seems clear that growth will continue to be constrained by shortages of essential spare parts and raw materials. The repatriation of earnings from non-oil exports are responding to currency depreciation - \$1.5m worth of Nigerian textiles were sold to the US for the first time this year - capital flows have been disappointing and the repatriation of earnings from non-oil exports has also fallen short of expectations.

Under these circumstances, real gross domestic product is forecast to fall 2 per cent to 3 per cent this year, but to begin to recover in 1988. Industry, currently operating at 25 per cent to 30 per cent capacity, will rebound strongly provided that the shortage of imported inputs can be eased next year.

Some modest inflation is being undertaken with the repayment of N1.2bn (\$160.9m) of overdue government debts, mainly to contractors expenditure of N500m by the Directorate of Foods, Roads and Rural Infrastructure, and the resumption of some capital projects. A review is promised in January of fringe benefits to government employees, such as housing allowances, with a view to boosting domestic spending power. Nigerian policymakers will have to tread a delicate tightrope in the 1988 budget, offsetting big increases in the price of petrol and public utility charges with some increase in take-home pay.

There are difficult policy decisions to be made too about the privatisation and commercialisation of state-owned companies, the possibility of allowing debt-equity swaps, and on foreign investment, where past policies have had a detrimental effect on encouraged capital inflows.

The prospects for success are far better than seemed likely a year ago, but the risks are obvious. While the immediate political outlook appears stable, the record shows that in Nigeria, there is always someone waiting in the wings who believes he can do better.

THE NIGERIAN ECONOMY

Winning, against all the odds

By Tony Hawkins

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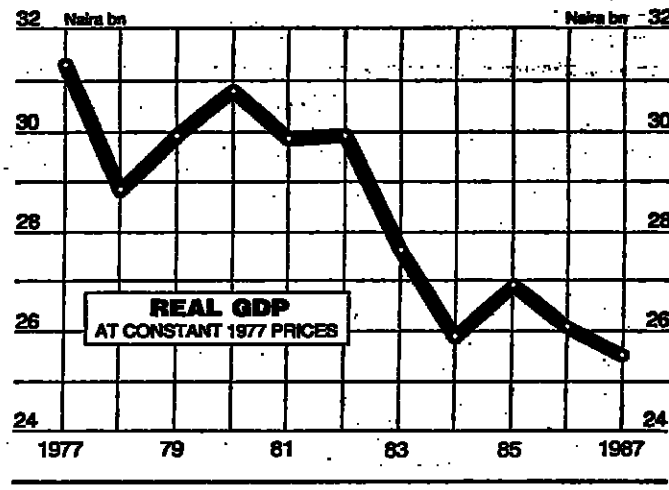
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Cheaper calls for DES

Only a landlord now stands in the way of the Civil Service making its first big switch away from British Telecom telephone services in favour of BT's upstart rival, Mercury.

The Department of Education and Science is waiting for formal clearance from the landlord of its Waterlooside headquarters to install the rooftop satellite dish that comes with the Mercury telephone contract.

There is something peculiar about the way BT charges for calls, a delighted DES spokesman says. "Mercury charges the customer only when the call starts. BT, however, charges on the basis of two-minute charging periods. If your call starts in the middle of a period, you are charged for the whole two minutes."

The message from Mercury is that local calls from the DES must be made through a network which will be 30 per cent cheaper than the department will save 15 per cent on its trunk calls.

"BT does not challenge our figures," a delighted DES spokesman says. Initially, the change will save the DES \$10,000 a year on its \$140,000 annual telephone bill. The savings are expected to rise to \$30,000 a year. "We will go over to Mercury completely once Mercury's coverage expands across the country," says the DES.

Daily bread

Sir James Goldsmith seems to have lost none of his ambition to own a daily newspaper. The Anglo-French dealmaker is currently negotiating to take control of the Quotidien de Paris, a centre-right French daily which has become more widely read as a result of the rival Le Figaro's increasingly right-wing pamphleteering tone.

The negotiations between Goldsmith and the Quotidien de Paris were confirmed yesterday by Philippe Tesson, the daily's publisher, who owns virtually 100 per cent of the paper's capital. But Tesson suggested the outcome of the negotiations was still uncertain.

Men and Matters

Goldsmith, who sold his controlling stake in Generale Occidentale (GO) to the French CGE group this summer, is apparently prepared to invest about FF100m in the newspaper. At the same time, Tesson suggests that another minority partner could join in the venture.

Although Goldsmith sold out from GO this summer well before the house collapsed, he has remained president of the editorial committee of the French news magazine L'Express controlled by GO, whose new chairman is an American.

When Lord Young, the Trade and Industry Secretary, visits the former steel town of Consett in County Durham today, it will be a moment of triumph for David Langston, an American.

Young will be opening a new factory for Langston's company, Blue Ridge Care, which now makes a million disposable nappies a day.

Langston, 44, researched the British market four years ago when the US company he then worked for was looking for somewhere to expand its nappy-making interests. At the time disposables had under 15 per cent of British nappy sales.

When his employers pulled back because of pressure in the US, Langston decided to go it alone with \$100,000 of his own money, \$800,000 of venture capital, and generous grant aid from the government for doing it all in Consett. He moved his wife Deborah from South Carolina, and they settled in Newcastle.

The gamble paid off for all. The company now employs 180, turnover has doubled each year since 1984, and is now approach-

ing \$18m. Langston is less than impressed with British weather. But he says that the climate for entrepreneurs is outstanding.

Not Wellcome

It is rare that journalists have much sympathy for the subjects or victims - of their efforts. So there was an outburst of paranoia yesterday at the Wellcome Foundation press conference when the tables were for once turned on the writers.

First one scribe was told at the door that he was "not welcome". Then those who did penetrate the meeting found that the paparazzi well, one photographer - was taking snaps of them. At last they knew what Lady Di had to suffer.

Wellcome says there was nothing sinister in the picture-taking. Apparently some of us may soon achieve fame in the company's house magazine, who knows we may be recognised in Sainsbury's.

But journalists are constantly suspicious of attempts to silence them. The writer who had been escorted from the building by a security guard, James Ertchman of the Guardian, who is well-known for asking embarrassing questions of chemical and drug companies, had recently published a critical article about the profits Wellcome might make from its AIDS treatment Retrovir, making allegations which Wellcome had denied. Apparently Wellcome's press office felt that further disputes, between themselves and Ertchman would not be productive.

China dish

"China already has some of the finest dishes in the world. Now it has one more," said a beaming Richard Mayer, chair-

man of Kentucky Fried Chicken International as the latest addition to the American fast food chain opened in Peking yesterday.

Francing lion dancers celebrated the event, overlooked by a 10ft portrait of Col. Sanders, US ambassador, Winston Lord, proclaimed to a crowd of onlookers that the chicken lived up to its reputation of being "finger lickin' good."

Chinese customers said they found the taste all right, but were reluctant to make comparisons with their traditional methods of cooking chicken.

The three-storey restaurant, seating 500 customers and capable of serving 2,300 pieces of chicken per hour, is the biggest in the Kentucky Fried Chicken International chain, and the first in the communist world.

Kentucky Fried Chicken president, Steven Fellingham, said it was hoped to open outlets in Shanghai and Canton within two years, and two more restaurants in Peking were possible by the end of 1988.

Fallen idol

Francis Maude, recently appointed as minister for corporate and consumer affairs, apologised to his lunchtime audience yesterday for shifting constantly from foot to foot.

It was not only because he was a shifty character, he said. On Wednesday, not two hours after launching a campaign to "promote safety in the home, he had fallen down stairs and sprained his ankle.

Bird brain

A City man who went to buy a parrot was asked to choose between three birds sitting on their owner's arm.

"How much is that one?" he asked, pointing to the one nearest the wrist. "£1,000 - but it speaks French."

"£2,000 - but it speaks French and German."

"And the one by your elbow?" "£3,000. It doesn't do anything but the other two call it the senior partner."

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Observer

POLITICS TODAY

In the financial tempest, a still, small voice of calm

By Malcolm Rutherford



VAN GOGH'S *Irises* sold for more than \$60m in New York, so after "the events of October" is the world back to normal?

It seems to me that judgment must be suspended for a little longer. There may not be an international economic crisis. All of the words in that phrase are slightly suspect. But it is still quite useful shorthand.

What we are seeing is a test of international co-operation: whether the political process in the US can combine to put that economic house in order, whether the Americans will agree to seek a period of exchange rate stability on the basis of a strengthened Louvre accord, and whether the West Germans and the Japanese will do their bit.

It is by no means certain that the results of the test will be positive and it is only small consolation that Britain is not in the front line. We should know more the weekend after next, the most likely date for a meeting of the Group of Seven (the main industrial democracies). Meanwhile, everything else that is going on seems slightly unreal. It is business as usual, but in a turbulent, unpredictable climate.

'The rise of a dismal science'

TWO DISTINGUISHED former British Cabinet ministers gave lectures this week on broadly the same subject. Lord Hallam delivered the annual Granada Guildhall lecture on the future of Cabinet government and the recently returned Mr Roy Jenkins spoke at the London School of Economics under the aegis of the Institute of Contemporary British History. Mr Jenkins's theme was the changing patterns of British government, ranging from Asquith to Mrs Thatcher via Baldwin and Attlee.

There was no great intellectual clash. What strikes one on reading them is, first, what conservative commentators both Hallam and Jenkins say. Parts of the lectures could be interchanged and their heroes lie in the past. Second, the point is not how much the pattern of British government has changed in the course of this century, but how little.

Some changes are indisputable: the growth in the volume of government business, for example. Hallam notes that the reforming Liberal administration of 1911, on which Jenkins is an expert, passed to much less than 3,000 with another

10,000 pages of subordinate legislation. "There has also been the rise of the Treasury, as the sums of money handled by central government have become increasingly large," Hallam records that the controversial budget introduced by Lloyd George in 1908, including the beginning of social security, accounted for "a beggarly 150m (pounds) sovereigns. The budgets of Geoffrey Howe and Nigel Lawson, supposedly devoted to economy, top 150m (pounds) pounds."

In the first half of the century, Prime Ministers, even when they had previously been Chancellor of the Exchequer, seem to have paid little attention to economic policy. That was true even of Baldwin, who presided over a slump, then a recovery. Jenkins thinks that Attlee's interest was not much greater, but notes that by the time Attlee became Prime Minister "the dismal science had become far more central to government. This gave his Chancellors, especially Stafford Cripps, a very dominant position."

That was a sea change. Jenkins does not argue, although he could have done, that the test of any recent British Government has been whether the Prime Minister and the Chancellor are working effectively together.

Another change arose from foreign affairs. Jenkins records that neither Asquith nor Baldwin attended an international conference in their capacity as Prime Minister. Subsequently the prime ministerial presence at such meetings has become commonplace. That must have altered the way that the Cabinet worked: the Foreign Secretary was no longer left to get on with his job.

Perhaps, too, there was a change in the nature of the composition of the Cabinet after Asquith's early years. Hallam and Jenkins agree on this. Jenkins thinks that the first Asquith Cabinet was about the most glittering there ever was and draws attention to the non-political distinction of some of its members: Morely, Birrell and Haldane. Hallam more or less concurs. The Cabinet, he states, used to be "a collection of individual parliamentarians, grouped together under a temporary chief and holding individual offices." It has not been like that for some time.

Hallam thinks that the modern pattern had been set by 1924 when his father joined the Baldwin Cabinet as Attorney General. It had become "a closely knit collegiate institution, bound together by political party and principle, owing collective responsibility, disciplined, sometimes harshly, from below by the necessity of constant

interdepartmental consultation, and from above by the increasingly dominant position of a Prime Minister wielding the prerogative of dissolution. He traces it, in particular, to the Suez Group that pressed on the conflict with Egypt in 1956, though he admits that it may have begun earlier. Clearly it must have done: the war-time Cabinet seems to have been like that and it is hard to see how Cabinet government can be run other than by groups of committees.

Those, he says, have remained the permanent characteristics. The one big change he notes is the shift towards government by Cabinet committees. He traces it, in particular, to the Suez Group that presided over the conflict with Egypt in 1956, though he admits that it may have begun earlier. Clearly it must have done: the war-time Cabinet seems to have been like that and it is hard to see how Cabinet government can be run other than by groups of committees.

Jenkins believes that there has been a qualitative decline. While acknowledging that it is notoriously difficult to judge one's contemporaries against figures from the past, he states: "I do not think that Whitehall, Howe, Lawson, Baker, Parkinson and Hurd can be put in the same league as outstanding personalities on the Asquith, Baldwin or Attlee lists, nor can they match the Asquith list of men of distinction outside politics."

He admits that Mrs Thatcher is a more dominant Prime Minister than Asquith, Baldwin or Attlee, but seems to attribute that to the weakness of her team (and that of the opposition) rather than to her strength.

It seems to me that the machinery of government has changed remarkably little over the decades. Politics depends on a mixture of personalities, luck and the circumstances of the time. As Jenkins says of Attlee: "Compared with Asquith and Baldwin, he was the worst speaker, and by far the best Cabinet chairman."

It is not clear beyond doubt that the power of the Prime Minister is growing exponentially. The next Prime Minister may choose to be less interventionist in the way of seeking to dominate Cabinet committees. It is also open to Cabinet ministers to become more challenging.

Jenkins is selective in his examples. The former Mr James Callaghan ran the government machine well for a time without being overbearing. Mr Edward Heath had a not wholly unsuccessful shot at running a happy and collegiate Cabinet, while drawing on outside resources like the think tank.



Lombard

A bond by any other name

By Anthony Harris

DELICATE TACT is not usually listed among the leading virtues of Mr Nigel Lawson but to judge by one passage in his Mansion House speech last week, this may be an injustice.

He was urging the US Federal Reserve to throw its weight behind any future support operations for the dollar, as it has so noticeably failed to do during the recent slide. "The United States," he added "should, if necessary, visibly equip itself with funds to do so."

This sounds like a purely technical suggestion but actually it is quite tough talk, especially if you read between these few lines, Americans dislike having to do business in anything other than dollars. Doing it visibly is an open admission that the market is now saturated with dollar claims, and does not trust them any more.

The trouble is not that the dollar is no longer trustworthy - even the most hairy-chested American knows that - but that President Carter was the last leader to admit it publicly. That has been until now a clinching argument with the present administration. Never again.

Dollar securities

Mr Lawson's words need not mean anything as embarrassing as a new sort of Carter bond - a Baker bond, perhaps. The Fed could raise some tens of billions of yen and D-Marks through a well-publicised central bank swap. This would mean that the Fed rather than the other central banks would carry the corresponding book loss on any further dollar devaluation and so it would be a good deal more than window-dressing.

This might so impress that markets that they would trust dollar securities again - especially if the US current account starts to improve convincingly - but it is a high-risk strategy. It is much easier to deter speculators from committing their funds than to persuade long term investors to commit theirs and, if they are not persuaded, the US deficit will still have to be financed mainly by the central bank.

banks. This, unhappily, is where we came in. Intervention could work, as many official and academic studies have pointed out, if the governments concerned were prepared to let it work but this would mean allowing private investors to hold the currency of their choice, which would mean being relaxed about domestic money supply targets.

Clear alternative

That is the last thing any of those concerned are ready to do. The monetarist Germans - and even the agnostic British - sell bonds to mop up the currency they have supplied, while the Fed lends reserves to make up any dollar shortage; so we are back to square one, with a surplus of unwanted dollars and a shortage of strong currencies.

That leaves one clear alternative: the Baker bonds which Mr Lawson was too tactful to name although they are surely what he had in mind. Under a bond scheme the US would borrow unwanted dollars directly from their private holders and give them future claims in the currencies of their choice instead of working through a chain of central banks.

Of course, the monetary results of this approach are just the same as those of sterilised intervention. Dollars remain in circulation and those who want strong currencies are left holding bonds.

The psychological effects are quite different, because there is no need for central banks to intervene to achieve recycling. It is this visible support which excites speculation. It incidentally means that the US could borrow at hard currency interest rates.

If the Americans really believe that the dollar has reached a sustainable level, market borrowing is the logical thing. It would provide stability and help reduce US Treasury spending at no cost except in pride. Do they believe it and can they swallow their pride? No-one is likely to bet on that.

Conflicts for directors

From Mr Edgar Palmountain
Sir, Mr Andrew Hamilton's letter (November 10) deserves both general support and a little further comment.

The role of independent directors would indeed be clarified and their position greatly strengthened by their incorporation into a supervisory board, and the best European models of this would certainly be calculated to afford better protection of shareholders' interests than they currently enjoy either here or in the United States.

Where I differ slightly from Mr Hamilton is in his acceptance of the notion that executive directors are entitled to pursue policies not conceived in the shareholders' interest. In law, all directors are equally responsible to the company, and the plain and primary duty of them all is to manage the company for the benefit of its owners. The conflicts of interest which are calculated in practice stem from the fact that the personal concerns of executive directors are with salaries and perks, whereas the shareholders are naturally interested in earnings and dividends. These conflicts are particularly apparent in the circumstances of a takeover bid. Independent directors stand outside them, but if they stood above them it would be better still.

E. Palmountain,
Wider Share Ownership Council,
Juscon House,
94 St Paul's Churchyard, EC4

Protecting personal data

From Mr T. S. Bahcheli
Sir, Mr Richard Evans' place on the Data Protection Registrar (November 9) must be of vital interest to all commercial organisations. However, what is of particular interest to those companies who trade in personal data is mailing list brokers, such as this company, is the fact that the Data Protection Act and its interpretation by Mr Eric Howe, have managed to clarify at a stroke, how to react to "misuse" of mailing lists - which legislation to apply when seeking redress. The fact that personal data, which forms part of mailing lists, have to be registered with the Registrar under the provisions of the current legislation, will mean that such data, and by connection mailing lists, become tangi-

Letters to the Editor

ble goods and/or assets of their owners. As such, misuse can be regarded under the common law of ownership.

The ability to control and protect data and/or mailing lists in this manner without getting involved in a myriad of copyright laws would be welcomed by industry. Any data compiled and held by a company, whether related to a list of clients or not, are valuable assets and any measure helping to protect them ought to be encouraged.

T. S. Bahcheli,
Dudley Jenkins Associates Ltd,
77 St John Street, EC1

Architects' PI insurance

From Mr Neil Pepperell
Sir, The excellence of your law reports has recently identified a point of detail in the case of *Thornam and Other v New Hampshire Insurance Co (UK) Ltd* and others, which may confuse the very important issue of professional indemnity insurance for architects.

The RIBA firmly recommends that its members are insured. However, the only PI policy wording approved by the RIBA Council is that currently available from the RIBA Insurance Agency.

There is a public misunderstanding over professional indemnity insurance. It is often wrongly assumed that all policy wordings and indemnity levels are to a common standard. This is incorrect and architects and clients alike need to be very clear on this point if both are to be properly protected.

N. T. Pepperell,
RIBA Indemnity Research Ltd,
66 Portland Place, W1

Privatising electricity

From Mr Alex Harvey
Sir, I write with reference to your report of the speech by Mr John Baker, managing director of the Central Electricity Generating Board (November 2), in which he criticised demands for the CEBG to be split up on privatisation.

There is a relevance to the CEBG's circumstances in his claim that in other countries "electricity producers are tending to arrange themselves in larger not smaller groupings," and "collaborate rather than compete."

In the US, the largest electricity generating organisation is only just over half the size of the CEBG, the mergers that are taking place are nearly always among tiny companies and

municipals, and a significant trend to competition and fragmentation of the industry at the generating level is emerging. I suggest Mr Baker visits the California, Massachusetts and Virginia, with a stop-off in Washington to the Federal Energy Regulatory Commission hearings on deregulation and competition.

The CEBG and Area Boards have had three decades of success in suppressing competition, including recently undermining the 1983 Energy Act by discriminatory pricing. Sir John Baker's policy is a quiet life for the management. Surely we do not want to add to our undistinguished stable of national monopolies.

A. Harvey,
38 Swains Lane, NT

How to raise taxes

From Mr W. E. Weisfog
Sir, Mr Mickelborough (November 7) points out that not only the rate but also the inheritance tax is linked to property values. Unfortunately he overlooks at least three facts: firstly, unlike the rates, the inheritance tax is not a specific tax on houses, but a tax on the gratuitous transfer by a donor of wealth in general, whatever its composition; secondly, whereas mortgage interest tax relief is a so-called "tax expenditure" or "tax break" for the (living) owner-occupiers, inheritance tax hits the heirs of the donor's wealth (which may not comprise any house property at all); thirdly, unlike the rates, inheritance tax does not fill the coffers of the local authorities within whose boundaries the houses stand, but flows into the national Exchequer.

The thesis that tax liability should be at least proportional to income has been developed by the economists over the past two centuries and can be traced back to one of the four maxims which Adam Smith formulated in *The Wealth of Nations*: "The subjects of every state ought to contribute towards the support of the government, as nearly as possible, in proportion to their respective abilities; that is, in proportion to the revenue which they respectively enjoy under the protection of the state."

I believe levying taxes based on the "ability to pay" is still today one of the fundamental tenets of successive Chancellors of the Exchequer. Charging equal prices for a loaf of bread, a Man Bar or a packet of Corn Flakes to all customers in a

supermarket makes economic sense in commercial terms - the competition sees to that but equal taxation of everyone, taking no account of someone's income, does not make sense in fiscal terms. You cannot apply "Mass Basic" economics to public finance. The simple explanation is that you would not get sufficient tax revenue. You cannot get taxes out of the poor - unless you subsidise them in some other way, as will have to be done in the case of the Community Charge or poll tax - but only out of those who are able to pay, to have either an income or wealth, and the latter includes houses.

Finally, funding the various responsibilities listed by Mr Mickelborough by the country as a whole, out of the national Exchequer, is all very well, but "the who pays the piper calls the tune" and thus this system would ultimately lead to the death of local democracy as we know it. There will be Roman and Italian treasures galore on show, and not only in London, York and Edinburgh are also covered.

One particular pleasure will be the unravelling of a fountain designed by Emilio Greco in Carlos Place near the Italian Embassy. It is not often that London gets prettier, nor that state visits leave a lasting mark. This one should.

W. E. Weisfog,
29 Rodmans Crescent,
Brighton

Axing sleepers

From Mr Alan Beith MP
Sir, You report that British Rail claims to be "improving" its night sleeper trains and encouraging more people to use them (November 10).

The truth is that BR is axing some of its main sleeper services, leaving Newcastle and the Borders without any overnight service to and from London. The respected journal, *Modern Railways*, described it as "at best a public relations disaster, at worst a symptom of the disintegration of the national, or national, rail network." BR management now seem surprised at the uproar with which their proposal has been greeted.

Alan Beith MP,
House of Commons, SW1

Channel Tunnel travel perks

From Dr Harold W. D. Hughes
Sir, As Lex points out, much of the attraction of the Channel Tunnel Share Launch to private investors will lie in the carefully designed travel perks. These obviously cannot materialise until the Tunnel is opened in 1993 which is quite a long time off. Will the taxman now confirm, before the closing date of the launch, that he will not tax these perks as income, and that he will never contemplate doing so?

H. W. D. Hughes,
16 Wingfield Road,
Kingston-upon-Thames, Surrey



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David Owen in Toronto on political choices facing Brian Mulroney

Canada senses election fever

THE WALKING wounded of the Canadian House of Commons began their 10-day autumn break a few hours early last week, with a rampant influenza bug rumoured to have been brought back from Vancouver by members of the Canadian delegation to the Commonwealth conference last assuming epidemic proportions.

The decision was greeted with a sigh of relief all round. Temperatures, as well as health, had been severely compromised in recent weeks as a tumultuous session, which began a month early on August 11, drew towards its hectic conclusion.

Among the snuffles and endemic bad language which sated chancellors at increasingly wintry Ottawa of late, it has been possible to detect a growing groundswell of opinion that the Mulroney Government - though languishing in third place in the polls and with nearly two years of its allotted term to run - may opt to go to the country sooner rather than later.

Several factors have contributed to this view. First and foremost, the Prime Minister is under increasing pressure from opposition parties to call an election as a form of referendum on the bilateral trade agreement struck with the US last month.

"This is such a major shift from the way in which we have organised our relations with the US in the past that it is just not right to have it put through by a government which didn't even talk about these things in the



Prime Minister Mulroney, under pressure.

last campaign and which, in so far as you could take where they stood from what they had said before, had spoken against it," said Mr Steven Langdon, trade and industry critic for the left-centre New Democratic Party.

In fact, some observers feel Mr Mulroney may not be averse in his own time to calling the opposition parties' bluff, relying on a split in the anti-trade-deal vote to further his own cause.

One possible deterrent is that support for free trade (some 49 per cent) is much higher than support for the Conservatives (about 24 per cent of decided voters). Part of the reason for this may be that supporters of free trade in the abstract are not

necessarily enamoured of some of the specifics of the current deal.

Significantly, while both the Liberals and the NDP have come out firmly against the existing pact, neither rejects the concept of free trade out of hand. Mr Mulroney's well-documented personal credibility problem is a further underlying factor.

Second, while the government's economic record in terms of growth, job creation and deficit and unemployment reduction is generally sound, a sharp downturn in being increasingly forecast for next year - particularly in the light of the recent stock market crash.

Bank of Montreal last week released a set of particularly gloomy projections, including a real GDP growth of just 0.6 per cent for 1988. The bank also predicted that unemployment in 1988 would rise from 8.5 per cent recently to 9.5 per cent by the end of next year.

While not everyone goes that far, it is generally accepted that future quarters are likely to bring a period of relatively slow economic growth. If nothing occurs in the near future to improve this outlook, Mr Mulroney may be tempted to call an election before the statistics are translated into lay-offs and smaller profits.

Third, the Government's pending tax reform package has been structured to give most voters the jam (in the form of income tax reductions) tempered by a broadening of the tax base, sooner and the medicine (an

already postponed) sweetener (with board sales tax) later. The Finance Ministry is still hoping to see the first stage of reform implemented in the 1988 tax year.

Finally, if an election were delayed beyond mid-July 1988, Mr Mulroney would have to contend with the muddy water of new constituency boundaries. Although some feel that the net effect of the overhaul, which will increase the number of House of Commons seats to 295 from 282, would be to the benefit of the Tories, the map is sufficiently extensive to dilute the power of incumbency in many ridings, the majority of which are held by Conservative MPs.

In short, the election is growing that if the Progressive Conservatives could just reach a plateau of some 30 per cent in the polls, the temptation to go could prove overwhelming.

For the moment, senior party spokesmen are playing down such talk. "The Prime Minister's thinking on this is entirely his own," according to one. "The likelihood of an election before next late spring is very small. We have got too much else in front of us to be in a hurry to form a government right now."

Nevertheless, the consensus is that a potential window of opportunity may exist for Mr Mulroney between spring and autumn 1988. But with each of the three major parties able to construct a fairly plausible victory scenario, no serious forecaster is prepared to predict what might be the result.

UK miners leader resigns in tactical bid for support

By Charles Leadbeater in London

MR ARTHUR SCARGILL, the controversial left wing president of the UK's National Union of Mineworkers (NUM), has resigned in a tactical bid for support of the Conservative Government, yesterday resigned in order to seek re-election.

The surprise announcement of Mr Scargill's decision will bring into the open a simmering power struggle within the union between Mr Scargill and a loose alliance of right wing and soft left leaders who have grown increasingly disillusioned with his leadership.

The ballot will widely be seen as a referendum on the future direction of the NUM which was left defeated and seriously divided after a year-long national coal strike in 1984-85.

The strike was a major test of strength between Mr Scargill, a powerful orator who provokes fierce loyalty and devotion, and Mrs Margaret Thatcher, Britain's Prime Minister.

Mr Scargill, who was elected the NUM's president for life in 1981, told the NUM executive committee that he was voluntarily handing over a pledge to seek re-election after five years in office.

The NUM said the ballot of the entire membership would be held on January 22, with nominations from possible challengers due by December 14.

The resignation, in the midst of a fresh dispute with the state-owned National Coal Board (NCB), which has resulted in a pit operations working ban since September, took the industry by surprise.

A defeat for Mr Scargill would be welcomed by moderates within the NUM, British Coal, which has been frustrated by his uncompromising approach to negotiations, the Government, the Labour Party leadership, as well as many moderate and centre-left figures within the union movement.

The London market seems to have chosen a good time to bounce back. The September US trade figures, though horrible enough, were better than almost anyone expected, and had a tonic effect on the already recovering dollar. A decision on the budget deficit looked imminent yesterday, in which case there may well be calls for a G7 meeting over the weekend. A few weeks of stability in the dollar and Wall Street would at least give the London market the chance to reflect rationally on where it wants to go next.

Shell/BP

BP's surprisingly strong share price performance during the first ten months of this year had a lot to do with the marketing campaign ahead of the world's biggest share flop. Similarly, its performance over the next few months will be dragged down by the 1bn shares, or 18 per cent of its equity, which are now overhanging the market. Short-term operations moved from a current cost profit of \$107m to a \$22m loss. Shell's oil product volume was 10 per cent higher in the latest quarter while BP's refined product sales fell 8.5 per cent.

BP's share price has been a very good at finding giant oil fields, but Shell is much better at marketing oil profitably around the world. In an era of oil surpluses this is what counts. The difference in stock market perceptions of the two companies has tended to mean that BP shares have traded on a higher yield than Shell shares for much of the 1980s. In the run-up to the BP share issue the yield gap almost disappeared, and even after the shakeout in the stock market Shell is only yielding a half point less than BP. How-

ever, it is the comparison with its arch rival Exxon, yielding almost two percentage points less than Shell, which could be the more compelling long-term attraction.

Wellcome While the release of any company's profit figures has been pretty meaningless for share prices of late, Wellcome's results have had little relevance to its share price since the emergence of its AIDS treatment, Retrovir. In fact yesterday's annual figures, showing pre-tax profits at \$169.1m up 35 per cent, demonstrated a strong performance from Wellcome's other activities. The turn-around at Cooper's has been faster than expected, as has Wellcome's ability to cut the US tax charge.

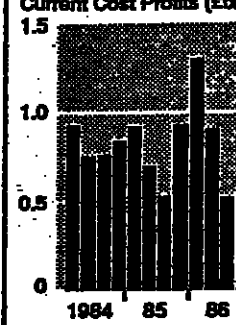
Yet it is the prospects for Retrovir - Wellcome would not speculate yesterday on this year's sales - which make it hard to predict current year profits. After yesterday's rise of 42p to 348p, its shares are on a prospective multiple of somewhere over 20, roughly twice the sector average. Should Retrovir continue to be the pole position for AIDS, and if its side effects can be reduced allowing approval for use in less advanced cases, then at least the acquirers should find it difficult to knock the price down, given its export profile, assuming the authorities were it through. The cash from the sale could now be put to even better use in expanding the healthcare business.

THE LEX COLUMN

Refining the benchmarks

Royal Dutch Shell

Current Cost Profits (£bn)



price of the drug, though it can argue that further research needs to be financed and that margins are likely to be rather lower than on other top selling drugs. Even so its profits should rise rapidly, and performance-driven fund managers may be foolish to stay out of the shares - especially as there are so few freely available. The downside risk of a sudden return to a sector average multiple is large, but not overwhelming.

BOC

Stocks with significant US dependence were, along with acquisitive conglomerates, amongst the most harshly treated on the way down, and are now leading the bounce. A timely moment, then, for BOC to be reminding a less panicky market of its defensive qualities on the back of some solid figures. Having fallen nearly 20 per cent further than the crashing market, it has now clawed back half that underperformance and ought to have some way further to go, at least in relation to the market.

But while BOC may, like ICI, have been the victim of the high quality of its shares and US recession over-reaction, the fears were not wholly irrational. The company does, after all, still pump a lot of oxygen into US smokestack industries. Against that, BOC was quick to point out that its US economy forecasts for 1988 had already been low-key, while the shift into nitrogen (and healthcare) and the extent of its fixed revenues, create some insulation from the effects of downturn. Having sold dollars forward in large quantities (up to \$150m) the company should also have little to worry about on dollar translation for the current year, and will continue to benefit from having most of its debt in dollars. It is, however, less comfortable in Australian dollars and Rand.

Disappointment in US healthcare should be overcome this year and the bigger worry is the increasingly severe price competition in US gases. It could also have been confounding to have a final decision on the sale of the US carbon graphite business, but at least the acquirers should find it difficult to knock the price down, given its export profile, assuming the authorities were it through. The cash from the sale could now be put to even better use in expanding the healthcare business.

Co-ordination call for securities markets

BY ALEXANDER NICOLL, EUROMARKETS EDITOR

THE BRITISH Government suggested yesterday that international co-ordination of supervision of securities markets could be stepped up through an expansion of a series of informal gatherings which began in the UK last year.

Since the global stock market crash, there have been many calls for closer contacts between securities regulators, both to prevent abuses and to guard against damaging chain reactions of shocks to the international financial system.

Mr Francis Maude, Minister for Corporate and Consumer Affairs, told a Financial Times conference in London that the Wilton Park group, so named after a meeting of regulators from 10 countries held in Sussex last

December, would gather for the third time in February or March next year.

He said it would need to consider whether to continue to focus only on enforcement issues, or to extend its scope so that it became the equivalent for the securities markets of the Cooke Committee, which co-ordinates banking supervision under the aegis of the Bank for International Settlements.

The Cooke Committee had begun in 1975 by formulating broad supervisory guidelines, but had since addressed a range of issues, including the stability and propriety of markets.

"We would welcome development of the Wilton Park group in a similar direction if the other regulators participating in it also

decide that it would be useful," Mr Maude said.

Governments have already taken steps towards greater co-ordination over the past year. Mr Maude said the UK had agreed to negotiate bilateral agreements to provide information from the foreign exchanges when necessary.

Separately, Securities and Investments Board officials said yesterday that capital adequacy requirements for securities firms being introduced under the Act would be reviewed because they had not taken into account the volatility of stock markets.

Lower requirements for hedged positions would be reassessed because events had shown the protection provided by hedging to be inadequate.

overseas stock exchanges which need recognition from the UK Government because their members do business in London.

The Government would instead rely on the bilateral agreements to provide information from the foreign exchanges when necessary.

Separately, Securities and Investments Board officials said yesterday that capital adequacy requirements for securities firms being introduced under the Act would be reviewed because they had not taken into account the volatility of stock markets.

Lower requirements for hedged positions would be reassessed because events had shown the protection provided by hedging to be inadequate.

Eurotunnel's top team strengthened

BY ANDREW TAYLOR IN LONDON

MR JOSEPH ANDERSON, a senior vice-president of Bechtel, the US construction group, has been seconded to Eurotunnel to take charge of the team managing the construction contract for the £4.7bn (\$8.37bn) Channel tunnel project.

Mr Anderson will become a deputy managing director and report directly to Mr Pierre Durand-Rival, Eurotunnel's French managing director.

He was programme manager in charge of construction of Jubail Industrial City, Saudi Arabia. The \$300m project involved the construction of a new city for 350,000 people and 16 primary industries.

The number of Bechtel executives seconded to Eurotunnel is to increase as part of moves to reorganise and strengthen the management team, which will oversee the performance of the five British and five French construction groups which have won the contract to build the project.

Staff from British and French engineering consultants W.S. Atkins, Sir William Halcrow, Societe d'Etudes Techniques et Economiques and Tractebel are also being seconded and integrated into the reorganised construction management team.

One of the criticisms made by opponents of the project is that the British and French construction companies awarded the contract are also founder shareholders.

The fear is that there will be insufficient control over the contractors and that they may not

operate in the best interest of all shareholders.

The upgraded role for Bechtel executives, who are expected to provide between 15 and 20 per cent of the management overseeing the construction contract, is designed to assist Eurotunnel maintain a tight grip on the construction of the project and ensure that it is completed in time and within budget.

Bechtel, the world's third largest contractor - only Bouygues of France and Shimizu of Japan won more orders last year - established its reputation as project manager of some of the largest international construction contracts undertaken during the last 20 years.

Mr Alastair Morton, British joint chairman of Eurotunnel, said the management reorganisation was designed to make best use of the skills of W.S. Atkins, Societe d'Etudes Techniques et Economiques and their sub-consultants by complementing them with Bechtel's project control experience.

W.S. Atkins and Societe d'Etudes Techniques et Economiques will maintain a separate monitoring role for the British and French Governments and international banks which have agreed to provide the project with up to £50m (\$8.9bn) in loans and equity credits.

Under this agreement the consultants will be expected to verify that construction is being carried out to budget and to the quality and safety standards required by the contract with Eurotunnel.

Eurotunnel abandons Canadian share issue, Page 33

Dining out on Van Gogh

Continued from Page 1

times. It was the best, and quickest, \$4.5m that Mr Marion has ever earned. It was a close-run thing. There were no potential buyers actually in the room, unless they were phoning discreetly from an upstairs box.

Just three telephones bore the brunt of the bidding, and after the \$30m mark there were only two contestants.

The numbers of the mega-rich seem to have shrunk since March when Christie's sold Van Gogh's Sunflowers in London for \$24.7m (\$44m) and there were still six contenders at roughly the same price level.

The bidding in New York had opened slowly, speeded up between \$35m and \$45m, and then slowed to an agonising crawl. The obvious barrier was \$50m. One bid was raised to \$49m; the other phone paused, and then the hammer came down, with the successful new owner having to find an additional \$4.5m to pay Sotheby's for its trouble.

After the sale there was no clue to the identity of the new owner, who had bought smoothly through the bidding, would only say "a European agent acting for an overseas client."

The bidding was on Japan - it was a Japanese insurance company, Yasuda, which had acquired Sunflowers; the Japanese had been busy at Christie's big Impressionist sale in New York when Christie's sold Van Gogh's Sunflowers in London for \$24.7m (\$44m) and there were still six contenders at roughly the same price level.

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a picture dealer. The next time he visits Sotheby's it will be as a buyer.

After the Irish this production flagged. The show dragged on for almost two more hours. A record \$6.83m was achieved for a Monet 'Le Jardin' which pleased Sotheby's greatly because Christie's had set the previous record just 24 hours earlier.

There was also a record for a Salvador Dali, with \$2.42m being paid for a giant gush canvas of the Battle of Tetuan.

In all the sale totalled a record \$110m, with a low-seeming 13 per cent unsold. Without Irish, however, the unsold percentage doubled and the total falls close to Sotheby's pre-sale low forecast rather than its best hopes.

Wednesday night proved that great paintings, especially when they are cleverly marketed, can make unbelievable prices. But it also proved that the art market, while not knocked out by the paper impoverishment of many of its best clients, is looking slightly gloomy.

Congress resists over budget

Continued from Page 1

get past came shortly after the Commerce Department announced slightly better than expected trading for the British and White House and the Congress to cut the US budget deficit, a resolution of which is expected soon.

The Bank of England, in its first public analysis of the effects of the recent turmoil in financial markets, said in its Quarterly Bulletin yesterday that growth in the seven major industrial countries could be cut from 2.6 per cent expected this year to 2.3 per cent in 1988.

But the Bank agreed with the Treasury's forecast that

Mr James Baker, the Treasury Secretary, Mr Howard Baker, the White House Chief of Staff and Mr Jim Miller, the Budget Director.

Mr Fitzwater said the goal of the budget reduction talks was to avoid \$28bn of automatic spending cuts which would come into effect on November 20 under the separate Gramm-Rudman budget process. He said the aim was to get a package of at least this size for 1988, including savings leading in subsequent fiscal years.

Financial markets rallied after

the trade figures were announced and were further buoyed by the White House statement on hopes of a budget package. The market had been expecting a trade deficit for September of between \$14.5bn and \$15bn.

Exports of manufactured goods in September were \$1.1bn higher than the \$13.7bn in August and the January to August average which was also \$13.7bn. There was also a modest \$0.5bn decline in imports of manufactured goods.

guilty and potential to slide again.

In New York the dollar closed at DM1.6860, ¥135.95, FF5.7225 and SF1.585750. In London it closed higher at DM1.6890 against DM1.6760 on Wednesday, and at ¥136.40 (¥135.25).

Sterling closed in New York at \$1.7665, in London at \$1.7665, and in the dollar at \$1.7575 compared to \$1.7790 on Wednesday, but remained steady against the D-Mark closing at DM2.9850 (DM2.9825). The Bank of England's trade-weighted sterling index was 0.1 points lower at 75.3 points.

World stock markets gain strength

Continued from Page 1

remay markets still remain nervous on the outlook for the dollar. In the near-term it will focus on the outcome of negotiations between the White House and the Congress to cut the US budget deficit, a resolution of which is expected soon.

The Bank of England, in its first public analysis of the effects of the recent turmoil in financial markets, said in its Quarterly Bulletin yesterday that growth in the seven major industrial countries could be cut from 2.6 per cent expected this year to 2.3 per cent in 1988.

But the Bank agreed with the Treasury's forecast that

output in the UK would rise by about 2½ per cent next year. It also signalled that it was happy with the level of interest rates currently prevailing in the UK.

Although the US trade figures did cheer Wall Street it treated the numbers with care. Exports rose strongly but the decline in imports was almost entirely due to a fall in the volume and price of oil imports.

On Wall Street the relative strength of the dollar over the past few days has helped soften some foreign exchange dealers' bearish attitude towards the currency. But most remain acutely conscious of its fra-

World Weather

Area	Temp	Wind	Cloud	Pres	Humid	Visib	Notes
Alaska	50-60	10-15	Partly	1015	70	10	
Canada	40-50	10-15	Partly	1015	70	10	
USA	50-60	10-15	Partly	1015	70	10	
Europe	10-15	10-15	Partly	1015	70	10	
Asia	20-30	10-15	Partly	1015	70	10	
Africa	20-30	10-15	Partly	1015	70	10	
Australia	20-30	10-15	Partly	1015	70	10	
South America	20-30	10-15	Partly	1015	70	10	
Antarctica	-20 to -30	10-15	Partly	1015	70	10	

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Friday November 13 1987

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Ford

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US GROUP ANNOUNCES FURTHER STOCK REPURCHASE

Ford to buy back \$2bn shares

By ANATOLE KALETSKY in New York

FORD, the second-largest US motor manufacturer, yesterday said it would buy back a further \$2bn worth of its own shares, bringing to \$4.5bn the total stock repurchases authorised during the period of record profitability Ford is enjoying.

At current market prices, the \$2bn stock buyback could withdraw 27m Ford shares from the market, reducing the company's equity by 11 per cent.

Ford has already repurchased 43m shares, accounting for around 14 per cent of its equity in the last three years, for just under \$2.5bn.

Since October 19's stock market crash about 600 companies have launched plans to buy back shares, valued at \$34bn, according to an analysis by Merrill Lynch.

But the Ford move is probably the most significant, not only because of its size, which dwarfs most other companies' post-crash initiatives, but also because of the likelihood that Ford will actually put its plan into practice.

Wall Street analysts say many of the companies which have announced big stock buybacks in the last few weeks are believed to have bought relatively few shares in the market so far.

After the crash, buybacks became more or less de rigueur for corporate managements as tangible expressions of confidence in the prospects for their own companies and the US economy.

However, boards which announce buyback plans are generally under no obligation to complete them, or even to begin to implement them, within a particular period.

Ford, however, seems more likely than most companies to bid aggressively for its own shares in the stockmarket. It has grown increasingly flush with cash because of the record profits it has been earning in

the last two years, as well as its relatively conservative approach to new investment.

At the end of the third quarter, Ford's cash holdings came to \$9.1bn.

Wall Street analysts, who generally believe Ford's cash hoard could grow to around \$11bn by the year end, have been speculating for months about the likely uses of this liquidity.

The only takeover target firmly identified so far has been Financial Corporation of America, the biggest savings and loan institution in the country, which is operating under Federal government control following its near-bankruptcy two years ago.

Ford's consumer banking subsidiary, First Nationwide Bank, has submitted an offer to buy FCA. Terms were not disclosed.

Ford's approach to investment within the motor industry has been

cautious. While it has spent more each year on upgrading its manufacturing facilities, Ford has not followed its bigger rival, General Motors, in building brand-new plants, arguing that the US motor industry is already threatened by serious overcapacity.

Ford has also turned down several opportunities to invest in the aerospace business, backing away from the purchase of Hughes Aircraft, when it was outbid by General Motors.

This caution has left large-scale distributions to shareholders as the main alternative use for its surplus cash.

In addition to its previous \$2.5bn buyback programme, which was launched in November 1984 and is now nearly completed, Ford last month increased its quarterly dividend by 33 per cent to \$1, raising its annual dividend cost to about \$1bn.

Guillevin's bid succeeded in competition with US, French and UK companies. The Guillevin purchase is being satisfied in C\$50m cash and assumption of C\$14m of trade payables. The merged company will have annual sales of well over C\$500m.

Operating income was up by 303 per cent in the quarter and 158 per cent in the year.

Disney surges 67% in quarter

By James Buchan in New York

WALT DISNEY, the US entertainment and leisure group, maintained its powerful momentum in the three months to September with a 67 per cent increase in net income on a 21 per cent advance in sales revenues.

The Burbank, California group, which has enjoyed rapid growth since new management took over in 1984, said earnings were \$135.3m, or 98 cents a share, on revenues of \$758.8m in the company's fourth quarter to September.

In the full year, net income rose by 80 per cent to \$444.7m, or \$3.23 a share, on a 33 per cent rise in revenues to \$2.17bn.

Excluding the results of Arvida, the company's property development business, which was sold in the fourth quarter, earnings were up by 84 per cent for the year - to \$382.3m or \$2.85 a share - and 81 per cent for the quarter, to \$110.8m, or 80 cents a share.

Mr Michael Eisner, chairman, and Mr Frank Wells, president, the two executives who joined the company in 1984, said all three divisions contributed to the record performance.

In theme parks and resorts, revenues were up 16 per cent in the quarter and 20 per cent for the year because of increased attendance and higher spending by visitors. Operating income was ahead by 22 per cent for the quarter and by 36 per cent for the year.

The group's filmed entertainment division enjoyed a 34 per cent increase in revenues for the quarter, with a 71 per cent improvement for the year.

The results were helped by the summer release of the film Stake-out and by growth at the Disney television channel.

Operating income was up by 303 per cent in the quarter and 158 per cent in the year.

Honeywell Bull cuts US workforce by 14% in efficiency bid

By OUR NEW YORK STAFF

HONEYWELL BULL, the multinational information systems joint venture, is cutting 1,900 jobs or about 14 per cent of its US workforce in an attempt to improve manufacturing efficiency.

The computer group, which was formed in March 1987 when Honeywell spun off its information systems division into a new joint venture controlled by Groupe Bull of France, said that the cut back in jobs would come partly through the closure of a manufacturing plant in Phoenix, Arizona, and the consolidation of manufacturing elsewhere.

The group employs 11,500 people in the US and 20,500 worldwide. Honeywell Bull, which is based in Minneapolis and includes NEC of

Japan among its owners, has been struggling to protect its domestic market share after years of losses of business to IBM and Digital Equipment.

"We always said we wanted to get closer to our customers and improve manufacturing efficiency," the company said.

Honeywell Bull reported sales revenues of \$508.2m and net income of \$1.8m in its first three months of operations as a joint venture. Revenues for the company under Honeywell's sole ownership in the first quarter of the year were \$424m.

In the third to September, the company enjoyed revenue growth of about 10 per cent and remained profitable, Honeywell Bull said.

Fiat to regroup heavy equipment

By Alan Friedman in Milan

FIAT, the Turin-based car maker and conglomerate, has announced plans to regroup several of its earth-moving equipment and agricultural machinery subsidiaries in a new holding company to be called Fiatgeotech.

The new holding, to be launched in January 1988, will incorporate Fiatagri, which includes the group's tractor and other divisions; Fiatallis, the earth-moving equipment maker; and the group's Fiat-Hitachi venture, also in the earth-moving equipment sector.

Fiatgeotech is expected to have total 1988 sales of 12,800 bn (\$2.3bn) and plans to invest 1,310bn in the next three years. The new holding company will include 10 factories, five of which will be located in Italy.

It will employ a total of 14,000 people, of which 9,200 will be based in Italy.

Mr Giancarlo Vezzadini, Fiatagri president, said yesterday the aim of the regrouping was to reduce management costs and achieve greater competitiveness.

He added that this year was proving to be a difficult year for the tractor and earth-moving equipment business.

George Weston rise continues

By OUR MONTREAL CORRESPONDENT

GEORGE WESTON, holding company for the food processing and distribution and resource products businesses controlled by the Weston family, continued its improvement in the third quarter.

Net profit was C\$39.7m (US\$30.1m), or 80 cents a share, compared with C\$38.8m, or 74 cents, a year earlier on revenues of C\$3.3bn against C\$2.9bn.

Yamaha rises 21% to Y12bn

By Our Financial Staff

YAMAHA, the Japanese musical instrument maker which was known until last month as Nippon Gakki, boosted pre-tax profits by 21.5 per cent in the six months to September to reach Y12.04bn (\$89.1m) although sales edged up just 1.5 per cent to Y203.9bn.

The company said it was increasing export sales of portable keyboards, electronic keyboards and synthesizers to the US and Europe. Sales of acoustic pianos, electronic organs and electronic keyboards in Japan also rose.

A steady interim dividend of Y5 is being paid, from net earnings per share of Y21.90 against Y22.10. The decline reflects an expansion in the number of shares in issue to 191m units from 186.1m.

For the whole year to next March it forecast taxable profits at Y14bn.

Pharmacia earnings show small advance

By SARAH WEBB in Stockholm

PHARMACIA, the Swedish biotechnology and pharmaceuticals group, has reported a 3 per cent increase in profits (after financial items) to SKr639.3m (\$105.6m).

Group profits were hit by the cost of recent acquisitions which led to lower interest income, as well as by adverse currency fluctuations.

Full-year profits after financial items are forecast to reach SKr900m, against profits of SKr821m last year.

Group sales rose 64 per cent to SKr4.328bn, compared with SKr2.643bn last year, thanks to acquisitions. These included Leo, the Swedish pharmaceutical group, and Intracel, a US optical lens company.

Taking comparable units, the increase amounted to 5 per cent.

Pharmacia said the integration of these acquisitions had had a restraining effect on sales.

Sales of the biotechnology division rose 89 per cent to SKr1.146bn, while pharmaceuticals sales rose 89 per cent to SKr1.509bn.

The ophthalmics division showed a strong increase in sales of Healon in Western Europe and maintained its market share in the US. Growth in the Japanese market is developing strongly and sales for the ophthalmics division rose 42 per cent to SKr709m.

The diagnostics division showed a 44 per cent increase in sales at SKr775.2m.

Guillevin pays C\$64m for Steetley unit

By Robert Gibbons in Montreal

GUILLEVIN International has become the third-largest electrical equipment wholesaler in Canada, with its acquisition of a similar distribution business in Canada from Steetley, of Rugby, England, for C\$64m (US\$48.8m).

Steetley will retain its building materials business in Canada. It diversified into wholesale distribution of electrical and industrial equipment in the mid-1970s and a year ago decided to divest.

Guillevin's bid succeeded in competition with US, French and UK companies. The Guillevin purchase is being satisfied in C\$50m cash and assumption of C\$14m of trade payables. The merged company will have annual sales of well over C\$500m.

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Benetton in link with NatWest

By Alan Friedman in Milan

IN HOLDING, the Benetton financial services company that is spearheading the Italian clothing group's diversification drive from clothing into finance, has formed a link with County NatWest Investment Management (CNIM), National Westminster Bank's portfolio management division.

The deal will see the NatWest investment management division providing advisory services for two new Benetton mutual funds, both aimed at channelling Italian savings into the international capital market.

The new funds, which will form part of the In Holding stable of insurance, domestic mutual fund, corporate finance and other financial service activities, are to be called Global Bond Fund and Global Equity Fund.

Both will require the approval of the Bank of Italy and other authorities in Rome before they can begin operating. This could take around six months.

Mr Giovanni Franzl, the former investment banking executive of Merrill Lynch who took over at Benetton's In Holding last July, said yesterday that he aimed for the Benetton subsidiaries to be among the first Italian mutual funds focused on international investment. He said that CNIM was chosen for its advisory services because the NatWest division was one of the "biggest players" with about \$1.5bn (\$2.5bn) of funds under management and a staff of 70.

On the domestic mutual fund front, In Holding has already forged links with Eurobancapital, the Milan investment bank.

Sulzer may face legal proceedings

By Our Zurich Correspondent

MR TITO TETTAMANTI, the leader of a shareholder group which controls some 36 per cent of the voting capital of Sulzer Brothers, is envisaging legal proceedings against the Swiss engineering company.

These would be aimed against Sulzer's refusal to enter a number of shareholders into its stock register. The company, all whose voting equity is in the form of registered shares, limits registration to a maximum of 1,000 shares and has recently struck various shareholders from the register on the grounds that they did not buy the stock with their own money.

It was estimated last month that some 22 per cent of the registered capital was currently "floating" - that is, not entered into the Sulzer register and thus unable to exercise a vote.

Mr Tettamanti also criticises what he calls "unhelpful contentions and insinuations" as part of the Sulzer management. These include claims made that Mr Tettamanti still wanted to sell the shares he controls.

Kuoni acquires Austrian group

By Our Zurich Correspondent

REISEBUERO KUONI, the Swiss-owned travel agency concern, has taken over the Austrian tour operator, Nur-Neckermann Osterreich.

The Austrian company, which booked a turnover of Sch460m (\$68.1m) in the year ended October 1987, is now back in profit after a loss of Sch20m in 1986.

Following the takeover it will continue to be managed independently but will co-operate closely with Kuoni's Austrian subsidiary, which has 14 branches and a turnover of Sch1bn.

UAP privatisation postponed

By GEORGE GRAHAM in Paris

THE FRENCH Government has delayed the privatisation of Union des Assurances de Paris, the country's largest insurance group, until at least after the new year.

Mr Edouard Balladur, the Finance Minister, said yesterday that there could be no question of floating UAP in current market conditions, but that a decision would be made after the Christmas holidays on whether to go ahead.

UAP has lost 40 per cent of its stock market value in the last month but would still probably be the largest privatisation to date.

Its privatisation would in any case follow that of Matra, the defence and electronics group whose flotation was suspended.

In the wake of the stock market's collapse five days before it was due to begin.

Mr Balladur said it would be inappropriate to privatise Matra at the moment, when private sector companies were being compelled to delay capital increases, and no decision had yet been taken on when to restart its offer for sale.

The sale of a 15 per cent stake in the state airline, Air France, has also been delayed.

Political opponents of Mr Balladur - both the Socialist opposition and supporters of Mr Raymond Barre who belong to the government majority - have for some days called on the minister to delay the UAP privatisation.

But the minister showed an extreme reluctance to abandon

the flotation, inviting bids for UAP's "hard core" of friendly shareholders even after he had suspended the Matra operation.

Mr Balladur has been anxious not to slow the pace of his FF300bn (\$52.8bn) privatisation programme, already 40 per cent completed, which has until recently appeared to be one of the main electoral planks for Mr Jacques Chirac, the Prime Minister, in next year's presidential elections.

His desire to move UAP, in particular, into the private sector - even though its value is largely based on its investment portfolio, and is therefore more vulnerable than that of other companies to the effects of the stock market collapse - has prompted further political criticisms.

UAP is chaired by Mr Jean Dromer, a close supporter of Mr Chirac, and Mr Balladur has been accused by Barreists and Socialists of wanting to ensure that the insurance giant, with its key stakes in all France's major corporations, stays in the hands of his political allies.

Some overseas institutional investors, meanwhile, have in recent days interpreted his reluctance to postpone UAP as a determination to press ahead at all costs, and has contributed to the fragility of the French stock market.

Yesterday's announcement, however, coincided with a strong rise in the Paris market prompted by the improvement in the US commercial deficit. The CAC indicator rose by 8.31 per cent.

Ericsson boosted by information side

By SARA WEBB in Stockholm

ERICSSON, THE Swedish telecommunications and electronics group, turned in a third-quarter profit for the first time in three years, helped by improvements in its information systems division.

The group said that full-year profits would match or even exceed the 1986 figure of SKr911m (\$150m), before appropriations and taxes.

Profits reached SKr44m in the third quarter, against a loss of SKr93m in the corresponding period last year. Third-quarter sales rose by 10 per cent to SKr7.183bn.

Ericsson said that the improvement resulted from cost-cutting measures in its information systems division. The group believes that the information

systems division, which has incurred heavy losses for the last three years, will achieve its target of breaking even, before interest charges, in 1987.

Taking the full nine months, profits, before appropriations and taxes, reached SKr40m, up 23 per cent on the previous year. Profits were boosted by capital gains of SKr315m from the sale of shares and assets.

Ericsson had shown poor results in the first six months due to weak demand for cable in the US, high investments in radio systems and high project costs in part of its defence systems division. It is now optimistic about the full year.

Group sales for the nine months edged up 1 per cent to SKr21.89bn, while order book-

ings slipped by 1 per cent to SKr22.37bn, both affected adversely by the falling dollar and divestment of operations.

Ericsson's public telecommunications operations showed an 8 per cent increase in sales at SKr6.4bn, chiefly due to demand from Italy, Spain, Denmark and the Netherlands. Ericsson said that its investment in the French market would have an adverse effect on earnings in the short-term.

The group said that its operations in the US, where it is trying to break into the fiercely competitive market for switching systems, "have proceeded as planned" with new orders booked from several telephone companies.

Mr Bjorn Svedberg, chief executive officer, said: "The

efforts we have made, and are making, to penetrate new markets for telephone exchanges and mobile telephones, as well as adaptation of the AXE system to the British, French and North American markets, provide a solid base for the optimism I have in the future."

The information systems operations have shown a strong improvement due to extensive cost-cutting measures, including job cuts. Last month, Ericsson signed a letter of intent to sell its office equipment operations to Design Function of Norway in a further effort to put the operation back on its feet.

Including this disposal, Ericsson will have cut the information systems division workforce from 22,900 to about 12,000 in two-and-a-half years.

OEMV offering to be reduced

By JUDY DEMPSEY in Vienna

THE SALE OF OEMV, the state-run Austrian oil and petrochemical group, will go ahead as planned, but with a significant reduction of the number of shares on offer.

After lengthy discussions on whether to reduce the offering from 500,000 shares, or 25 per cent of the share capital, to 300,000, or 15 per cent. The nominal value of each share is Sch1,000. The issue price has finally been set at Sch4.40.

There was speculation that the offering might be postponed in the light of the collapse of the stock markets and the poor interest in the sale shown by foreign investors. Originally it was planned to offer 40 per cent to

foreign investors. Now this has been completely cut out.

Instead, the 300,000 shares will be offered to the domestic market. Until November 16, the 15,000 employees of OEMV, including those in retirement, will have a share per person. They will receive a 15 per cent dividend. The rest will be sold to the domestic market with a 10 per cent dividend.

"If foreigners want to buy, they can, but we are not setting aside a set amount for them," Mr Herbert Kees, the chairman of OEMV's board of management, said yesterday.

Subscriptions open on November 16 and close on November 25. The shares will be listed on the Vienna bourse on December

3 and on the Frankfurt and Munich stock exchanges on December 9.

The partial privatisation of OEMV, one of the few successful state-run industries, which recorded a net profit (dividends) of Sch10m (\$16.4m) for 1986, is regarded as a test case for the Austrian Government's privatisation programme, in which 40 per cent of the state's holdings will be gradually sold to the public.

No decision has been made about offering a second tranche. "It depends on the response to the issue price, foreign interest and the state of the stock market," said Mr Friedrich Bankverein, the Austrian bank which is leading the sale.

Viag sees further profits rise

By ANDREW FISHER in Frankfurt

VIAG, THE West German energy, aluminium and chemicals group in which the Government plans to sell more shares next year, is set for a further rise in profits this year.

The Bonn-based company said that net profits in the first nine months totalled DM120m (\$70m). It gave no comparison, but analysts noted that Viag was thus on target for a full year's total of some DM160m against DM149m in 1986.

Last week, the Government said that the remaining state-owned shareholding of 60 per cent in the company would be sold next year. Just over 47 per cent is directly owned by the government and 12.5 per cent by

the Kreditanstalt fuer Wiederaufbau.

Viag said turnover in the first nine months was 5 per cent lower at DM7.9bn. On the energy side, there was a decline while lower gas prices, while currency movements held back revenues. Turnover rose slightly in chemicals, however.

The figures showed that Viag has slowed its rate of turnover decline from the 9 per cent recorded in the first half. Mr Reinhold Fischer, an analyst with Banque Paribas Capital Markets in London, estimated the turnover fall in the full year would be just 3 per cent.

The company said that under new accounting rules, it intended to consolidate its interests in its two main energy utilities, Bayernwerk, in which it owns 30 per cent, and Thyssen-gas (50 per cent).

This will increase its stated earnings per share, which last year totalled DM25.30. Viag's share price yesterday recovered in line with the German stock market to close at DM175 against DM160 on Wednesday.

At this level, the state-owned stake set for privatisation is worth just over DM1.2bn. The Government said a 40 per cent holding last year to raise DM765m.

Moet Vuitton forecasts 20% growth for 1987

By OUR PARIS STAFF

MOET HENNESSY Louis Vuitton (LVMH), France's leading luxury goods group, has recently formed by the merger of the Moet Hennessy champagne, cognac and perfume group with Louis Vuitton, the luggage maker and owner of Veuve Clicquot champagne, expects to report net earnings of FF1.3bn (\$226m) this year on sales of FF1.3bn.

The FF1.3bn profit would represent an increase of about 20 per cent over the previous year. If the two companies had been merged in 1986, On the same basis, sales would show a 16 per cent rise this year over last year.

However, some financial analysts had expected the merged group to report profits of more than FF1.3bn this year. Indeed, the recent stock market crash is not expected to have an impact on the group's results.

LVMH also reported yesterday first half sales of FF6.6bn, showing a 17 per cent increase over the first half of last year if the two companies had already been merged.

The profit rise this year has been spearheaded by the group's champagne and cognac businesses. The merger has also given the new group a 22 per cent share of the champagne market and a strong position in the perfume business with its Christian Dior and Givenchy brands.

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Japanese cable group shows 97% increase

By Stefan Wagstyl in Tokyo

FURUKAWA ELECTRIC, a Japanese cable and wire-making company, has reported a 97 per cent increase in interim pre-tax profits to Y7.1bn (\$58.6m) due to sharp reductions in costs.

The company, which processes copper and aluminium, benefited from the fall in the cost of imported raw materials and from streamlining its production plants. It shed 400 of its 7,419 workers.

Sales in the six months to the end of September rose marginally, by 0.5 per cent, to Y221bn. Net profits were up 50 per cent to Y3.33bn.

Furukawa is forecasting Y440bn sales for the full year, up from Y424.1bn, and Y180m in pre-tax profits against Y8.4bn.

The bank does not expect any major slowdown in the Swiss economy in the wake of the stock market crash. This is seen as leading to a reduction in potential 1988 growth of "no more than 0.5 per cent" in terms of real gross domestic product expansion. SBC economists now believe

With regard to investment policy, Mr Hans-Conrad Kessler, a general manager, said SBC had recommended a reduction in the equity share portfolio in September. He indicated that the future portfolio management models would foresee a restructuring in favour of quality stocks with a high dividend yield, as well as a further expansion of bond holdings "for conservative investors."

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November 13, 1987, London
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INTERNATIONAL COMPANIES & FINANCE

Mixed results at Japanese opticals

By Coda Report in Tokyo

THREE of Japan's leading camera and office equipment makers have turned in mixed results for the six months to September. Of the three, Ricoh reported the best set of figures, largely because of its move to higher value-added exports and its widely diversified product mix.

Nippon Kogaku, maker of Nikon cameras, incurred an operating loss in the period as camera exports dropped by 18 per cent. Minolta, which derives 80 per cent of its sales from exports, reported a plunge in profits for the period.

Ricoh, a leader in copiers, said it boosted pre-tax profits by 45.8 per cent because of brisk exports of its office automation equipment, including facsimile machines and printers, which soared by 78 per cent in the period.

The profits of ¥13.2bn (¥97.8m) compare with ¥9bn last year, while sales grew to ¥270bn from ¥239bn. For the full year, Ricoh is forecasting profits of ¥26bn on sales of ¥500bn. Exports overall for the six-month period grew by 35.9 per cent, in spite of the appreciation of the yen.

Minolta, however, which depends more heavily on exports than Ricoh and has a smaller product range, reported a drop in profits for the six months to ¥2.6bn, compared with ¥5.2bn last year. Sales dropped to ¥58.6bn from ¥112bn.

The company said it suffered foreign-exchange losses of ¥2.4bn. Copier sales were smooth in the period, however.

Nippon Kogaku fared even worse, producing an operating loss and missing its interim dividend. Pre-tax profits dropped 78 per cent from a year earlier to ¥336m, in spite of significant profits realised through financial deals.

Sales dropped 3.6 per cent to ¥79.8m. The company said it stopped raising prices to cover its exchange losses because of intense competition with south-east Asian camera makers in overseas markets.

Nonetheless, it forecasts a recovery in the second half as semiconductor makers have increased orders for chip components made by the company.

As a result, the company forecasts pre-tax profits of ¥2bn on sales of ¥168bn in the 12 months. It intends to pay an annual dividend of ¥2.

Sales grew 4.4 per cent to ¥204.3bn during a period in which the company said it had been streamlining its sales system because of the pressure of the high yen.

Its chemical business was helped by stability in the oil price and increased demand, while research and development

Modest rise at National Australia

By CHRIS SHERWELL IN SYDNEY

NATIONAL Australia Bank, the largest of Australia's four trading banks in terms of assets, yesterday reported an 8 per cent rise in annual earnings after almost doubling its doubtful debt provisions.

The bank is the first of the private sector trading banks to report its results for 1987-88. The provisions have been sought by the Reserve Bank, and follow similar moves by leading banks in the US and Europe.

The figures for the Melbourne-based bank do not include the effect of its recent acquisition of the Midland Bank of the UK of the Clydesdale Bank of Scotland, the Northern Bank in Northern Ireland and the Northern Bank (Ireland).

But the bank said the acquisition had increased the group's total assets to A\$500m (US\$41m) from A\$470m, which was itself up 11 per cent on the year.

Net earnings for the year to September rose to A\$328m from A\$303.6m. Pre-tax figures showed an even more marked jump of 21 per cent, to A\$405.7m from A\$339.2m.

The difference is explained mostly by the increased debt provisions, although the tax burden was also higher. Provisions

rose from A\$104.7m to A\$200.8m, an increase of 91 per cent.

The figure includes an amount of A\$86m which represents 30 per cent of the bank's outstanding debt to countries which rescheduled debt during the year.

The bank's overall exposure to these countries is put at A\$230m, less than 0.5 per cent of total assets.

Of the remainder, write-offs increased to A\$74.3m and general provisions amounted to A\$92m, a sharp rise aimed at strengthening the group's balance sheet.

The improved earnings performance came from across the board. The principal contributor was the trading bank, with A\$240m, up 7 per cent from A\$220m. Savings bank and merchant bank activities also improved.

Gross income was up 13.8 per cent to A\$5.98m. But earnings per share were down to 67.4 cents, from 72.6 cents, while return on average shareholders' funds slipped to 12.5 per cent from 18 per cent.

On the purchase of the Clydesdale and Northern banks, the bank said it would make a "material contribution" to profits in the current year.

Western Mining, one of Australia's largest gold and mineral groups, yesterday forecast a first-half operating profit well in excess of the full-year result of A\$68.5m (US\$57m) for 1986-87.

Sir Arvi Parbo, chairman, told the annual meeting in Adelaide that it was impossible to predict results for the second half, which would depend on the "imponderables of world economic conditions."

But he said the group's share of gold mining production would reach 450,000 oz in the current year and show a further increase in the following year. This is close to 100,000 oz more than last year.

Western Mining is also a leading nickel producer and has interests in uranium, copper, phosphate and aluminium smelting.

Sir Arvi was speaking in the wake of the worldwide share market collapse which has hit Australian companies particularly severely. Western Mining recovered 45 cents yesterday to A\$4.90, but is well off its peak of A\$12.

"The company is in a very strong operational and financial shape to face whatever happens," he said.

Sharp gain forecast at Western Mining

By Our Sydney Correspondent

Project cancellation hits Israeli defence company

By JUDITH MALTZ IN JERUSALEM

ELBIT, a leading Israeli computer and defence electronics company, has reported a 28 per cent drop to \$5.1m in its net profits for the first half ended September.

The downturn was attributed to the recent cancellation of the controversial Lavi fighter bomber project which, over the past three years, had been responsible for up to 10 per cent of the company's income. In its latest quarter, Elbit put aside \$1.6m to finance cancellation costs.

Last month, Mr Emmanuel Gil, company president, announced a big reorganisation programme, aimed at improving Elbit's chances of being awarded some of the \$400m in US military aid being allocated to the production of a new generation of alternative weapons.

Sales at Elbit rose by 6 per cent to \$81.1m in the first half. The company's backlog of orders stood at close to \$250m at the end of September.

Meanwhile, Elron Electronic Industries, Elbit's parent company, reported a \$60,000 loss in the first six months of its financial year, after earning \$2.1m in the same period last year.

Earnings at Cosmo Oil climb 88% after reshape

By STEFAN WAGSTYL IN TOKYO

COSMO OIL, the Japanese oil wholesaler, formed last year through the merger of two troubled independent groups, has reported an 88 per cent increase in interim pre-tax profits to ¥12.8bn (¥94.8m), attributable to the effects of rationalisation.

Cosmo, which took over the business of Dai-ichi Oil and Maruzen Oil, cut its workforce by 856 to 5,873. The company also increased profits from financial investments and gained from a rise in oil prices which allowed it to sell high-priced stocks.

Sales in the six months to September were down 17.1 per cent to ¥615bn following the deconsolidation of Cosmo's liquidated petroleum gas (LPG) division. Net profits were 179 per cent higher at ¥6.4bn.

Mitsubishi Oil, an oil distribution company controlled by the Mitsubishi group, reported a 155 per cent leap in interim profits to ¥7.6bn pre-tax, on sales of ¥315bn, down 4 per cent.

Idemitsu Kosan, Japan's second largest petroleum refiner and distributor, more than doubled pre-tax profits from ¥2.41bn to ¥5.45bn.

OKUMA Machinery Works, one of Japan's leading machine tool builders, suffered its first operating loss in nine years in the six months to September because of a 29.1 per cent fall in sales, and has cut its interim dividend by 36 per cent to ¥2.75 per share.

The company is a leading exporter of machine tools, and last year the Japanese machine tool industry agreed to reduce voluntarily its shipments to the US.

The result for Okuma was a 29.1 per cent fall in sales in the first half to ¥30.5bn and an operating loss of ¥619m.

However, thanks to earnings from financial transactions, the company made a pre-tax profit of ¥694m, although this was down 69 per cent.

Mr Takeo Okuma, president, said he was concerned about the yen's fresh advance against the dollar, but he expected demand to pick up in the second half and a return to profit at the operating level.

The company is forecasting a pre-tax profit of ¥1.6bn in the full year.

Drop in sales triggers loss at Okuma

By Ian Rodger in Tokyo

Expansion in US helps Dainippon Ink advance

By OUR FINANCIAL STAFF

DAINIPPON INK and Chemicals, the Japanese printing materials and resins group which has been aggressively expanding in the US, yesterday unveiled a 12.6 per cent gain in pre-tax profits to ¥6.43bn (¥47.7m) for the first half to September.

Sales grew 4.4 per cent to ¥204.3bn during a period in which the company said it had been streamlining its sales system because of the pressure of the high yen.

Its chemical business was helped by stability in the oil price and increased demand, while research and development

spending on value-added products continued to increase.

Its international network in technology, products and sales was enhanced by its tie-up with Sun Chemical and Reichhold of the US.

The interim dividend is being maintained at ¥8 per share, paid from net earnings of ¥4.50 compared with ¥4.28.

For the full year, pre-tax profits are expected to rise to ¥13.5bn from ¥12.1bn on sales up to ¥415bn from ¥399.8bn.

Uncertainty over the direction of foreign exchange markets and the US economy may make forecasts less reliable, it warned.

Wells Fargo & Company

U.S. \$250,000,000

Floating Rate Subordinated Notes due 1997

In accordance with the provisions of the Notes, notice is hereby given that for the interest period 13th November, 1987 to 16th February, 1988 the Notes will carry an interest rate of 7% per annum. Interest payable on the relevant interest payment date 16th February, 1988 will amount to US\$201.22 per US\$10,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York, London

FORST SPARBANKEN

U.S. \$40,000,000

Subordinated Floating Rate Notes due 1990

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the Interest Period 16th November, 1987 to 16th May, 1988 has been fixed at 7% per annum. The Coupon Amount of US\$195.90 will be payable on 16th May, 1988 against the surrender of Coupon No. 20.

Manufacturers: Hasover Limited, Agent Bank

U.S. \$175,000,000

Floating Rate Certificates due 1990

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For the six months 12th November, 1987 to 12th May, 1988 the Certificates will carry an interest rate of 7% per annum with a coupon amount of U.S. \$382.33 per U.S. \$10,000 Certificate payable on 12th May, 1988.

Bankers Trust Company, London

Agent Bank

WELLCOME RESULTS 1987

Rise in profits comes from broad product range

FINANCIAL HIGHLIGHTS

	1987 £m	1986 £m	% increase
Turnover	1,132.4	1,005.4	13%
Exports from the UK	228.1	198.5	15%
Research and development expenditure	142.4	132.5	7%
Profit before taxation	169.1	125.3	35%
Profit attributable to shareholders	94.1	63.9	47%
Dividends	23.7	17.4	36%
Earnings per ordinary share	11.2p	7.8p	44%
Shareholders' funds	559.0	513.6	9%

Mr A J Sheppard, Chairman and Chief Executive, reports: The past year has been greatly concerned with the development and launch of our AIDS therapy, zidovudine. Additionally, during the year, we have made progress across a number of fronts.

RESEARCH AND DEVELOPMENT Apart from the work on zidovudine, we have also further developed existing products, such as acyclovir and atracurium, as well as progressing novel products, including an antihistamine and an anticonvulsant. In 1985 and 1986, our research laboratories won Queen's Awards for Technological Achievement and we were pleased to see them joined in 1987 by our Diagnostics division, which won an Award for its AIDS virus antibody test.

ANTIVIRALS GROWTH CONTINUES Since its launch in 1982, our antihypertetic drug acyclovir has grown to reach global sales of £160 million. Elsewhere in our product range, other products, such as digoxin and allopurinol, continued to hold up well in their markets, both showing increases in revenue, despite generic competition. In the intensively competitive "over the counter" market in the US, we have achieved further sales growth, and we are continuing to build our OTC business in other parts of the world.

GROWTH IN OVERSEAS MARKETS In our prospectus, we stated that special attention would be given to further development of markets in continental Europe and Japan. Sales performance in continental Europe, in local currency terms, increased by nearly 20% over the previous year, while that in Japan rose by over 40%.

COOPERS ANIMAL HEALTH A year of restructuring and investment in the UK and overseas has put the Coopers Animal Health group of companies into profit for the first time since its inception three years ago.

If you would like a copy of the Wellcome plc Annual Report for 1987 (available from 4th December), please write to The Public Relations Department, Wellcome plc, The Wellcome Building, P.O. Box 129, 183 Euston Road, London NW1 2BP



Wellcome

UK COMPANY NEWS

BOC pleases City with £263m

BY MIKE SMITH

BOC, gases and healthcare company, pleased the market yesterday by announcing that it was fully hedged this year against any fall in the dollar and by delivering pre-tax profits for 1987 in line with expectations.

The shares have underperformed the market since Black Monday because of concern about the company's exposure to the US economy and to the dollar. They saw some recovery yesterday after Mr Richard Giordano, chairman, said the company had started to make hedging contracts in July and would not be materially affected this year by any swings in the dollar.

Pre-tax profits in the year to the end of September rose from \$85.4m to \$263.2m on turnover down from \$2.37bn to \$2.29bn. The 1986 profit figure was after an exceptional item of \$128m being the write-down of its carbon graphite electrode assets.

Analysts who had recently downgraded their profits forecasts for the current year,

revised them upwards again with most settling about \$250m. Shares rose 82p to 355p.

After tax of \$74.9m (\$61.7m) earnings per share were 36.32p (29.71p) before an exceptional item. The final dividend is 1.55p net, giving a total of 12.5p, up 15 per cent.

Figures for last year showed operating profits in gases and related products were 11 per cent ahead, at \$197.4m and special products rose from \$16.4m to \$53.1m. Healthcare was flat, however, with profits just \$700,000 up at \$80.6m.

Currency movements were partly responsible for healthcare's performance - profits would have risen 12 per cent otherwise but Glasrock Home Health Care, a US company bought four years ago, fell into losses.

Mr Giordano said this was due largely to investment in new management and software systems. These would reduce operating costs and return the business to profit this year. Glas-

Richard Giordano
"BOC - a defensive stock"

rock would soon be able to make acquisitions again. The Ommeda equipment businesses were strong, partly

because of increased hospital spending in the US.

Mr Giordano said BOC was more of a defensive stock than most other industrial companies. A third of its business was in healthcare products which sold relatively well during a recession; the gases business sold to a wide variety of customers and much of its revenues were fixed.

BOC expects a decision within 14 days on whether it can sell its US carbon graphite to Horseshoe Industries. It has agreed a sale for \$190m but the US authorities are investigating the deal because the buyer already has a substantial market share.

Operating profits last year were \$213.7m (\$274.8m) with Europe contributing \$90.1m (\$76.2m), Africa \$33m (\$27.5m), Americas \$123.2m (\$56.7m) and Asia/Pacific \$64.2m (\$58.3m). See Lex

Former Woolworth chief for Benlox boardroom

By Nikki Tait

MR MALCOLM PARKINSON, the former chief executive of Woolworth Holdings who left the retail group last week, is joining Benlox, the small civil engineering and investment dealing company which is currently making a "demerger" bid for Storehouse.

In the event of Benlox winning its bid, the agreement with Mr Parkinson is that he would become managing director of Storehouse. In the meantime, says Benlox, it is intended that Mr Parkinson will join the Benlox board on November 23.

Mr Parkinson, who has a background in marketing and advertising, joined Woolworth via its acquisition of B & Q, the DIY chain in the early 1980s. When Dixons, the electrical goods retailer, bid for Woolworth Holdings in early 1986, Mr Parkinson was marketing director at B & Q.

However, he subsequently played a prominent role in the company's bid defence and, shortly after Dixons' defeat, became chief executive of the Woolworth chain stores.

Mr Parkinson said he hoped to play a frontline role in the Benlox bid - "I feel as passionately about this bid as I did the Woolworth one" - and had chosen the Benlox approach from a number of job offers as "the most exciting".

Storehouse - which takes in the Habitat, BHS, and Richards Shops chains and is bitterly opposed to the bid - has previously criticised the Benlox management's absence of retail experience. "I suppose the fact that they've got someone with some retail experience adds a fraction of credibility," said chairman Sir Terence Conran, yesterday, "but they always said they didn't need it - they've changed their minds on that."

MIXED FORTUNES FOR OIL COMPANIES

Oversupply and high stock levels clip BP

BY LUCY KELLAWAY

British Petroleum's third quarter profits fell by about 10 per cent to \$330m on a current cost basis compared with the same period last year, although its reported profits rose slightly to \$366m. The similar outcome masks a dramatic swing in profitability over the past year away from the "downstream" - oil refining and marketing - to the "upstream" - oil exploration and production division.

In a letter to staff, Sir Peter Walters, chairman, said that despite the failure of the Government's recent share offering "BP remains the same strong company with its objectives basically unchanged... Indeed, current market conditions could well offer opportunities to BP". He said that the outcome of the sale was "obviously disappointing for BP" and that the company was taking steps to repair its relations with shareholders and customers.

BP said yesterday that conditions in oil refining remained difficult, especially compared with the exceptionally high margins of last year. The extent of the deterioration, which it

blamed on oversupply in the products markets, high stock levels and excess refinery capacity in Western Europe, is reflected in the drop in current cost profits for the first nine months of the year to \$914m from last year's \$1.6bn.

Although margins in oil marketing were higher, much of the advantage was spoilt by the fall in the value of the dollar in which much of the business is based.

The company said that the formation of BP America - which followed the purchase earlier this year of the minority stake in Standard Oil - was already bringing benefits. As a result of modernisation at Bingham Canyon, BP said it would become a world-scale low-cost producer of copper. In Alaska, it said profits from oil production would be \$4m after cash flow during the first three quarters of \$3.3bn. At the end of the third quarter, the group debt/equity ratio had risen to 38 per cent, although as a result of the \$1.5bn rights issue.

Chemicals did well in accordance with continued strength in world petrochemical markets. A profit of \$61m marked an improvement on \$54m achieved in both the second quarter this year and the third quarter last year.

See Lex

Staveley hits £6.4m on back of better margins

MR BRIAN KENT, who took over as chairman of Staveley Industries in July, yesterday revealed that interim profits had surged to \$6.36m pre-tax, an improvement of 46 per cent over last year's \$4.38m.

Sales for the half year, to September 28, pushed ahead to \$58.66m (\$54.06m). Order input had been satisfactory and at \$104m was 15 per cent up on the same period last year. Margins at the pre-tax level improved from 4.66 per cent to 6.48 per cent.

Tax rose to \$1.53m (\$877,000) and minorities to \$588,000 (\$590,000). There were also extraordinary provisions this time of \$530,000.

Earnings worked through slightly ahead at 5.89p (5.15p) and the interim dividend is being stepped up from 1.5p to 1.7p per 25p share.

Minerals and manufacturing had less buoyant first halves, the latter being affected by the sale of Lapointe. Both were expecting better second halves.

Measurement and mechanical and electrical did significantly better, improving both margins and order books.

Mr Kent said the acquisition of Weigh-Tronix should continue to balance the company's performance between first and second

half years. Minority interest increased due to the consolidation of the Weigh-Tronix results.

The directors have completed their review of the group's positioning in the US market for Materials Testing (NDT) Products and Services. This resulted in the closure of the Trenton, New Jersey.

comment

Salt may or may not be good for you but it could prove to be very good for Staveley if a recession hits; economic conditions would have to get pretty desperate before people started cutting back on their salt consumption. The corollary is that salt is not easy to bring supply growth but it does generate cash which Staveley has diverted in the eighties to fund more expansion minded companies like Weigh-Tronix. The latter helped boost margins and pre-tax profits but the increased tax charge and minorities and the extra shares now in issue meant that little fell through to the bottom line. These figures did not change the market's estimates for full year profits - \$17.5m - and the shares were unchanged at 143p. What could give them some spice is a bad winter and a resulting salt-spraying spree.

BET buying Bennett Transport for £9.3m

BY MIKE SMITH

BET, international services company, is buying Bennetts Transport, the privately-owned haulage group, for \$9.25m in shares and cash.

Bennetts, which has annual sales of about \$10m, specialises in contract distribution and warehousing between the UK and Europe.

The acquisition represents a further step in the restructuring of United Transport Interna-

tional. BET's transport subsidiary, during the last five years, has sold off peripheral businesses, reduced its dependence on African passenger transport and concentrated on specialist freight.

UTI said it shares a number of important customers with Bennetts and will gain "backload benefits" on overlapping routes.

BET is paying \$7.33m in cash and issuing 815,557 shares valued at \$1.92m.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Current payment	Total for year	Total last year
April 1st	0.5	Jan 5	nil	-	nil
Bank of Ireland	47	Dec 14	3.25	8	7.5
Bellway	51	Jan 19	4.5	8	7.5
BOC Group	7.65	April 5	6.42	12.8	10.79
Feeder, John	1.5	Jan 15	1	3.5	3.5
Gleeson (M&L)	4.8	April 6	4.36	6.86	5.91
London Int.	2.65	April 6	1.75	5.4	5.4
NMC Invest	0.71	Jan 5	0.5	1.5	1.5
Oxford Instrum.	0.9	Mar 25	0.8	2.4	2.4
Smallshaw (L)	0.75	Jan 5	0.75	2.75	2.75
Staveley	1.7	Jan 5	1.5	5	5
Thames TV	4.4	Jan 7	4	12	12
The Rack	0.27	Feb 21	1.32	2.81	2.82
Wellcome	2	Jan 15	1.53	3.53	3.77
Yale and Valor	1.51	Jan 15	1.53	3.04	3.04

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issue. \$USM stock. Unquoted stock. Third market.

Royal Insurance



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- Earnings per share up from 33.8p to 37.1p.
- All operating companies achieved higher pre-tax profits.
- The worldwide general insurance profit for nine months increased by 55% to £149.5m.
- The total earnings contribution by Royal Life Holdings rose from £21.9m to £27.7m.
- We are confident we can carry forward our current well established strategies to maximise earnings for shareholders.

A full statement for the first nine months of 1987 (of which the above is an extract) will be mailed to all shareholders, and is also available from Corporate Relations, Royal Insurance plc, 1 Cornhill, London EC3V 3QR.

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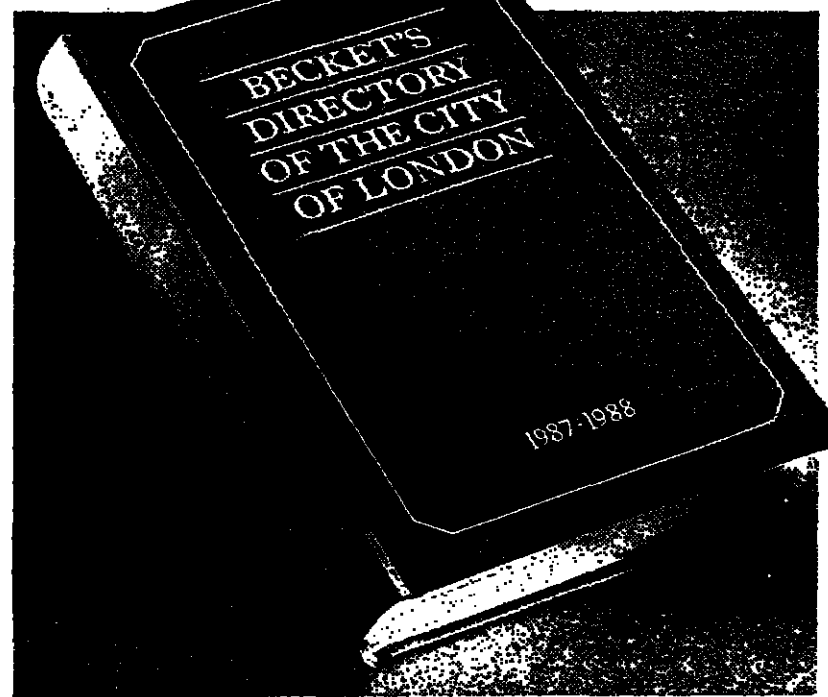
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UK COMPANY NEWS

Lisa Wood considers General Cinema's share raid

How Cadbury boosted its defences

"I BELIEVE this company has a very good success story to tell," Mr Dominic Cadbury, chief executive of Cadbury Schweppes, the UK confectionery and food group, said. Whether or not Mr Cadbury, at the helm since 1983, has to tell that story in his group's defence remains to be seen.

On Monday, General Cinema, a diversified US theatre chain, made a market sweep in London, increasing its 10 per cent holding in Cadbury to 18.2 per cent.

However, General Cinema, which has moved widely into consumer-oriented businesses, said that it had no immediate intention of making an offer for Cadbury.

City analysts said yesterday that in the current market they did not believe General Cinema, with about half the market capitalisation of Cadbury, would make a bid.

Mr Robert Brand of Wood Mackenzie, stockbroker, believed General Cinema was making an "each-way bet".

"If Cadbury gets its business right then General Cinema's stake is a cheap investment. On the other hand, if Cadbury's strategy goes wrong somebody else may make a bid. General Cinema, which bottles soft drinks in the US, could use its stake as a bargaining point to get its hands on Cadbury's US soft-drinks businesses."

The City, pleased by Cadbury's 47.6 per cent increase in pre-tax profits to \$53.6m in the 24 weeks to June 20 - well ahead of analysts' already optimistic projections - is prepared to listen to Mr Cadbury's story.

It is a very different one from that of 1985 when Cadbury Schweppes, formed when Cadbury merged with Schweppes in 1968, was a sitting duck for a takeover.

Takeover rumours became a

its future growth.

In trying to expand from its traditional markets, Cadbury had in 1978 bought Peter Paul, a confectionery business, which was to be its launch pad for its own brands into the US. Its major competitor in the UK confectionery business, Rowntree, in contrast, had concentrated on Europe as a new market. Cadbury optimistically built a new plant in Hazelton, Pennsylvania, for its brands.

To push sales in the US, Cadbury, which cockily attempted to take on Mars and Hershey, the giants of the US confectionery, had offered excess credit to food brokers - the traditional distribution network to the retail sector.

Wholesale volumes bulged, out of line with consumer demand, and Cadbury cut production and sales began to slump.

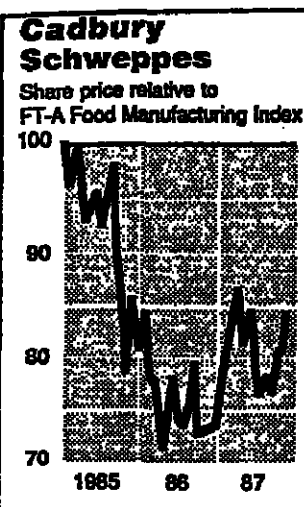
Rightly or wrongly the mistakes of the US management swelled into more general criticism of a family-run business at a time when businesses with strong brands were being identified as attractive by a number of predators.

Mr Cadbury maintained that the flurry of activity that followed was not a snap response to takeover talk but rather a considered reaction to what he found when he became chief executive.

Cadbury identified confectionery and soft drinks as the priority. Low-yielding assets were to be sold to finance development of these two core businesses. It began the disposal of a bevy of peripheral hygiene and food businesses, with brand names sold including Jeyes, Typhoo tea and Kenco coffee.

The US confectionery business was an urgent priority. A new chief executive in the US started a major rationalisation and 20 per cent of the executives were fired.

The entire US marketing strategy was re-examined with a return, at the expense of Cadbury products, to strong marketing support of the Peter Paul



brands.

The strategy on soft drinks was more aggressive, with two major prongs. Cadbury, with small sales of its 'mixer' soft-drinks brands in the US, had long wanted to get a chunk of the huge US soft-drinks market, worth in excess of \$30bn a year.

However, it feared again to take on Coca-Cola and Pepsi, the domestic giants.

The opportunity for a niche in the market came in 1988 when it paid \$230m (\$130.7m) for the worldwide Canada Dry and Sunkist soft-drinks businesses, put up for sale by RJR Nabisco.

This gave Cadbury about five per cent of the US carbonated-drinks market but 45 per cent of the US mixer market, an area left largely untouched by Coca-Cola and Pepsi.

Three months later Cadbury continued this strategy when it bought a 30 per cent stake in the Dr Pepper company, maker of Dr Pepper, the secret formula drink which has a 7 per cent stake in the US soft-drinks market.

The moves, in a market which is increasingly global, doubled Cadbury's international sales volume to about 3.5bn litres, nearly 3.5 per cent of the international drinks market.

However, in late 1985 Cadbury announced a deal which has altered the complexion of the whole UK soft-drinks market. It entered into an agreement with Coca-Cola, the world's largest soft-drinks company, to form a joint company to handle all their soft-drinks brands in the UK. Previously, Cadbury had handled sales in the UK of Pepsi Cola.

The deal, which came into effect this year, triggered a shake-up in the fragmented and low-margin \$2.5bn-a-year UK soft-drinks market, including the formation of another new company, Britvic Corona, jointly owned by leading brewers Bass, Whitbread and Allied Lyons.

The formation of Coca-Cola & Schweppes Beverages has not been without severe teething problems, with a budgeted loss in the first half year. However, with its major rationalisation of resources the business is seen by analysts as having a tremendous future in terms of profits and expanding the total market. It currently claims about 28 per cent of the growing UK market for fizzy drinks.

Mr David Shaw, of Barlays de Zotte Wedd, stockbroker, said: "In any defence document Cadbury could highlight that great potential."

However, City criticisms are reserved for the North American confectionery operations, which at the interim stage recovered from a loss to make a profit of \$200,000. While Peter Paul brands have increased sales, Cadbury's are not performing as well with the Hazelton plant still operating at undercapacity.

Mr Cadbury said: "The US confectionery business is on the growth track. There were still problems but sales of Cadbury brands were growing."

He was bullish about activities elsewhere in the world, with solid profit growth from Europe and Australasia. "As far as I am concerned," Mr Cadbury said, "the business is performing according to plan."

TR gets support for wind up scheme

BY NICKI TAIT

Proposals by Touche Remnant, Britain's largest investment trust group, for the reconstruction of its \$161m Pacific Basin fund, yesterday received overwhelmingly support from shareholders.

They were voting on a scheme promoted by an earlier bid from Thornton Pacific Investment Fund - to wind up the existing trust, and issue shareholders with equity in either an open-ended Guernsey-based, multi-class investment company or in a new investment trust specialising in smaller Far Eastern markets. A poll amongst shareholders showed 443 in favour, represented 36.5m shares, and only 22 (0.5m shares) against.

Replying to a question from one shareholder who suggested that the exercise might be deferred six months while stock markets stabilised, Lord Remnant - chairman of the Touche Remnant group and also of the Pacific Basin fund - said that there was "a strong body of shareholders who wished to go ahead."

Although shareholder elections might change as a result of recent events, he added, the board was confident that the scheme could still be implemented and hence was still recommending it.

Between end-September and November 11, the total assets of the fund shrank from \$249m to \$161m, and now fall from \$80.2p to 21.3p a share. It currently has \$83m invested - \$41m in Japan, \$19m in Hong Kong and the rest mainly in

Herpes drug sales help lift Wellcome to £169m

BY JASON STEGER

Wellcome, the first pharmaceuticals group to market a treatment for Aids, lifted taxable profits by 36 per cent in the year to August 29 1987, thanks to soaring sales of its Zovirax anti-herpes drug and a turnaround in its Coopers animal healthcare business.

Profits moved up from £125.3m to £169.1m on turnover ahead from £1,011m at £1.13bn and were at the top end of analysts' forecasts.

After tax charges of \$71.4m (\$64m), earnings per ordinary share rose from 7.3p to 11.2p. The proposed final dividend is 2p, making a total for the year of 2.81p - up from 1.32p last time.

Mr Alfred Sheppard, chairman, said that Zovirax had retained its position as the company's top-selling medicine and increased

worldwide sales from £105m to £160m. He said it had become Wellcome's first \$100m product in the US.

"There is a general rising pattern for sales," he said, "and there's a lot of potential left in the drug. It is going into more territories and is being licensed for more uses. It went into Japan - a very significant market - last September."

Retrovir, Wellcome's Aids treatment which is now registered in 36 countries and on sale in 24, contributed £18m to turnover since getting its first product licence in March.

Mr Sheppard said: "We expect to receive a higher level of profit from Retrovir but as I cannot anticipate sales so I cannot anticipate profits. But we have an advancing graph."

Coopers moved into the black with profits of \$5.3m on turnover of £192m compared with a loss of \$9.7m on £180m last time. Mr Sheppard ascribed the turnaround to "increase in turnover and a reduction in a lot of expenses, including research and development which was tackled in a different way."

Wellcome's diagnostics business topped worldwide sales by almost 33 per cent. Over the past two years sales had increased by more than 60 per cent largely as a result of the success of the company's Aids test kit.

Wellcome's total research and development expenditure amounted to £142m compared with £132.5m last time.

See Lex

Condom demand boosts LIG

BY DAVID WALLER

BUOYANT SALES of condoms helped London International Group, consumer products and services group, achieve a 23 per cent increase in pre-tax profits to £16m for the six months to the end of September.

Condoms still represent the only recommended form of protection against Aids and LIG sales over 600m each year, principally under the Durex brand name. Worldwide demand from consumers is growing at 20 per cent a year - and at a higher rate from retailers who are keen to stock the product as it becomes more respectable.

Such favourable market conditions helped LIG's health and personal products division increase its trading profits by 36 per cent to \$8.6m, on sales up by just 16 per cent in sterling terms. Fear of Aids has also stimulated sales of surgical rubber gloves.

The home products and services division mustered profits of \$7.8m (\$6.7m), despite a lower

contribution from businesses divested during the first half. Operating profits from the core photographic and electrical businesses rose by 22 per cent.

Royal Worcester Spode, the fine china company, fell into the red. Mr Alan Wolitz, LIG's chairman and chief executive, blamed the \$0.4m loss (\$0.2m profit) on seasonal factors and predicted that it would make a profit in the full year.

Earnings per share rose by 24 per cent to 7.62p, and the interim dividend was increased by 17 per cent to 2.05p. The results included no contribution from HATU-ICO, Italy's leading condom manufacturer, which LIG bought for £108m (\$47m) in September.

comment

It is easy to dismiss the threat to LIG's 86 per cent share of the UK condom market posed by Mates, a new condom launched

this week by Mr Richard Branson, the pop entrepreneur. More publicity can only increase the rate of growth in a market already expanding rapidly on fears of Aids and a \$20m government education programme - and in any case, sales of condoms in the UK account for only 5 per cent of total group turnover, so the impact on LIG's profits will be strictly limited.

The company must be seen as a natural defensive stock, with sales of high-margin condoms rising year-in-year until a better way of preventing Aids is discovered. The HATU-ICO acquisition seems in retrospect both well-acted and well-financed - with an issue of convertible Eurobonds on which LIG pays only a 4 1/2 per cent coupon. Non-condom businesses are doing well, with the exception of Royal Worcester and the group is on course for \$34m in the full year. This puts the shares on a prospective p/e of 14.

Advertising lifts Thames TV

STRONG growth in advertising spending helped Thames Television to an 18 per cent increase in interim pre-tax profits. And Sir Ian Trethowan, chairman, said there had been further productivity gains and a significant increase in programme production in the period.

On turnover up by 13 per cent from £104.62m to £118.21m for the six months to the end of September 1987, pre-tax profits for the UK's largest commercial television company came out at £12.08m (£10.28m).

Earnings per share were 15.76p (13.32p) and the interim dividend has been increased to 4.4p (4p).

Sir Ian said that productivity had increased by the introduction of new technology, the elimination of certain restrictive practices and the introduction of a daytime schedule and transmissions through the night.

He added that the company

had not been able to match the exceptional share of industry revenue achieved in the first six months of last year.

For the rest of the year he added that there were signs that the rate of growth of advertising nationally may be slowing in the short-term. It could also be vulnerable to a slackening in economy activity but there was no sign of that as yet.

Trading profit was £18.04m (£15.45m) and net income from interest and finance lease charges of £57,000 (£309,000 charge). Exchange levy was \$5.76m (\$4.91m) and this time there was a share of the loss by its Starstream, Children's Channel, joint venture of £287,000. Tax took £4.51m (\$3.87m).

comment

Some analysts were slightly disappointed with Thames' results yesterday, having fore-

cast pre-tax profits up to £14m. Though the company's advertising revenue for the six months rose by 13 per cent to £104m, the industry as a whole showed stronger revenue growth of 15.8 per cent.

Thames' market share slipped from 18.3 per cent to 16 per cent. This was coupled with higher costs - following on from its strong increase in market share last year - leading to a double squeeze. Having said that, Thames is producing 20 per cent more programmes than a year ago with less staff, it has cash on the balance sheet, export sales are 20 per cent up, and it is determined to regain the market share lost to LWT. Under consideration is running its top rating success, The Bill, as a twice weekly drama series. The shares fell 14p yesterday, closing at 279p. Assuming pre-tax profits for the full year of £28m, this puts them on a prospective p/e of about 7 1/2.

Bank of Ireland advance

BY DAVID LASCELLES, BANKING EDITOR

The Bank of Ireland yesterday reported an increase of 15.3 per cent in post-tax profits for the first half of the year ending September 30, despite making a substantial provision against its lending to Third World countries.

Profits amounted to IR£33.9m (\$29.6m) compared to IR£28.9m in the same period last year. But, in terms of earnings per share the growth was 6.6 per cent taking account of the rights issue made last July.

Bank of Ireland made a IR£23.3m provision against its IR£100m of loans to developing countries. This brought the total

provision for this purpose to the equivalent of 28 per cent of these loans. However, provisions for other types of lending were down, thanks to tighter lending controls.

The bank's business in Ireland improved despite depressed trading conditions and intense competition, according to Dr London Ryan, the Governor, with notable performances in the investment banking and credit instalment sectors.

In the UK, the bank also had a good half year, thanks in part to improved profits from home lending where the bank bought the mortgage business of the

Bank of America. The bank has a policy of raising the share of its profits earned outside Ireland.

However Dr Ryan warned that while the bank's directors are pleased with the first half's results, they view the second half with caution given the uncertainties now present in the international economy. Barring unpleasant surprises, the bank expects to pay a final dividend at last year's nominal rate which would give a total dividend for the year of 11.75p, an increase of 15.2 per cent, compared to 8.5 per cent forecast at the time of the rights issue.

R.Smallshaw doubled in first half

More than doubled pre-tax profits of £227,000 against £105,000 were reported by R. Smallshaw (Knitwear) for the six months ended June 30 1987.

Turnover for the Leicester-based maker of knitted outerwear and dyer and finisher of knitted garments, fell to £4.27m (\$4.95m). The Castle Knitwear subsidiary, which ceased production in September, had sales of £595,000 last time and a pre-tax loss of £215,000.

After tax of £79,450 (£39,000), earnings per 10p share came through at 5.9p (2.68p). The interim dividend is maintained at 0.75p.

Christy Hunt sale

Christy Hunt, which recently merged with Deritend Stamping, has completed the sale of its surface heading business Hotfoll to Isopad International for \$1.8m in cash.

The group is disposing of the assets of Hotfoll, together with its subsidiary Hotfoll Canada, and the assets of Deritend Hotfoll, signifying the end of group trading in North America.

Trafalgar takes Costain holding up to 5.4%

SHARES in Costain, the construction, property and mining group, jumped 17p to 251p yesterday on news that Trafalgar House has raised its stake from just below the disclosure level to 5.4 per cent.

The announcement of the initial stake was made - after a couple of months of accumulation - in mid-September. At the time, Trafalgar said that it was not

hostile and that it had "no present intention of making a bid. Yesterday, the company merely reiterated that the stake was a "trade investment".

Costain, meanwhile, said that it was not reading anything into the latest purchases.

Trafalgar's own shares - which have seen speculative flurries recently - rose 10p yesterday to 304p.

Korea Exchange Bank

U.S.\$100,000,000

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In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from 13th November 1987 to 13th May 1988 the Notes will carry an interest rate of 7 1/2% per annum.

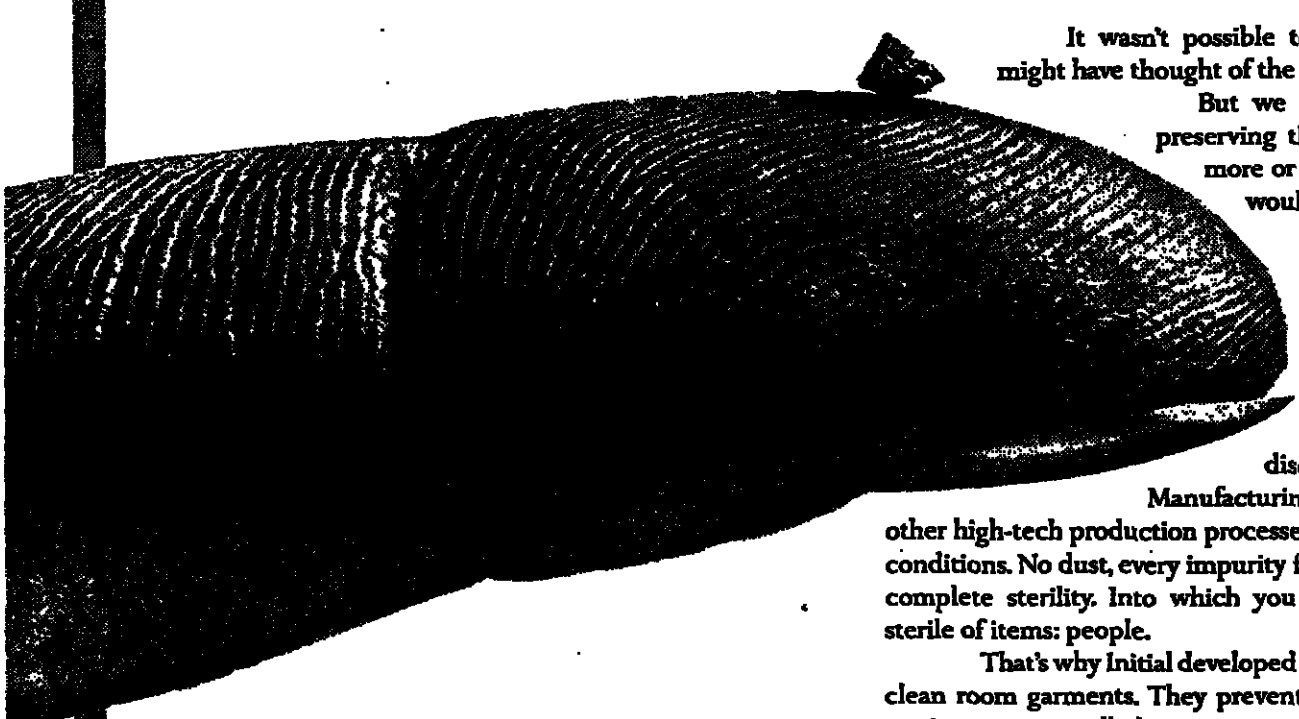
Interest due on 13th May 1988 will amount to U.S.\$398.13 per U.S.\$100,000 Note and U.S.\$9,953.13 per U.S.\$250,000 Note.

The three year Notes will accrue interest at 7 1/2% for the above period and interest payable on 13th May 1990 will amount to U.S.\$385.49 per U.S.\$100,000 Note and U.S.\$9,637.15 per U.S.\$250,000 Note.

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UK COMPANY NEWS

Eurotunnel abandons its Canadian share issue

BY RICHARD TOMKINS

Eurotunnel, the Anglo-French group building the Channel Tunnel, has abandoned plans to conduct a share issue in Canada as part of its \$770m stock market flotation next week.

The company's advisers have been unable to find a replacement for Wood Gundy, the Canadian investment house which ceased to be the manager of the Canadian tranche earlier this week.

McLeod Young Weir and Dominion Securities, two other leading investment houses, are both understood to have turned

the job down because of lack of demand for Eurotunnel's shares among institutional investors in Canada.

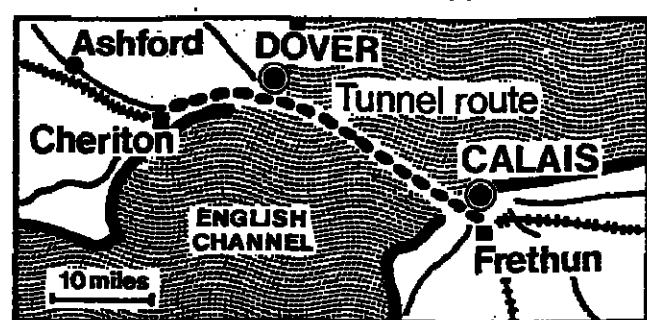
S.G. Warburg, one of Eurotunnel's UK merchant bank advisers, yesterday acknowledged that the Canadian issue had been dropped because interest in the shares was too small to make a Canadian tranche worthwhile.

It played down the importance of the development, saying that the Canadian tranche would in any case have represented only a tiny portion of the total issue. The largest tranches, of about \$250m each, are due to go to the

London and Paris markets.

The development nevertheless underscores the difficulties Eurotunnel's advisers have had in finding underwriters for the \$770m issue. In the UK, about two in five institutional investors are believed to have turned down invitations to underwrite the share offering, partly because of the state of the stock market and partly because of the inherent risks of the investment.

However, the sharp upturn in London share prices over the past two days has given Warburg renewed confidence that the underwriting will be successfully



completed on Monday, the day the share offer is due to be launched. It also expects to go ahead with the placing of the shares worth a total of \$70m in other international markets - notably the US, Japan and Continental Europe.

Warburg remains confident that it will be able to place between 30 and 50 per cent of the UK tranche in advance with about 25 institutional investors. These will be paid a commission of 1/4 per cent for committing

themselves to the stock in addition to any 1/4 per cent commission they may pick up as underwriters to the issue.

More than 850,000 private investors have now registered with the Eurotunnel share information office in the UK, compared with about 500,000 a week ago. Derek Rogers, Eurotunnel's marketing consultant, yesterday produced research conducted on November 5 and 6 suggesting that 674,000 UK adults thought they were certain to apply for the shares.

Royal Insurance disappoints City with advance to £259m

BY NICK BUNKER, INSURANCE CORRESPONDENT

UNEXPECTEDLY high weather losses in North America plus an increase in its US claims reserves meant that Royal Insurance fell short of most analysts' forecasts yesterday with pre-tax profits of \$259m for the nine months to September 30.

The shares lost 5p to close at 393p. City forecasts for the pre-tax figure had ranged from \$256m to \$295m, against \$193.1m in 1986.

Royal said that the October UK hurricane was likely to cost it an estimated \$50m net in the fourth quarter of this year. It has no UK household catastrophe reinsurance and said it has taken no decision yet about whether to buy it in future.

Mr Alan Horsford, group chief executive, said claims could reach \$55m from householders, \$20m from commercial policyholders, and \$2m-\$3m from motorists.

The biggest surprise was in the US, which made up for 43 per cent of global non-life insurance premiums of \$2.42bn. Royal showed a pre-tax US profit of only \$33.4m in the third quarter, against \$48.6m in the same period last year.

This reflected a \$3.3m increase in weather losses, an extra \$4m in unspecified "large claims," and "considerable additions to reserves" for US workers' compensation and general liability business.

● comment

Royal waffled over why it had put an extra \$40m (\$22.3m) or so into its US loss reserves, mainly blaming late reporting of run-of-the-mill Californian claims. Royal cannot have it both ways. If no big new US problem has come to light, then the assumption must be that

Royal could have reserved more adequately in the US last year but was bringing too many dollars home to the bottom line. The other worry is that US claims costs grew 6.1 per cent in the first nine months, but commercial multi-peril price increases have tapered off to only eight per cent, and falling. Such concerns are undermining even the most optimistic forecasts of another bumper US-led profits year in '88. Assume \$320m pre-tax for 1987, and the gross yield is a handsome seven per cent on a final dividend of 19p; but if Adelaide Steamship has to make a forced sale of its six per cent stake, the share price may suffer in the near-term. Royal's solvency margin is now down to 58 per cent - quite acceptable - after a net \$470m drop in shareholders' funds because of the equity market crash.

Steelley to sell Canadian arm for £21m

By Philip Coggan

Steelley, the construction materials group, is selling its Canadian electrical distribution business to Montreal-based Guillevin International for \$21m (\$21m). Guillevin is one of Canada's largest electrical products distributors.

The Canadian company, Steelco Distributors, made a pre-tax profit of \$2.5m on turnover of \$115.5m last year. Consideration for the deal, which was first mooted in July, will be in cash.

The disposal is part of Steelley's declared strategy of concentrating on its international construction materials business and divesting its other interests. "This is the last substantial change in the profile of Steelley," said Mr Richard Miller, group managing director, yesterday.

Last month, the group announced the acquisition of two construction materials companies, one in France and the other in the US, for a total of around \$15m.

AIC stake in Wills 80% after offer

Australian Investors Corporation received acceptance on behalf of 4.58m shares (80.5 per cent) for its 190p-per-share offer for the Wills Group, the financial services and import company. Adding in shares it owns, this brings AIC's stake to 80.4 per cent.

However, AIC wants to keep Wills' listing and, accordingly, has placed 1.7m shares (19.6 per cent) with institutional and other investors at 190p a share.

Great Southern buy

Great Southern Group, funeral director, has acquired H.J. Knapp of Wantage, Oxfordshire, for \$360,000 in cash. Knapp is the sixteenth funeral business that Great Southern has purchased in the past eight months, increasing its total number of branches by 20 to 113.

The Knapp acquisition includes freehold property worth \$200,000 and ties in closely with the group's existing businesses in Reading, Abingdon and Newbury. Negotiations for further purchases are in progress.

Excalibur purchase

Excalibur Jewellery is to acquire Pic-A-Tape for an initial \$1.2m in cash. A further \$1.3m maximum is payable dependent on pre-tax profits in the current year.

Pic-A-Tape specialises in the distribution and merchandising of pre-recorded cassettes, compact discs, photographic films and leisure-related products to UK retail outlets. Its 1986-87 pre-tax profits amounted to \$200,000 (\$108,000).

Yale Valor chairman's strong defence of US investment

BY DAVID WALLER

Yale and Valor, the domestic appliance and locks group created in June this year when Valor quadrupled its size with the acquisition of two US companies for \$480m (\$288m), yesterday announced its first set of figures in its new form - and issued a strong defence of its investment in the US.

In common with many other UK companies which have bought heavily into the US, Yale and Valor's share price has been severely battered since the market crash drew investors' attention to the problems in the US economy. Yale and Valor's chairman, Mr Michael Montague, took the opportunity yesterday to say that current group trading is buoyant - and "there's not a whiff of an adverse sign" for its US businesses.

"It's the most fantastic thing to have done," he said in defence of the acquisition of Yale Securities, the locks company, and NuTone, a manufacturer of household appliances and fittings. "It created an international company at a stroke."

Some two-thirds of group profits now derive from the US. Mr Montague said that the deteriorating dollar made US industry more competitive and an increase in dollar profits would

broadly offset the adverse effect on the figures when translated into sterling. "Profits for the full year will be exactly as we expected, if for different reasons."

He added that the two companies had weathered recession in the past, and would be able to do so again.

Yale and Valor yesterday reported pre-tax profits of \$12.00m for the half-year to September 25, including three months' contribution from this summer's acquisitions. This compares to \$3.51m in the first half last year. Turnover was \$121.83m, against \$62.44m.

Earnings per share, a more realistic indicator of performance, given the substantial issue of new shares to finance the purchases, rose from 8.75p to 10.59p on a fully diluted basis.

The interim dividend was increased from 1.52p to 1.5p.

far higher than the 320p vendor placing price, but in the market rout, they lost more than half their value to end up at a low of 182p as investors abandoned every stock even remotely connected with the US. Mr Montague seems to suggest that the very audacity of the deal justifies it, but UK investors are not being unreasonable in being chary. Translation problems apart, it requires some optimism to argue that rapid growth in US profits can be sustained amid a recession. True, demand for Yale's locks may remain steady, but it is not clear that NuTone could withstand the inevitable contraction in new housebuilding. Up 30p to 235p yesterday, the shares are on a cautious prospective p/e of 10 if the company makes \$30m in the full year.

Mr Montague said that the deteriorating dollar made US industry more competitive and an increase in dollar profits would

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Highgate rights wins 82.5% response

By Nicky Task

Highgate & Job, the small loss-making chemicals producer where the Jivraj family has taken a 29 per cent stake, could claim a rare rights issue success yesterday.

Its attempt to raise \$2m via a one-for-two issue at 200p a share, resulted in more than 82.5 per cent of the new shares being taken up by existing shareholders. When the issue closed on Wednesday, Highgate shares were trading at 205p, yesterday they closed at 200p.

Merger talks on

On-off merger talks between United Spring and Steel Group and Eastcliffe Industries, both spring manufacturers, have resumed, the companies announced yesterday.

Apricot up to £3m at halfway

BY MARTIN DICKSON

Apricot Computers, which plunged into losses in 1985/6, yesterday marked a further stage in its recovery when it announced a 19 per cent increase in interim pre-tax profits and a return to the dividend list after a two-year absence.

Pre-tax profits for the six months to September 30 totalled \$3.02m (\$2.53m) on turnover of \$57.6m (\$52.8m) while earnings per share worked through at \$1.42m (\$969,000) on turnover

of \$5.8m (\$4.02m).

Apricot started a project to enhance Quasar - estimated to cost \$1m - during the period and in the second half will be introducing a major new product, called Citydesk, for financial work stations. The company said it had not seen any impact on orders or sales from the stock market crash.

The computer services division, which concentrates on maintenance work, saw profits of \$1.22m (\$1.13m) on sales of \$3.05m (\$2.3m). Computer systems, the hardware side of the business, produced profits of \$378,000 (\$1.2m) on sales of \$23.3m (\$22.7m). Profits in the first quarter were hit by delays in shipment of the 386 micro computer and VX multi-user system, but the second quarter saw much better results.

Ailsa considering unitisation

Shares in Ailsa Investment Trust, which is managed by J. Rothschild Investment Management, rose 10p to 147p yesterday as the company announced that it is actively considering "proposals including the possible unitisation

of the company." As with any unitisation - the conversion of an investment trust into one or more unit trusts - this would aim to allow shareholders to realise their shares at close to net asset value.

GT Venture pulls out of portfolio purchase

BY CLAY HARRIS

GT Venture Investment, the venture capital company floated in September, has pulled out of negotiations to buy the unquoted company portfolios of three trusts, Berry, USDC Investment and Northern Securities, managed by the GT financial services group.

GT Venture said yesterday it had been outbid for the portfolios, valued at about \$21m, but

that its final offer in a sealed-bid auction "reflected the lower attraction of the assets in the wake of the market crash. Although the underlying investments remained the same, the prospects for early quotation had receded," said Mr Roddy Swire, GT Venture director.

The proceeds of the company's flotation, now worth \$11.5m, remain invested in cash and short-term instruments.

Aitken Hume expansion

BY DAVID WALLER

Aitken Hume International, the financial services group which earlier this week bought the Guernsey-based Bachmann group for \$5m, is to acquire some of the financial services business currently handled by IMG, the sports promotion company established by Mr Mark McCormack.

In exchange for the issue of

1m warrants in Aitken, IMG has undertaken to transfer some but not all the offshore banking and fund management activities currently undertaken for its wealthy clients, and certain corporate administration activities, all of which will be handled by Bachmann.

IMG's warrants entitle it to buy shares in Aitken at 120 at any time before 1992.

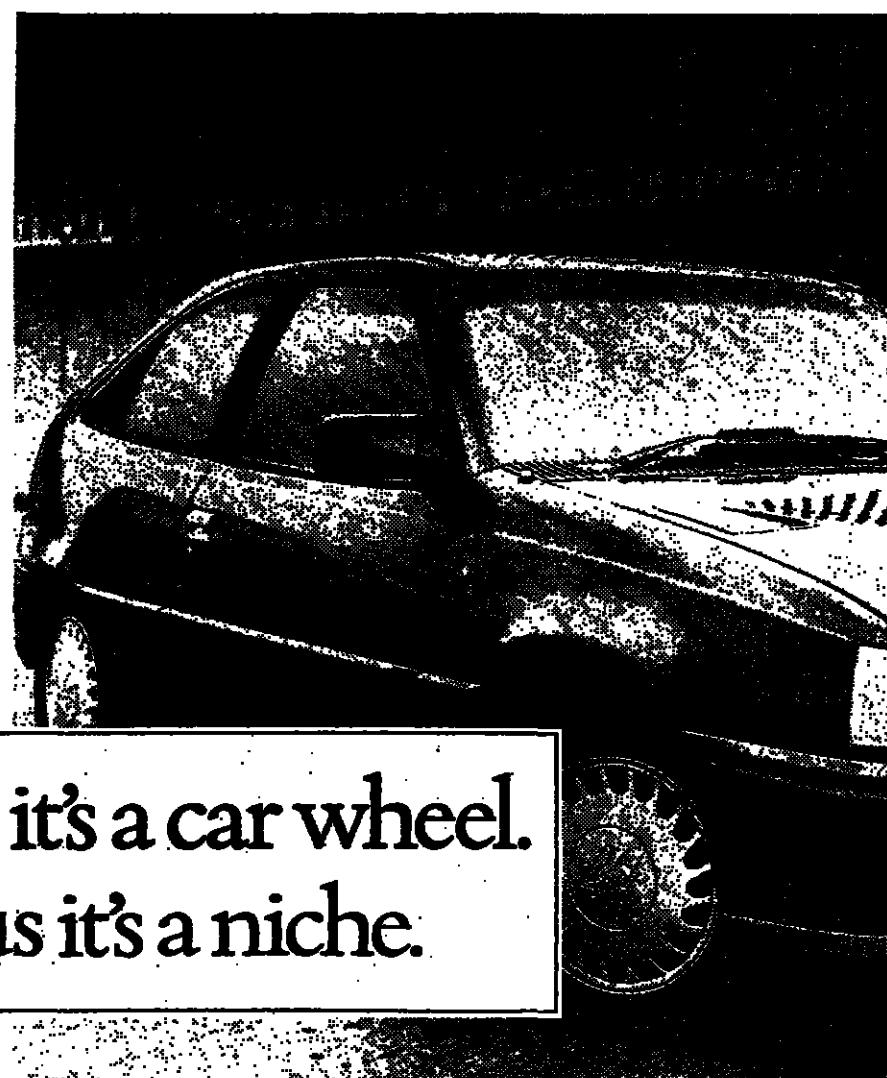
NMC profits 46% ahead

NMC Investments, packaging, property and finance, increased pre-tax profits by 46 per cent from \$1.58m to \$2.30m in the six months to September 1986, having been included for the six months and for the corresponding period in accordance with merger accounting principles.

After tax of \$1.01m (\$692,000) earnings per 12 1/2p share emerged at 5.01p (3.54p). The

interim dividend is increased from 0.5p to 0.7p. The results of Bux Corrugated Containers and the Barker Group, both acquired in December 1986, have been included for the six months and for the corresponding period in accordance with merger accounting principles.

Mr Norman Gordon, chief executive, forecasted that the outcome for the full year would show a significant improvement



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13th November, 1987

UK COMPANY NEWS

Steven Butler on how the crash has affected a market high-flier

Abaco tries to rally the troops

ON WEDNESDAY evening last week Abaco Investments, the fast-growing financial services group, held a celebration in Manchester.

Provincial Trust, which is based in the city and which Abaco acquired three years ago, had just graduated from a licensed deposit taker to a fully-fledged bank.

It was indeed an occasion to celebrate. The bank's loan book has quadrupled in three years, and profits have zoomed up from £60,000 to £600,000.

The turnaround for the bank, which is just a small part of the growth story of Abaco, was good enough news that the plunge in Abaco's share price in the past three weeks hardly dented the evening's good cheer, which carried on past midnight in the city's discotheques.

Abaco's shares fell from a high of 125p on October 8 to a low of 40p, making the group one of the worst performing financial stocks since Black Monday.

The company's prospective earnings ratios tumbled from a rather hefty figure in the 30s to single digits. However, the shares have risen somewhat during the rally of the past few days, to close yesterday at 59p, up 7p.

The performance of the shares has sent Mr Cameron Brown, managing director, scurrying round the country to try to talk up the company and prevent morale from sagging.

Abaco's underlying business has never been stronger. Mr Brown told the Provincial Trust employees at the Manchester meeting. The business was not directly affected by the crash in the market. The group's loss adjusters had had 'Christmas in October' after the storms that had swept south east England. Abaco was well set to weather any economic storms that may (or may not) be brewing.

'The fall in share prices may even push the investment houses back into commercial property,' he said. That could be a boon to the group's commercial estate agencies.

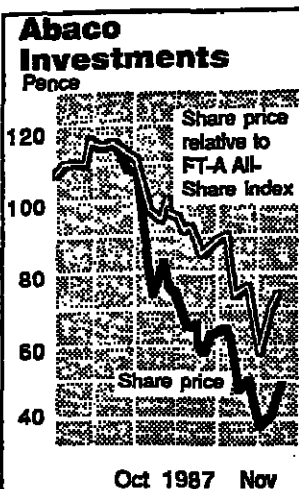
'The fall in the share price doesn't mean a thing,' said Mr Tim Razzall, chairman. 'It is just computers selling back and forth to each other.'

Abaco, described by one merchant banker as the 'classic bull market stock,' was born in 1983 when Greencoat Properties was taken over as a shell.

Abaco began issuing paper to buy firms of fee-earning professionals - estate agents, loss adjusters, insurance brokers, mortgage brokers.

The businesses are strongly cash generative and offer strong potentials for organic growth. Yet Abaco cannot continue to expand at the same pace with its share price so ravaged. Several acquisitions, some very near to completion, have been frozen in the pipeline.

Abaco has another problem.



Most of its employees hold unexercised share options and have watched these plunge in value along with the market. Mr Brown, personally, has seen the value of his own accumulated share options drop sharply in value.

Although share options are meant to be an incentive in addition to normal salary and other benefits, Abaco also has a significant number of employees with a large amount of their personal wealth tied up in the company's shares. These are former members of professional partnerships who sold out their businesses to Abaco in exchange for a mixture of cash and shares. Abaco boasts

- or at least did boast - of some 70 millionaires on its payroll.

Mr Brown's answer is straightforward - that he and other employees should be in Abaco for the long run and that his confidence in the future of the business and the underlying strategy has not wavered.

Like many other company directors these days, he feels cheated by the market, and baffled by the trading system.

'The truth is that you could not have sold Abaco shares at 125p, and you cannot buy them at 40p,' he says. 'Neither price is realistic.'

On the day of the Manchester meeting he was shocked when Abaco shares fell by 40 per cent in a few hours, just before he would have to face his employees.

A call to his broker produced the information that when a block of 300,000 shares was offered for sale, worth some £180,000, market makers slashed the price down and in the process lopped \$50m off the company's market capitalisation.

If equity markets recover some of their composure, and their liquidity in small company shares, the past few weeks may be a brief, if nerve-wracking, blip on Abaco's development.

If not, Abaco may just have to accept a lower rate of growth, and may have to turn to other instruments besides new share issues.

Bellway surges by 73% to £7.8m

Bellway, north-east based housebuilder, increased pre-tax profits by 73 per cent from £4.5m to £7.8m in the year to July 31 1987 on turnover up from £73.22m to £84.28m. The comparisons are restated.

Earlier this year Bellway acquired D.F.W. Golding, an Essex-based private housebuilder, for £49.5m. As a result of the acquisition, 50 per cent of Bellway's housing activities are in the south of England.

After tax of £2.74m (£1.37m) and an extraordinary debit of £250,000 (nil), earnings per 25p share increased to 20.5p (15.5p).

There is a final recommended dividend of 5p (4.5p) making 25p (20p) for the year.

The directors said the current sales position was encouraging and the company looked forward to the future with confidence provided that the 'present turbulence' on world stock exchanges had no significant effect on the housebuilding market.

There was an operating profit of £3.51m (£3.79m) and the share of profits of related companies rose from £4,000 to £550,000.

Oxford Instruments £2m lower than City hopes

LOWER PROFITS from Oxford Instruments Group had been forecast because of the downturn in activity of MRI (magnetic resonance imaging). But the downturn in the first six months ending September 27, from £8.5m to £4.58m, was some £2m worse than City expectations.

Nonetheless, the share price improved following an optimistic statement by Sir Austin Pearce, the chairman.

Sir Austin reiterated the reasons for the setback - that due to rationalisation within the diagnostic imaging industry, new product introductions and slower growth in the market, MRI shipments were about half those in the comparable period. But he reported that order books were full and was optimistic that the trading performance would improve in the second half.

Profits in both instruments for scientific research and patient monitoring advanced strongly and after a slow start the performance of the analytical instruments activity has been improving.

Turnover in the period fell from £47.9m to £38.4m and the operating profit tumbled £4.27m to £3.53m. Tax took £1.55m (£3.12m) for earnings of 6.5p (11.7p) per 5p ordinary.

The interim dividend is raised from 0.8p to 0.9p.

comment

Investors puzzled by the recent gyrations in the stock market must be scratching their heads at Oxford Instruments, on results below expectations, the shares

climbed 10 per cent. The answer lies partly in the mention of full orders for MRI magnets in the second half; partly in the possibility of a bid, given credibility yesterday by the board's request to shareholders to allow it to buy back shares if necessary; and partly in the almighty tumble which Oxford's shares have taken over the past year. That decline shows how a wonder product can be a mixed blessing. Although the MRI magnets offered fantastic profits growth for several years, the decline in Oxford's other product areas. Those should help boost the second half figures but full year profits are unlikely to be higher than £14m, compared with £19.7m last year - putting the share at 192p, on a prospective p/e of around 10.

Tie Rack expands by 77%

BY ALICE RAWSTHORN

Tie Rack, the tie retailer which went public this summer in one of the most expensive flotations ever staged on the London stock market, yesterday unveiled a 77 per cent increase in pre-tax profits to £281,000 for the first half of the financial year.

The Tie Rack flotation in June

was heavily over-subscribed. The company has pocketed a profit of £414,000 from the interest made on the applications for its shares. This is expressed as an extraordinary item.

The Rack has expanded rapidly since the start of the financial year. It has opened 15 new shops in the UK and 22 units overseas, bringing the total number of outlets within the group to 152.

In the 28 weeks to August 16, group turnover increased by 63 per cent to £9.5m. The growth in sales for 'established' shops, those that have been open for at least a year, was rather lower at 9 per cent.

The pattern of trading during the first half was affected by the opening of a new central warehouse - the cost is expressed as an exceptional item of £84,000 - which disrupted deliveries for ten weeks or so. Mr Roy Bishko, chairman, said that the flotation had also imposed pressure on the

senior management team. Tax amounted to £80,000 in the first half. Earnings per share rose to 0.43p (0.37p). The board proposes an interim dividend of 0.35p.

In the future Tie Rack intends to expand both in the UK and overseas. Its international operation made a loss in the first half of the year but is expected to make a modest profit in the second half.

Mr Neil Fairley has been recruited from the Next retailing group as managing director of Tie Rack's operations in the UK. The management team will be further strengthened over the next few months.

The chairman said that trading in the second half is faring well. This is traditionally the strongest sales period for the group, given that it benefits from pre-Christmas sales and from the new store openings of the first half.

J Foster interim profit

THE OPTIMISM expressed at the end of last year by John Foster & Son was supported by the interim results with large increases on both turnover and pre-tax profits.

Profit in the six months to August 28 for the worsted and mohair spinner and cloth manufacturer which has its headquarters at Black Dyke Mills, Bradford was £766,000, against a loss of £487,000 last time and a profit of £507,000 for the whole of the previous year.

Turnover was up 44 per cent at £12.27m (£8.51m). Earnings per 10p share were 7.5p (5.8p) and the interim dividend

has been increased from 1p to 1.5p.

The company said that the result had been helped by improvements in production and quality and a significantly higher level of activity.

There had been increased sales of the high quality mohair and worsted cloths to all markets and positive progress in all aspects of the company's activities.

Tax took £50,000 (£35,000) to give a profit for the period of £716,000, against a loss of £532,000 when there was an extraordinary charge of £130,000.

Gleeson advances 15%

THE OPTIMISTIC stance taken at the midway stage by directors of M.J. Gleeson, housebuilder, civil engineer and property investment group, has been followed by a 15 per cent expansion in pre-tax profits from £5.66m to £6.49m in the year to end-June.

Turnover rose to £92m against £77m last time. After a reduced tax charge of £1.06m (£2.15m), earnings per 10p share worked through at 54.30p (35.07p). The final dividend is raised to

4.8p (4.26p) making 8.66p (8.91p) for the year.

The directors stated that, judging by the group's order book, existing higher levels of output would be maintained in the contracting and private housing operations. Profits would benefit from substantial increases in rents receivable, but financing of higher stock and work in progress would result in reduced liquidity and a consequent downturn in receivable bank interest.

BOARD MEETINGS

TODAY	Dec 8	Dec 9
Interim: Abercrombie, Cass, Williams Cook, Hobson, Borel	Dec 10	Nov 24
Final: Barton Transport, Parkway Group	Dec 11	Nov 25
FUTURE DATES	Dec 12	Dec 13
Interim: Balfour Beatty, Baxendale, Baxendale, Baxendale, Baxendale	Dec 14	Dec 15
Final: Baxendale, Baxendale, Baxendale, Baxendale, Baxendale	Dec 16	Dec 17

GLEESON

Construction, Housing and Property Development

Preliminary results for the year ended 30th June 1987

	1987	1986
Turnover	92,000	77,000
Trading Profit	3,479	3,243
Rents and Interest	3,014	2,416
Profit before tax	6,493	5,659
Tax	1,063	2,152
Profit after tax	5,430	3,507
Dividends		
Interim - paid	186	165
Final - proposed	480	426
Earnings per share	54.30p	35.07p
Dividends per share	6.66p	5.91p

The achievement of record levels of both turnover and pre-tax profits have contributed to the Board's decision to propose a 12.7% increase in the final dividend.

The Annual Report and Accounts will be posted to shareholders on 16th December 1987

M J Gleeson Group plc
Haredon House, London Road, North Charn, Sutton, Surrey SM3 9BS

Offices also at:
Sheffield • Manchester • Newcastle • Stirling • Newport

Eurotunnel will shortly attempt to raise £750 million through a share issue on the stock exchange.

They expect to raise the majority of this sum from small, private investors on both sides of the channel.

However, before you answer their call for cash, we think you should get their answers to the questions below.

They were thrown up by a searching examination of the financial case for Eurotunnel.

In our opinion, they reveal damning weaknesses in the entire project.

"Is £5 billion a realistic estimate for construction costs?"

History says it isn't. Budget over-runs in

major construction projects have been common.

The Humber Bridge was budgeted at £19 million. Actual cost was £120 million.

The Thames Barrier was budgeted at £23 million. Actual cost was £461 million.

Nor are these isolated examples.

The average conventional power station incurs a cost over-run of 19% and is anything from 3 to 6 years late.

Even more pertinent is the second Dartford Tunnel beneath the Thames.

Despite drilling only 200 yards from the original, with proven technology and through known geology, it ran over budget by a staggering 200%. And was four years late in completion.

Tunnelling is a risky business.

Test bores of the ground on the French side of the tunnel path have already revealed unstable conditions.

Set against all this, the £5 billion estimate for the tunnel has to be treated sceptically.

"Why are Eurotunnel's traffic predictions so very high compared to two Government Sponsored studies?"

Why indeed?

Far be it for us to suggest that they

make much more seductive reading for the consortium's prospectus than these studies.

But the truth is, they do.

Eurotunnel predict that by 2000, they will carry 35 million passengers and 17 million tonnes of freight.

That's roughly twice the forecasts of the two Government sponsored studies.

any dividend until well into the 21st century.

"How can Eurotunnel be so confident of completing on time?"

They can't.

And nor can you.

"What happens to my investment if they don't?"

Ah, there's the rub.

BEFORE YOU INVEST IN EUROTUNNEL, DO SOME DIGGING OF YOUR OWN.

Eurotunnel base their claims on two main points: a hugely increased market and a price advantage of 5% over current ferry tariffs.

We think they've got it wrong.

Eurotunnel have failed to realise that the increase in cross channel traffic generated by our entry into the EEC has peaked.

They haven't really taken into account how much people actually like the Ferry crossing, seeing it as part of their holiday.

Or how little they will like sitting in their car in a closed railway carriage for half an hour or longer, seeing nothing at all.

They've failed to allow for the fact that new jumbo ferries that will dominate the short sea crossings by 1992 will reduce ferry costs and fares by about 40% in real terms against today's prices.

This must affect the tunnel's projected level of revenue.

Eurotunnel hope to attract investors by offering travel discounts. But this will reduce revenue still further.

And if Eurotunnel don't achieve either their traffic claims or their revenue claim, this will put back the paying of

Any delay in completion or increase in construction cost will put back the payment of the first dividend.

(Already there are worrying noises coming from within Eurotunnel itself about major delays and a lack of financial information.)

Given all the uncertainties affecting the tunnel there could well be no return at all.

And at this point, we ought to declare our interest.

An ailing, troubled tunnel, bailed out and subsidised by government would unfairly undermine the ferries and the ports.

That would be bad news for us and fatal for the investors in Eurotunnel, who would almost certainly lose everything.

If you'd like more details about some of the questions raised here, send off the coupon below.

For our booklet, write to Flexilink, 1 Deans Yard, London SW1P 3NR.

Name

Address

Postcode

BEFORE YOU INVEST, INVESTIGATE.

Our favourite things

mothercare
nobody cares like mothercare



Mothercare have 240 stores in the UK, 40 in Europe and 234 in the USA, franchises in Kuwait, Saudi Arabia, Singapore, Hong Kong, Dubai, Cyprus, Iceland, Malta and Rhodes.

Sainsbury



A 50% joint venture with J. Sainsbury plc.
6 stores in the UK.

bhs
is where



131 stores throughout the UK and Eire with franchises in Gibraltar, Oman, Qatar, Bahrain and Hong Kong.

STORCARD



A 50% joint venture with Citibank Trust Ltd.

habitat



Habitat have 56 stores in the UK, 32 in Europe, 16 in the USA, and 12 in Japan, Iceland, Singapore and Hong Kong.

fnac



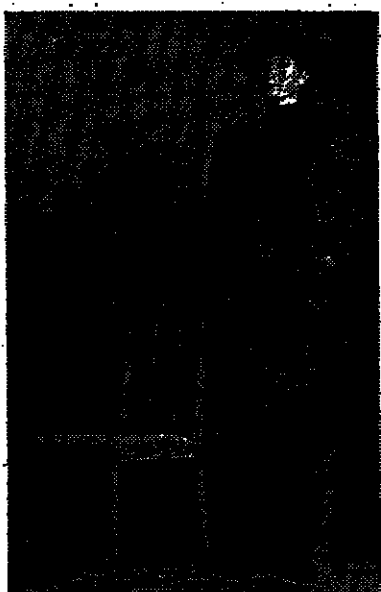
27 stores in France.
20% shareholding.

Conran Octopus



A 50% joint venture with Octopus Publishing Group.

HEAL'S



4 stores in the UK 5th opening soon in Reading.

RICHARDS



175 stores in the UK.



204 people in London and Paris.
Services: Architecture, Fashion, Graphics, Interiors, Products, Catalogues, Photography, Advertising, Marketing.

CONRAN DESIGN GROUP

THE CONRAN SHOP

anonymous



7 stores in London.



77-79 Fulham Road, London SW3
Moving soon to exciting new premises at Michelm House, 81 Fulham Road, London SW3.



STOREHOUSE PLC

The Heal's Building, 196 Tottenham Court Road, London W1P 9LD 01-631 0101

COMMODITIES AND AGRICULTURE

Feeding the Soviet hunger for efficiency

Nancy Dunne explains why a US marketing group is anxious to assist Moscow's drive to restructure its agriculture

THE FERMENT over restructuring is visible everywhere in the Soviet Union, says Dr Erik Erickson, international director of operations at the US Feed Grains Council.

From the clowns in the circus to the new co-operative pizzeria, which is just learning to produce proper western pizza, the excitement is almost palpable.

In the agriculture sector, Soviet officials are working furiously to expand production through the "brigade contract system," which offers output bonuses to family groups on state-owned farms.

"There is a new openness in which people are discussing their needs," Dr Erickson says.

All of this well suits the Feed Grains Council, which has needs of its own. For years it has sought to boost US farm product sales to Moscow and now it is moving in the other direction, to tempt the Soviet hunger for American agricultural technology.

It is a delicate business, Council officials say, because the Soviets tend to resent offers of "help." So Dr Erickson prefers to talk of "servicing them as customers" in the same way that the Council services potential customers for US feed grains all over the world.

The Council, a private group which receives millions of dollars in US government funds for "market development," has long hankered after the massive Soviet market. It launched its first activities there early in the last decade, when its staff visited the country to promote beef feedlot and feeding development.

Mr Darwin Stolte, the Council's president, made important contacts in the Soviet agriculture ministry, where he served on the US-USSR Trade and Economic Council in the mid-1970s.

Progress in relations came to a halt in 1979 with President Jimmy Carter's partial grain embargo, followed by the icing of relations under the Reagan Administration. In 1985, when the US seemed again ready to do business with "The Evil Empire," Council officials were happy to return to Moscow and begin the process of re-establishing relations.

Other trips followed, and now the Council and Gosagroprom, the Soviet agriculture ministry, are on the verge of signing a five-year co-operation agreement.

Council officials say the Soviets' own goals of improving livestock production, will result in higher demand for feed grain imports.

Although Soviet imports of coarse grains have, for the most part, declined dramatically since 1980 as domestic production has risen, Council analysts believe that weather, transportation problems and economic factors will require Moscow to remain a major importer. They point to projections by Wharton Economics that Soviet coarse grain imports, having bottomed out last year at 13m tonnes, will rise slowly but steadily to 14.1m tonnes in 1992.

The Council says that Soviet officials believe computers offer solutions to their problems. They are hoping to develop a centralised system to monitor production and are in the market for a wide variety of monitoring and sensing equipment for tractors, combines and feeders to provide them with a daily accounting of production and imports.

In a complete "electronisation" of Soviet agriculture, they plan to develop extensive local networks that would hook into regional and national computer systems.

The Feed Grains Council worked with the US information agency on a recent seminar, where, said Dr Erickson, Soviet scientists and professors were enthralled by demonstrations of computer use by American farmers.

The scheduled 2½-day session ran overtime.

After the Ministry ran into trouble last week with revelations of mismanagement, the Council began a co-operative programme to investigate methods of feed quality control. Plans call for visits by various American consultants for Soviet team visits to the US.

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Nymex studies oil joint venture with London's IPE

BY DEBORAH HARGREAVES IN CHICAGO

BOARD of the New York Mercantile Exchange will meet on December 9 to consider a proposed joint venture with London's International Petroleum Exchange, Nymex officials disclosed this week.

The proposed venture would involve setting up a new exchange in London, explained Mr Rosemary McFadden, the Nymex president. The New York exchange would have a majority holding in the venture.

The aim initially would be to extend the trading hours of Nymex's successful West Texas Intermediate crude oil contracts, but other products could also be traded, Mr McFadden said.

Nymex has been seeking a way to expand its crude oil trading hours for some time and trading WTI futures and options in London would provide an early morning market for New York brokers. IPE members would also have access to the contract through a series of trading privileges.

At the end of the day, all trades would be cleared by Nymex's clearing operations. However, the move could pose some tricky questions for regulators on both sides of the Atlantic. Regulatory red tape has delayed the move in previous attempts by US exchanges to move into London.

Nymex is confident that the venture could move ahead in the next six months to a year if it receives approval. The exchange's board is also looking at a proposal to extend trading hours in New York rather than move to London, although initial responses favour a move overseas.

The move to expand trading hours comes at the request of the international oil industry, according to Nymex officials. However, US oil industry executives appear less than enthusiastic. One commented this week that some 80 per cent of the US oil industry would be against the extended hours.

Mr Chris McCormack, a Nymex trader with E.D. & F. Man International, points to the industry's fears about losing its grip on oil pricing. The US industry is still hesitant about using the futures market as a basis for pricing and a move to create a more international futures market would take pricing control even further out of their hands.

"I spend long enough staring at my screen," one US refiner said. "When the market is closed, I have plenty of other things to do."

However, the IPE, which has had only limited success with its own crude oil futures contract, is eager to have access to Nymex's busy contracts.

At the same time First Chicago, the banking group, is involved in talks in London on developing a petroleum clearing house for the Brent crude oil market. The company says it expects to make an announcement in the next month.

The 480 metallurgical workers at the Rio Tinto smelting plant returned to their jobs on Thursday after a week-long strike.

August which included proposals to make the country's strategic but ailing copper industry more profitable.

The plan, introduced after Zambia's decision to abandon an international Monetary Fund economic programme on May 1, is based on an official projection that copper production will reach 470,000 tonnes a year and that the price of copper will remain stable at about \$900.

Both discoveries were made in Bolivar state, Paria district, and it is likely that they will be developed by the CVG.

Venezuela already exploits large deposits of bauxite in this area. It mines iron ore for its home steel industry and for export, and is developing a large bauxite mine to supply the domestic aluminium industry.

The price boom would be a welcome boost to a new economic recovery programme unveiled by the government in

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Ferruzzi bitter over ethanol

BY ALAN FRIEDMAN IN MILAN

FERRUZZI, the Italian agro-industrial group, reacted yesterday with bitterness at the decision taken by the European Commission on Wednesday to abandon a plan to subsidise the production of bio-ethanol as an alternative fuel.

The ethanol plan would have seen grain and sugar-beet surpluses utilised to manufacture ethanol, a petrol additive.

An official at Ferruzzi group headquarters in Ravenna last night described the decision as "a great occasion for European agriculture."

culture that has been lost." The company's communiqué stressed that the ethanol plan had the backing of the agriculture ministers of Italy, France and West Germany and said that in shelving the ethanol idea the Commission had "avoided the risk of grave differences at the political level."

Ferruzzi heaped blame upon energy companies who had lobbied against ethanol, singling out Prof Franco Reviglio, president

of Italy's ENI state energy group. Prof Reviglio was accused of having led the battle against ethanol and of lobbying with other energy groups "which deployed all their resources."

Ferruzzi concluded by saying that, apart from "certain isolated incidents in bad taste," the discussion of ethanol in Brussels had been "generally useful." The Italian company said it would continue to offer to the Commission its ideas.

Dollar fall worries coffee producers

THE ORGANISATION of African and Malagasy Coffee Producers is concerned over the recent fall in the value of the dollar, the currency in which much coffee is priced on international markets.

The group of mostly French-speaking producers said at the end of a two-day meeting in Nogo that it was concerned by the unbridled fall in the US dollar, in which coffee is widely traded, and wished that self-help in industrial nations would give way in this domain to greater co-ordination and real mutually-beneficial international cooperation.

The meeting of the organisation's marketing directors concentrated on formulating a common strategy for sales policies in a weak market.

Delegates noted that prices remained below the target level of between 120 and 140 cents a lb agreed upon in October by the International Coffee Organisation despite the reintroduction of export quotas. The ICO's 15-day composite indicator price for November 11 was 113.25 cents a lb.

There had to be rigorous implementation of ICO sanctions against those member producers who sold coffee to non-members of the International Coffee Agreement at a discount, they said.

We apologise to our readers for the omission of the New York and Chicago commodities tables from our early edition yesterday. This was due to a computer fault.

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Indonesia concerned over rice supplies

BY JOHN MURRAY BROWN IN JAKARTA

CONCERN is deepening over Indonesia's ability to maintain self-sufficiency in rice, one of the major achievements of President Suharto's development-oriented government. A prolonged drought in the growing area of Java has damaged or totally destroyed 343,000 hectares of paddy, according to figures from the Agriculture Ministry.

Mr Johannes Samudra, Minister for Development Planning, told Parliament this week that the Government had no plans to export rice this year. His statement followed reports that Indonesia would offer a rice loan to Fiji, after the successful conclusion last week of a trade mission to Suva by Indonesian officials.

Indonesia is also believed to be completing negotiations for a 100,000 tonne rice loan with Vietnam, where farmers have faced bad harvests this year.

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Copper upsurge gives Zambia breathing space

HIGH PRICES for Zambia's main export, copper, will provide a welcome breathing space for the country's battered economy as it struggles out of recession, according to government officials.

But economic analysts have cautioned that the price boom could provide temporary relief only and might even delay much-needed efforts to diversify the economy away from its dependence on copper.

Government officials were jubilant over the surge in copper prices.

Copper cash metal prices in London on Wednesday touched a record high of \$1,540 a tonne.

"How can we be so lucky? This is really our beginning position," said Mr Caleb Fundani, permanent secretary at the Finance Ministry.

The price boom would be a welcome boost to a new economic recovery programme unveiled by the government in

Both discoveries were made in Bolivar state, Paria district, and it is likely that they will be developed by the CVG.

Venezuela already exploits large deposits of bauxite in this area. It mines iron ore for its home steel industry and for export, and is developing a large bauxite mine to supply the domestic aluminium industry.

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Gilts and bonds steady

VALUE OF DOLLAR	COUNTRY
50.60	Greece
4.00	Egypt
1.67	Ghana
2.65	Ghana
12.15	Ghana
29.91	Ghana
2.78	Ghana
4.50	Ghana
4.52	Ghana
1.71	Ghana
35.60	Ghana
.00	Ghana
2.78	Ghana
12.04	Ghana

Company Notices

Rate	0.9400	Zaire Republic	Zaire	126.458
		Zambia	Kwacha	8.1679
	0.385	Zimbabwe	Dollar	1.6595

(a) Floating rate. (b) Commercial rate. (c) Free-market. (d) Controlled. (e) Financial rate.
 (f) Priority rate. (g) Essential imports. (h) Exports. (i) Sudan, 4 Oct 87: Pound devalued
 approx. 70%. (j) Hungary, 11 Nov 87: Forint devalued by an average 5%.

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BASE LENDING RATES

[illegible]

GRANVILLE
SPONSORED SECURITIES

				Gross Yield		
High	Low	Company	Price	Change	dix.(p.)	% P/Yr.
206	133	Ass. Brit. Ind. Ordinary	200	—	8.9	4.5 7.
206	145	Ass. Brit. Ind. CULS	200	—	10.0	5.0 —
41	32	Arlington & Rhodes	32	—	4.2	13.1 4.
142	60	BBS Design Group (USMO)	60	+10	2.1	3.1 1.
198	108	Barton Corp	163	—	2.7	1.6 27.

186	95	Bray Technologies	165	+1	4.7	2.8	13.1
281	190	CCl Group Ordinary	265	+1	11.5	4.3	6.1
147	99	CCl Group 11% Conv. Pref. ...	135	—	15.7	11.6	—
171	136	Carborundum Ordinary	156 1/2	—	5.4	3.4	19.1
104	91	Carborundum 7.5% Pref.	104	—	10.7	10.3	—
180	87	George Blair	154	-2	3.7	2.4	4.1
143	119	Isis Group	92	—	—	—	—

PROPERTY TO RENT

**From 26th October
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Monday**

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Clive Booth

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Fax: 01-248 4601

L'ORÉAL

*For the first three quarters of 1987, consolidated sales of **L'ORÉAL** and its French and foreign subsidiaries amounted to

FF 15.10 billion

compared to FF 13.61 billion
for the same period in 1986

1	2	3	4	5	6	7	8
---	---	---	---	---	---	---	---

A crossword puzzle grid is shown, consisting of a 10x10 array of squares. Some squares are black, and others are white. The white squares form a pattern that allows for a crossword puzzle. The numbered squares are as follows:

Number	Row	Column
9	1	1
10	1	6
11	2	6
12	3	1
13	3	5
14	4	1
15	4	3
16	4	6
17	4	8
18	5	1
19	5	1
20	5	5
21	5	6
22	5	10
23	6	1
24	6	2
25	6	7
26	7	1
27	7	5
28	8	1
29	8	5

ACROSS
 1. Ground that is into earth.
 6 The pussy and a fowl may go to sea (9)

- ACROSS**
 1. Ground that is into earth.
 6 The pussy and a fowl may go to sea (9)

DOWN

- DOWN**

DOWN

SERVICE

Continued on next page

هكذا اعتدوا

[illegible]

BRITISH FUNDS

BRITISH FUNDS—Contd

FOREIGN BONDS & RAILS

1987	High	Low	Stock	Price	Yld	1987	High	Low	Stock	Price	Yld	1987	High	Low	Stock	Price	Yld
"Star" (Live up to Five Years)						Index-Linked						AMERICANS					
9991	7/11	7/11	Trans 1987-2000	9991	7.77	8.69	1291	1291	Trans 2000-2005	1291	11.33	1292	1292	1292	1292	1292	1292
9992	7/11	7/11	Trans 1987-2000	9992	7.77	8.69	1293	1293	Trans 2000-2005	1293	11.33	1294	1294	1294	1294	1294	1294
9993	7/11	7/11	Trans 1987-2000	9993	7.77	8.69	1295	1295	Trans 2000-2005	1295	11.33	1296	1296	1296	1296	1296	1296
9994	7/11	7/11	Trans 1987-2000	9994	7.77	8.69	1297	1297	Trans 2000-2005	1297	11.33	1298	1298	1298	1298	1298	1298
9995	7/11	7/11	Trans 1987-2000	9995	7.77	8.69	1299	1299	Trans 2000-2005	1299	11.33	1300	1300	1300	1300	1300	1300
9996	7/11	7/11	Trans 1987-2000	9996	7.77	8.69	1301	1301	Trans 2000-2005	1301	11.33	1302	1302	1302	1302	1302	1302
9997	7/11	7/11	Trans 1987-2000	9997	7.77	8.69	1303	1303	Trans 2000-2005	1303	11.33	1304	1304	1304	1304	1304	1304
9998	7/11	7/11	Trans 1987-2000	9998	7.77	8.69	1305	1305	Trans 2000-2005	1305	11.33	1306	1306	1306	1306	1306	1306
9999	7/11	7/11	Trans 1987-2000	9999	7.77	8.69	1307	1307	Trans 2000-2005	1307	11.33	1308	1308	1308	1308	1308	1308
10000	7/11	7/11	Trans 1987-2000	10000	7.77	8.69	1309	1309	Trans 2000-2005	1309	11.33	1310	1310	1310	1310	1310	1310
10001	7/11	7/11	Trans 1987-2000	10001	7.77	8.69	1311	1311	Trans 2000-2005	1311	11.33	1312	1312	1312	1312	1312	1312
10002	7/11	7/11	Trans 1987-2000	10002	7.77		1313	1313	Trans 2000-2005	1313	11.33	1314	1314	1314	1314	1314	1314
10003	7/11	7/11	Trans 1987-2000	10003	7.77		1315	1315	Trans 2000-2005	1315	11.33	1316	1316	1316	1316	1316	1316
10004	7/11	7/11	Trans 1987-2000	10004	7.77		1317	1317	Trans 2000-2005	1317	11.33	1318	1318	1318	1318	1318	1318
10005	7/11	7/11	Trans 1987-2000	10005	7.77		1319	1319	Trans 2000-2005	1319	11.33	1320	1320	1320	1320	1320	1320
10006	7/11	7/11	Trans 1987-2000	10006	7.77		1321	1321	Trans 2000-2005	1321	11.33	1322	1322	1322	1322	1322	1322
10007	7/11	7/11	Trans 1987-2000	10007	7.77		1323	1323	Trans 2000-2005	1323	11.33	1324	1324	1324	1324	1324	1324
10008	7/11	7/11	Trans 1987-2000	10008	7.77		1325	1325	Trans 2000-2005	1325	11.33	1326	1326	1326	1326	1326	1326
10009	7/11	7/11	Trans 1987-2000	10009	7.77		1327	1327	Trans 2000-2005	1327	11.33	1328	1328	1328	1328	1328	1328
10010	7/11	7/11	Trans 1987-2000	10010	7.77		1329	1329	Trans 2000-2005	1329	11.33	1330	1330	1330	1330	1330	1330
10011	7/11	7/11	Trans 1987-2000	10011	7.77		1331	1331	Trans 2000-2005	1331	11.33	1332	1332	1332	1332	1332	1332
10012	7/11	7/11	Trans 1987-2000	10012	7.77		1333	1333	Trans 2000-2005	1333	11.33	1334	1334	1334	1334	1334	1334
10013	7/11	7/11	Trans 1987-2000	10013	7.77		1335	1335	Trans 2000-2005	1335	11.33	1336	1336	1336	1336	1336	1336
10014	7/11	7/11	Trans 1987-2000	10014	7.77		1337	1337	Trans 2000-2005	1337	11.33	1338	1338	1338	1338	1338	1338
10015	7/11	7/11	Trans 1987-2000	10015	7.77		1339	1339	Trans 2000-2005	1339	11.33	1340	1340	1340	1340	1340	1340
10016	7/11	7/11	Trans 1987-2000	10016	7.77		1341	1341	Trans 2000-2005	1341	11.33	1342	1342	1342	1342	1342	1342
10017	7/11	7/11	Trans 1987-2000	10017	7.77		1343	1343	Trans 2000-2005	1343	11.33	1344	1344	1344	1344	1344	1344
10018	7/11	7/11	Trans 1987-2000	10018	7.77		1345	1345	Trans 2000-2005	1345	11.33	1346	1346	1346	1346	1346	1346
10019	7/11	7/11	Trans 1987-2000	10019	7.77		1347	1347	Trans 2000-2005	1347	11.33	1348	1348	1348	1348	1348	1348
10020	7/11	7/11	Trans 1987-2000	10020	7.77		1349	1349	Trans 2000-2005	1349	11.33	1350	1350	1350	1350	1350	1350
10021	7/11	7/11	Trans 1987-2000	10021	7.77		1351	1351	Trans 2000-2005	1351	11.33	1352	1352	1352	1352	1352	1352
10022	7/11	7/11	Trans 1987-2000	10022	7.77		1353	1353	Trans 2000-2005	1353	11.33	1354	1354	1354	1354	1354	1354
10023	7/11	7/11	Trans 1987-2000	10023	7.77		1355	1355	Trans 2000-2005	1355	11.33	1356	1356	1356	1356	1356	1356
10024	7/11	7/11	Trans 1987-2000	10024	7.77		1357	1357	Trans 2000-2005	1357	11.33	1358	1358	1358	1358	1358	1358
10025	7/11	7/11	Trans 1987-2000	10025	7.77		1359	1359	Trans 2000-2005	1359	11.33	1360	1360	1360	1360	1360	1360
10026	7/11	7/11	Trans 1987-2000	10026	7.77		1361	1361	Trans 2000-2005	1361	11.33	1362	1362	1362	1362	1362	1362
10027	7/11	7/11	Trans 1987-2000	10027	7.77		1363	1363	Trans 2000-2005	1363	11.33	1364	1364	1364	1364	1364	1364
10028	7/11	7/11	Trans 1987-2000	10028	7.77		1365	1365	Trans 2000-2005	1365	11.33	1366	1366	1366	1366	1366	1366
10029	7/11	7/11	Trans 1987-2000	10029	7.77		1367	1367	Trans 2000-2005	1367	11.33	1368	1368	1368	1368	1368	1368
10030	7/11	7/11	Trans 1987-2000	10030	7.77		1369	1369	Trans 2000-2005	1369	11.33	1370	1370	1370	1370	1370	1370
10031	7/11	7/11	Trans 1987-2000	10031	7.77		1371	1371	Trans 2000-2005	1371	11.33	1372	1372	1372	1372	1372	1372
10032	7/11	7/11	Trans 1987-2000	10032	7.77		1373	1373	Trans 2000-2005	1373	11.33	1374	1374	1374	1374	1374	1374
10033	7/11	7/11	Trans 1987-2000	10033	7.77		1375	1375	Trans 2000-2005	1375	11.33	1376	1376	1376	1376	1376	1376
10034	7/11	7/11	Trans 1987-2000	10034	7.77		1377	1377	Trans 2000-2005	1377	11.33	1378	1378	1378	1378	1378	1378
10035	7/11	7/11	Trans 1987-2000	10035	7.77		1379	1379	Trans 2000-2005	1379	11.33	1380	1380	1380	1380	1380	1380
10036	7/11	7/11	Trans 1987-2000	10036	7.77		1381	1381	Trans 2000-2005	1381	11.33	1382	1382	1382	1382	1382	1382
10037	7/11	7/11	Trans 1987-2000	10037	7.77		1383	1383	Trans 2000-2005	1383	11.33	1384	1384	1384	1384	1384	1384
10038	7/11	7/11	Trans 1987-2000	10038	7.77		1385	1385	Trans 2000-2005	1385	11.33	1386	1386	1386	1386	1386	1386
10039	7/11	7/11	Trans 1987-2000	10039	7.77		1387	1387	Trans 2000-2005	1387	11.33	1388	1388	1388	1388	1388	1388
10040	7/11	7/11	Trans 1987-2000	10040	7.77		1389	1389	Trans 2000-2005	1389	11.33	1390	1390	1390	1390	1390	1390
10041	7/11	7/11	Trans 1987-2000	10041	7.77		1391	1391	Trans 2000-2005	1391	11.33	1392	1392	1392	1392	1392	1392
10042	7/11	7/11	Trans 1987-2000	10042	7.77		1393	1393	Trans 2000-2005	1393	11.33	1394	1394	1394	1394	1394	1394
10043	7/11	7/11	Trans 1987-2000	10043	7.77		1395	1395	Trans 2000-2005	1395	11.33	1396	1396	1396	1396	1396	1396
10044	7/11	7/11	Trans 1987-2000	10044	7.77		1397	1397	Trans 2000-2005	1397	11.33	1398	1398	1398	1398	1398	1398
10045	7/11	7/11	Trans 1987-2000	10045	7.77		1399	1399	Trans 2000-2005	1399	11.33	1400	1400	1400	1400	1400	1400
10046	7/11	7/11	Trans 1987-2000	10046	7.77		1401	1401	Trans 2000-2005	1401	11.33	1402	1402	1402	1402	1402	1402
10047	7/11	7/11	Trans 1987-2000	10047	7.77		1403	1403	Trans 2000-2005	1403	11.33	1404	1404	1404	1404	1404	1404
10048	7/11	7/11	Trans 1987-2000	10048	7.77		1405	1405	Trans 2000-2005	1405	11.33	1406	1406	1406	1406	1406	1406
10049	7/11	7/11	Trans 1987-2000	10049	7.77		1407	1407	Trans 2000-2005	1407	11.33	1408	1408	1408	1408	1408	1408
10050	7/11	7/11	Trans 1987-2000	10050	7.77		1409	1409	Trans 2000-2005	1409	11.33	1410	1410	1410	1410	1410	1410
10051	7/11	7/11	Trans 1987-2000	10051	7.77		1411	1411	Trans 2000-2005	1411	11.33	1412	1412	1412	1412	1412	1412
10052	7/11	7/11	Trans 1987-2000	10052	7.77		1413	1413	Trans 2000-2005	1413	11.33	1414	1414	1414	1414	1414	1414
10053	7/11	7/11	Trans 1987-2000	10053	7.77		1415	1415	Trans 2000-2005	1415	11.33	1416	1416	1416	1416	1416	1416
10054	7/11	7/11	Trans 1987-2000	10054	7.77		1417	1417	Trans 2000-2005	1417	11.33	1418	1418	1418	1418	1418	1418
10055	7/11	7/11	Trans 1987-2000	10055	7.77		1419	1419	Trans 2000-2005	1419	11.33	1420	1420	1420	1420	1420	1420
10056	7/11	7/11	Trans 1987-2000	10056	7.77		1421	1421	Trans 2000-2005	1421	11.33	1422	1422	1422	1422	1422	1422
10057	7/11	7/11	Trans 1987-2000	10057	7.77		1423	1423	Trans 2000-2005	1423	11.33	1424	1424	1424	1424	1424	1424
10058	7/11	7/11	Trans 1987-2000	10058	7.77		1425	1425	Trans 2000-2005	1425	11.33	1426	1426	1426	1426	142	

.....

INDUSTRIALS—Continued

[illegible]

75	H Maybom Group 50	200	43	52	1
191	Medical Research	174	21	1	1
192	Medical Row	170	14	15	11

11	31	76	66	128	63	104	22	1
12	31	76	66	128	63	104	22	1
13	31	76	66	128	63	104	22	1
14	31	76	66	128	63	104	22	1
15	31	76	66	128	63	104	22	1
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20	31	76	66	128	63	104	22	1
21	31	76	66	128	63	104	22	1
22	31	76	66	128	63	104	22	1
23	31	76	66	128	63	104	22	1
24	31	76	66	128	63	104	22	1
25	31	76	66	128	63	104	22	1
26	31	76	66	128	63	104	22	1
27	31	76	66	128	63	104	22	1
28	31	76	66	128	63	104	22	1
29	31	76	66	128	63	104	22	1
30	31	76	66	128	63	104	22	1
31	31	76	66	128	63	104	22	1
32	31	76	66	128	63	104	22	1
33	31	76	66	128	63	104	22	1
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35	31	76	66	128	63	104	22	1
36	31	76	66	128	63	104	22	1
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39	31	76	66	128	63	104	22	1
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49	31	76	66	128	63	104	22	1
50	31	76	66	128	63	104	22	1
51	31	76	66	128	63	104	22	1
52	31	76	66	128	63	104	22	1
53	31	76	66	128	63	104	22	1
54	31	76	66	128	63	104	22	1
55	31	76	66	128	63	104	22	1
56	31	76	66	128	63	104	22	1
57	31	76	66	128	63	104	22	1
58	31	76	66	128	63	104	22	1
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60	31	76	66	128	63	104	22	1
61	31	76	66	128	63	104	22	1
62	31	76	66	128	63	104	22	1
63	31	76	66	128	63	104	22	1
64	31	76	66	128	63	104	22	1
65	31	76	66	128	63	104	22	1
66	31	76	66	128	63	104	22	1
67	31	76	66	128	63	104	22	1
68	31	76	66	128	63	104	22	1
69	31	76	66	128	63	104	22	1
70	31	76	66	128	63	104	22	1

113	Plumb Hogs 5p	285	113.0	24	1
21	Polymark 10p	51	+7	8	-	-
108	De GMPA 7	123	+3	10%	-	1

18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18
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213	Slebe	249	+17	97.63	3.6	4
22	Silentnight 10p	118	+10	13.0	2.3	3

[illegible]

36	West Industries 5p	48	+2	1.0	2.4	3
96	Wm. Yorks Home 50p	135		4.9	26.4	4

121	105	38	PRC common A&J 10s	38	38	20%	
122	106	38	PRC common A&J 10s	38	38	20%	
123	107	38	PRC common A&J 10s	38	38	20%	
124	108	38	PRC common A&J 10s	38	38	20%	
125	109	38	PRC common A&J 10s	38	38	20%	
126	110	38	PRC common A&J 10s	38	38	20%	
127	111	38	PRC common A&J 10s	38	38	20%	
128	112	38	PRC common A&J 10s	38	38	20%	
129	113	38	PRC common A&J 10s	38	38	20%	
130	114	38	PRC common A&J 10s	38	38	20%	
131	115	38	PRC common A&J 10s	38	38	20%	
132	116	38	PRC common A&J 10s	38	38	20%	
133	117	38	PRC common A&J 10s	38	38	20%	
134	118	38	PRC common A&J 10s	38	38	20%	
135	119	38	PRC common A&J 10s	38	38	20%	
136	120	38	PRC common A&J 10s	38	38	20%	
137	121	38	PRC common A&J 10s	38	38	20%	
138	122	38	PRC common A&J 10s	38	38	20%	
139	123	38	PRC common A&J 10s	38	38	20%	
140	124	38	PRC common A&J 10s	38	38	20%	
141	125	38	PRC common A&J 10s	38	38	20%	
142	126	38	PRC common A&J 10s	38	38	20%	
143	127	38	PRC common A&J 10s	38	38	20%	
144	128	38	PRC common A&J 10s	38	38	20%	
145	129	38	PRC common A&J 10s	38	38	20%	
146	130	38	PRC common A&J 10s	38	38	20%	
147	131	38	PRC common A&J 10s	38	38	20%	
148	132	38	PRC common A&J 10s	38	38	20%	
149	133	38	PRC common A&J 10s	38	38	20%	
150	134	38	PRC common A&J 10s	38	38	20%	
151	135	38	PRC common A&J 10s	38	38	20%	
152	136	38	PRC common A&J 10s	38	38	20%	
153	137	38	PRC common A&J 10s	38	38	20%	
154	138	38	PRC common A&J 10s	38	38	20%	
155	139	38	PRC common A&J 10s	38	38	20%	
156	140	38	PRC common A&J 10s	38	38	20%	
157	141	38	PRC common A&J 10s	38	38	20%	
158	142	38	PRC common A&J 10s	38	38	20%	
159	143	38	PRC common A&J 10s	38	38	20%	
160	144	38	PRC common A&J 10s	38	38	20%	
161	145	38	PRC common A&J 10s	38	38	20%	
162	146	38	PRC common A&J 10s	38	38	20%	
163	147	38	PRC common A&J 10s	38	38	20%	
164	148	38	PRC common A&J 10s	38	38	20%	
165	149	38	PRC common A&J 10s	38	38	20%	
166	150	38	PRC common A&J 10s	38	38	20%	
167	151	38	PRC common A&J 10s	38	38	20%	
168	152	38	PRC common A&J 10s	38	38	20%	
169	153	38	PRC common A&J 10s	38	38	20%	
170	154	38	PRC common A&J 10s	38	38	20%	
171	155	38	PRC common A&J 10s	38	38	20%	
172	156	38	PRC common A&J 10s	38	38	20%	
173	157	38	PRC common A&J 10s	38	38	20%	
174	158	38	PRC common A&J 10s	38	38	20%	
175	159	38	PRC common A&J 10s	38	38	20%	
176	160	38	PRC common A&J 10s	38	38	20%	
177	161	38	PRC common A&J 10s	38	38	20%	
178	162	38	PRC common A&J 10s	38	38	20%	
179	163	38	PRC common A&J 10s	38	38	20%	
180	164	38	PRC common A&J 10s	38	38	20%	

245	229	105	PRC common A&J 10s	105	105	20%	
246	230	106	PRC common A&J 10s	106	106	20%	
247	231	107	PRC common A&J 10s	107	107	20%	
248	232	108	PRC common A&J 10s	108	108	20%	
249	233	109	PRC common A&J 10s	109	109	20%	
250	234	110	PRC common A&J 10s	110	110	20%	
251	235	111	PRC common A&J 10s	111	111	20%	
252	236	112	PRC common A&J 10s	112	112	20%	
253	237	113	PRC common A&J 10s	113	113	20%	
254	238	114	PRC common A&J 10s	114	114	20%	
255	239	115	PRC common A&J 10s	115	115	20%	
256	240	116	PRC common A&J 10s	116	116	20%	
257	241	117	PRC common A&J 10s	117	117	20%	
258	242	118	PRC common A&J 10s	118	118	20%	
259	243	119	PRC common A&J 10s	119	119	20%	
260	244	120	PRC common A&J 10s	120	120	20%	
261	245	121	PRC common A&J 10s	121	121	20%	
262	246	122	PRC common A&J 10s	122	122	20%	
263	247	123	PRC common A&J 10s	123	123	20%	
264	248	124	PRC common A&J 10s	124	124	20%	
265	249	125	PRC common A&J 10s	125	125	20%	
266	250	126	PRC common A&J 10s	126	126	20%	
267	251	127	PRC common A&J 10s	127	127	20%	
268	252	128	PRC common A&J 10s	128	128	20%	
269	253	129	PRC common A&J 10s	129	129	20%	
270	254	130	PRC common A&J 10s	130	130	20%	
271	255	131	PRC common A&J 10s	131	131	20%	
272	256	132	PRC common A&J 10s	132	132	20%	
273	257	133	PRC common A&J 10s	133	133	20%	
274	258	134	PRC common A&J 10s	134	134	20%	
275	259	135	PRC common A&J 10s	135	135	20%	
276	260	136	PRC common A&J 10s	136	136	20%	
277	261	137	PRC common A&J 10s	137	137	20%	
278	262	138	PRC common A&J 10s	138	138	20%	
279	263	139	PRC common A&J 10s	139	139	20%	
280	264	140	PRC common A&J 10s	140	140	20%	
281	265	141	PRC common A&J 10s	141	141	20%	
282	266	142	PRC common A&J 10s	142	142	20%	
283	267	143	PRC common A&J 10s	143	143	20%	
284	268	144	PRC common A&J 10s	144	144	20%	
285	269	145	PRC common A&J 10s	145	145	20%	
286	270	146	PRC common A&J 10s	146	146	20%	
287	271	147	PRC common A&J 10s	147	147	20%	
288	272	148	PRC common A&J 10s	148	148	20%	
289	273	149	PRC common A&J 10s	149	149	20%	
290	274	150	PRC common A&J 10s	150	150	20%	
291	275	151	PRC common A&J 10s	151	151	20%	
292	276	152	PRC common A&J 10s	152	152	20%	
293	277	153	PRC common A&J 10s	153	153	20%	
294	278	154	PRC common A&J 10s	154	154	20%	
295	279	155	PRC common A&J 10s	155	155	20%	
296	280	156	PRC common A&J 10s	156	156	20%	
297	281	157	PRC common A&J 10s	157	157	20%	
298	282	158	PRC common A&J 10s	158	158	20%	
299	283	159	PRC common A&J 10s	159	159	20%	
300	284	160	PRC common A&J 10s	160	160	20%	

295	229	105	PRC common A&J 10s	105	105	20%	
296	230	106	PRC common A&J 10s	106	106	20%	
297	231	107	PRC common A&J 10s	107	107	20%	
298	232	108	PRC common A&J 10s	108	108	20%	
299	233	109	PRC common A&J 10s	109	109	20%	
300	234	110	PRC common A&J 10s	110	110	20%	
301	235	111	PRC common A&J 10s	111	111	20%	
302	236	112	PRC common A&J 10s	112	112	20%	
303	237	113	PRC common A&J 10s	113	113	20%	
304	238	114	PRC common A&J 10s	114	114	20%	
305	239	115	PRC common A&J 10s	115	115	20%	
306	240	116	PRC common A&J 10s	116	116	20%	
307	241	117	PRC common A&J 10s	117	117	20%	
308	242	118	PRC common A&J 10s	118	118	20%	
309	243	119	PRC common A&J 10s	119	119	20%	
310	244	120	PRC common A&J 10s	120	120	20%	
311	245	121	PRC common A&J 10s	121	121	20%	
312	246	122	PRC common A&J 10s	122	122	20%	
313	247	123	PRC common A&J 10s	123	123	20%	
314	248	124	PRC common A&J 10s	124	124	20%	
315	249	125	PRC common A&J 10s	125	125	20%	
316	250	126	PRC common A&J 10s	126	126	20%	
317	251	127	PRC common A&J 10s	127	127	20%	
318	252	128	PRC common A&J 10s	128	128	20%	
319	253	129	PRC common A&J 10s	129	129	20%	
320	254	130	PRC common A&J 10s	130	130	20%	
321	255	131	PRC common A&J 10s	131	131	20%	
322	256	132	PRC common A&J 10s	132	132	20%	
323	257	133	PRC common A&J 10s	133	133	20%	
324	258	134	PRC common A&J 10s	134	134	20%	
325	259	135	PRC common A&J 10s	135	135	20%	
326	260	136	PRC common A&J 10s	136	136	20%	
327	261	137	PRC common A&J 10s	137	137	20%	
328	262	138	PRC common A&J 10s	138	138	20%	
329	263	139	PRC common A&J 10s	139	139	20%	
330	264	140	PRC common A&J 10s	140	140	20%	
331	265	141	PRC common A&J 10s	141	141	20%	
332	266	142	PRC common A&J 10s	142	142	20%	
333	267	143	PRC common A&J 10s	143	143	20%	
334	268	144	PRC common A&J 10s	144	144	20%	
335	269	145	PRC common A&J 10s	145	145	20%	
336	270	146	PRC common A&J 10s	146	146	20%	
337	271	147	PRC common A&J 10s	147	147	20%	
338	272	148	PRC common A&J 10s	148	148	20%	
339	273	149	PRC common A&J 10s	149	149	20%	
340	274	150	PRC common A&J 10s	150	150	20%	

295	229	105	PRC common A&J 10s	105	105	20%	
296	230	106	PRC common A&J 10s	106	106	20%	
297	231	107	PRC common A&J 10s	107	107	20%	
298	232	108	PRC common A&J 10s	108	108	20%	
299	233	109	PRC common A&J 10s	109	109	20%	
300	234	110	PRC common A&J 10s	110	110	20%	
301	235	111	PRC common A&J 10s	111	111	20%	
302	236	112	PRC common A&J 10s	112	112	20%	
303	237	113	PRC common A&J 10s	113	113	20%	
304	238	114	PRC common A&J 10s	114	114	20%	
305	239	115	PRC common A&J 10s	115	115	20%	
306	240	116	PRC common A&J 10s	116	116	20%	
307	241	117	PRC common A&J 10s	117	117	20%	
308	242	118	PRC common A&J 10s	118	118	20%	
309	243	119	PRC common A&J 10s	119	11		

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هكذا اعتدوا

هكذا في الأصل

MINES—Continued							
1987		Stock	Price	% of Total	1986 Net	1987 Net	% Chg.
116	Low	W. Jungb. Mkt.	25	10	100	100	0
173	30	W. Jones Mkt.	55	+5	100	100	0
34	30	W. Jones Mkt. 2C	6	0	100	100	0
38	30	W. Jones Mkt. 3C	6	0	100	100	0
388	140	W. Jones Mkt. 4C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 5C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 6C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 7C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 8C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 9C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 10C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 11C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 12C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 13C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 14C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 15C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 16C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 17C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 18C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 19C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 20C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 21C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 22C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 23C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 24C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 25C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 26C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 27C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 28C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 29C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 30C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 31C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 32C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 33C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 34C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 35C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 36C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 37C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 38C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 39C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 40C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 41C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 42C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 43C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 44C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 45C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 46C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 47C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 48C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 49C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 50C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 51C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 52C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 53C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 54C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 55C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 56C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 57C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 58C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 59C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 60C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 61C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 62C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 63C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 64C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 65C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 66C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 67C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 68C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 69C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 70C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 71C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 72C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 73C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 74C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 75C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 76C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 77C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 78C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 79C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 80C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 81C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 82C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 83C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 84C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 85C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 86C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 87C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 88C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 89C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 90C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 91C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 92C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 93C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 94C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 95C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 96C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 97C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 98C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 99C 2000	20	+10	100	100	0
388	140	W. Jones Mkt. 100C 2000	20	+10	100	100	0

[illegible]

90	46	Way (Kiam) SM	50	0.7
91	45	Lever	50	+15
92	44	General Invest M&S 50	50	0.4
93	43	Malayan 2200	50	+20
94	34	Malayan M&S 100	50	0.2
95	33	Malayan 34	50	0.2
96	32	Samuel Beryl SM	100	0.2
97	31	Tanjong 150	150	0.2
98	30	Tanjong 150	150	0.8

Miscellaneous

140	36	Impe-Com	300	+15
141	35	Impe-Com	300	0.2
142	34	Wally Rpt 100	270	0.4
143	33	Wally Rpt 100	270	0.4
144	32	Wally Rpt 100	270	0.4
145	31	Wally Rpt 100	270	0.4
146	30	Wally Rpt 100	270	0.4
147	29	Wally Rpt 100	270	0.4
148	28	Wally Rpt 100	270	0.4
149	27	Wally Rpt 100	270	0.4
150	26	Wally Rpt 100	270	0.4
151	25	Wally Rpt 100	270	0.4
152	24	Wally Rpt 100	270	0.4
153	23	Wally Rpt 100	270	0.4
154	22	Wally Rpt 100	270	0.4
155	21	Wally Rpt 100	270	0.4
156	20	Wally Rpt 100	270	0.4
157	19	Wally Rpt 100	270	0.4
158	18	Wally Rpt 100	270	0.4
159	17	Wally Rpt 100	270	0.4
160	16	Wally Rpt 100	270	0.4
161	15	Wally Rpt 100	270	0.4
162	14	Wally Rpt 100	270	0.4
163	13	Wally Rpt 100	270	0.4
164	12	Wally Rpt 100	270	0.4
165	11	Wally Rpt 100	270	0.4
166	10	Wally Rpt 100	270	0.4
167	9	Wally Rpt 100	270	0.4
168	8	Wally Rpt 100	270	0.4
169	7	Wally Rpt 100	270	0.4
170	6	Wally Rpt 100	270	0.4
171	5	Wally Rpt 100	270	0.4
172	4	Wally Rpt 100	270	0.4
173	3	Wally Rpt 100	270	0.4
174	2	Wally Rpt 100	270	0.4
175	1	Wally Rpt 100	270	0.4

[illegible][illegible]

10 Interest free cash.
 11 Interest rates increased or required.
 12 Interest loss reduced, passed or deferred.
 13 "Leaving" or "leaving" on application.
 14 Payers or report assumed.
 15 Not officially UK listed; dealings permitted under Rule 535/44.
 16 Not on list of firms on which the Treasury may subject
 17 some degree of restriction as listed securities.
 18 Not on list of firms on which the Treasury may subject
 19 some degree of restriction as listed securities.
 20 Price at time of suspension.
 21 Indisposed dividend after passing to another rights issue.
 22 Indisposed to previous dividend or forecast.
 23 Member bid or reorganisation in progress.
 24 Not on list of firms on which the Treasury may subject
 25 some degree of restriction as listed securities.
 26 Same interest; reduced fiscal and/or reduced savings interest
 27 dividend; cover on earnings updated by latest accounts.
 28 Cover allows for conversion of shares not now raising for dividend
 29 Cover does not allow for restricted dividends.
 30 Cover does not allow for restricted dividends.
 31 A future date; the P/E ratio usually provided.
 32 No value.
 33 H.P., Bernard Francis, P., French Francis, G. V. (Vinci) based on accounting
 34 and financial statements of the company of the company. A. (Amesbury)
 35 and B. (Barnes) are the names of the company of the company. A. (Amesbury)
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Allyway Inc.	73	PLN 13% 97/02	61112
Cable & Wire Co.	780	Amort	238
Crabtree Pulp, 5c	67	CPI Metals	325
Irish Land 25c	220	Deere	400
Irish Steel 1c	220	Duffell Co.	400
Irish Steel 1c	220	East U.S. & H.	10
		Hobbs Indus.	300
		Irish Paper	1500
		London	300
		Spain	300
		Sweden	300

12/55
 Fund 13.1% 4/15
 Nat. 94.5 5/5/97

TRADITIONAL OPTIONS

3-month call rates

Alltel-Lynco Amercol BAT SOC Grrp SOC Grrp	40 70 62 60 60	NEI Reg West Bk P & O Dtd Plesco Poly Pac	10 20 20 20 20
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Labrador	32	RHN	30
Barclays	32	Reel Drg Drg	30
Beckham	32	Reel Drg	30
Blue Circle	30	STC	30
Bonnet	30	Stew	30
Bowers	50	TI	30
Brit Aerospace	30	TSC	30
Brit Telecom	30	Tesco	30
Burlington	32	Thorn EM	30
Cardbury	30	Trust Houses	30
Chatter Co	30	T&N	30
Chenier Co	30	Unilever	30
Comen Union	45	Vickers	30
Countryside	30	W&A	30
CNNC	32	Wellcome	30
Gen Accident	35		
Gen	22	Property	30
Glaxo	200	Brit Land	30
Grand Nret	30	Leit Sec	30
GUS A	30	MEPC	30
Gordon	30	Precision	30
Evernden	50		
	50	Oil	30
Hansen Tg	17	Brit Petroleum	30
Hawker Sid	50	Orinol	30
ICI	125	Burmah Oil	30
		Charter	30

Legal & Gen	32	Shell	121
Let Service	45	Trigonral	1
Lloyds Bank	36	Ultramar	2
Lucas Inds	25	Willes	
Marks & Spencer	22	Corn Gold	12
Midland Bk	45	Lloyds	10
Morgan Grenfell	59	Rio Tinto	10

A selection of Options traded is given on the London Stock Exchange Report Page.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

Continued on Page 47



NYSE COMPOSITE CLOSING PRICES

[illegible]

AMEX COMPOSITE CLOSING PRICES

[illegible]

OVER-THE-COUNTER

Stock										Sales										Stock										Sales									
High	Low	Last	Chg	Stock	High	Low	Last	Chg	Stock	High	Low	Last	Chg	Stock	High	Low	Last	Chg	Stock	High	Low	Last	Chg	Stock	High	Low	Last	Chg											
100	322	100	322	100	322	100	322	100	322	100	322	100	322	100	322	100	322	100	322	100	322	100	322	100	322	100	322	100	322										
100	322	100	322	100	322	100	322	100	322	100	322	100	322	100	322	100	322	100	322	100	322	100	322	100	322	100	322	100	322										
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FINANCIAL TIMES

WORLD STOCK MARKETS

Stocks post solid rise on budget, trade tidings

WALL STREET

BUOYED by good news from Washington on trade and budget deficits, Wall Street stocks posted substantial gains yesterday, writes *Roderick Grant* in New York.

A lower than expected September trade deficit and hopes for an announcement of budget cuts and tax increases were encouraging signs of progress on the US's two most fundamental economic problems which helped lift the dollar and bonds as well as equities.

The Dow Jones industrial average closed up 61.01 points at 1,980.21. In the pattern of recent days prices surged early in the session and then stayed on the higher plateau for the rest of the session.

Investors were more interested in the blue chips than secondary stocks, however. So the broader market advanced more modestly. The Standard & Poor's 500 closed up 8.83 at 248.53, and the New York Stock Exchange composite index was up 3.42 at 138.88.

Trading was moderately heavy with 207m shares traded on the NYSE. Advancing stocks were outnumbered those declining by 1,315 to 870.

Takeover stocks generally edged ahead although concerns persisted about the difficulty of financing takeovers in the present market climate. Southland rose 3/4 to \$57.4, Santa Fe Southern edged up 1/4 to 48 1/2 but it remained well below the \$63 a share it has set as a selling price to several suitors. Singer rose 3/4 to \$48.45, an up from \$45.50 a share from Mr. Paul Bilzerian, a Florida investor. Bell and Howell fell 1/4 to \$59 and CNW edged down 1/4 to \$23.

Wall Disney rose 1/4 to \$53. The entertainment and theme park

group extended its run of rising profits with a fourth-quarter net from continuing operations of 80 cents a share against 45 cents.

Ford Motor gained 3/4 to \$74.4 after it said it would buy back a further \$2bn of its stock. The automotive sector was strong with GM rising 3/4 to \$80.4 and Chrysler adding 3/4 to \$24.4.

A number of retailers were boosted by higher profits for the latest period, underlying the sector's recently strong performance. Woolworth rose 3/4 to \$37 and May Department Stores added 1/4 to \$39 although Dillard's fell 1/4 to \$33.

Oilman, the upstream oilfield services company, added 1/4 to \$23 a share in May, added 1/4 to \$20.4 yesterday after reporting third-quarter net profits of 36 cents a share against 17 cents a year earlier.

The parents of Royal/Dutch Shell rose on news of its 27 per cent increase in third-quarter profits. Royal Dutch Petroleum added 3/4 to \$108.4 and Shell Transport and Trading rose 3/4 to \$71.

British Petroleum edged up 1/4 to \$53.4 on higher profits. Its part-paid shares added 1/4 to \$16.4, close to their issue price earlier this month.

Petrolia added 1/4 to \$22. The company, which makes semiconductor production equipment, showed further evidence of its recovery by earning 31 cents a share in its first quarter against 24 cents a year earlier.

Warner Lambert put on another 3/4 to \$69.8. The pharmaceutical group soared on Wednesday after the test of its new anti-cholesterol drug by the Helsinki Heart Institute had turned in better results than expected.

The somewhat better than expected US trade figures gave a small fillip to foreign exchange and credit markets. The dollar rose

about 10.80, and bonds picked up about half a point. Both later gave up about half their gains. By late afternoon the Treasury's 8.75 per cent benchmark long bond was up 1/4 of a point at 100 1/4 yielding 8.85 per cent.

Short-term interest rates rose sharply with, for example, three-month Treasury bills jumping about 15 basis points to 5.96 per cent. The trade figures and firmer dollar encouraged some investors to move from short-term to longer-term Treasuries to lock in higher yields. Overall, though, retail investor buying was light, traders said.

The \$14.08m September trade deficit was towards the low end of economists' forecasts. The data presented a mixed picture, however. On the positive side, exports rose 3.8 per cent, but on the negative side the 2.4 per cent drop in imports was almost entirely due to a smaller volume and lower price of oil imports. Economists remain cautious about predicting that the US's dismal trade performance has finally started to improve.

CANADA

HANGING ON to early gains, most Toronto share groups moved higher in moderate trade, with golds performing particularly strongly on the firmer dollar price.

Lac Minerals set the firmer tone among golds, adding 3/4 to \$10.4, while International Corona gained 3/4 to \$47. Placer Dome managed a rise of 3/4 to \$51.6 and Echo Bay climbed 3/4 to \$29.2.

Forestry groups firmed, MacMillan Bloedel by 3/4 to \$31.8 and B.C. Forest Products by 3/4 to \$21.6. Banks also prospered, with Bank of Montreal up 3/4 to \$23.7 and Toronto Dominion also 3/4 to \$24.4.

London up strongly but caution persists

THE IMPROVEMENT in the dollar set the scene for another successful day in the London equity market yesterday, writes *Terry Byland* in London.

After a strong start, the market brushed off a bout of profit-taking to close firmly as the City accorded a favourable reception to the latest US trade figures, and to reports from Washington that the budget deficit talks were close to agreement.

Once again, the big institutional investors were buying shares in blue chip exporters, whose attractions were enhanced by the slackening of upward pressures on the pound.

While investors remain cautious over the outlook for the share market, selling enthusiasm has lessened this week as the bigger funds see share prices moving upwards in the first significant rally since Black Monday sent the market into a tail-spin.

Good results from Shell, British Petroleum and BOC fuelled the confident mood. The revival of investment interest was encouraged when Trafalgar House, the property, hotel and civil engineering conglomerate, increased its stake in Costal, a UK construction group.

The FT-SE 100 index climbed 63.2 to 1,702.5, bringing a recovery of 8.7 per cent since equities turned higher on Tuesday.

The recovery in share prices has reduced the likelihood of another early exit in UK interest rates, and Government bonds shaded lower at first, despite the generally favourable view of the US trade figures. However, bonds edged higher late in the day when gains in equities were trimmed.

The arguments about a flight to quality are a little less strong now, commented Mr Nigel Richardson of Warburg Securities.

Confidence returns to Frankfurt

EXPORT-LED blue chips, already regaining lost ground as the dollar moved higher, sprung forward on expectations of better US trade figures for September. The data was released after many bourses had closed but Dutch and French share prices staged late, energetic rallies after the news broke.

FRANKFURT regained its confidence, soaring from the start and ending sharply higher on encouraging stability in the dollar.

The Commerzbank index surged 85.5 to 1,361.9 as buyers picked up bargains.

Cars posted the largest gains after recent knocks. Daimler jumped DM53.50 to DM656.50, VW gained DM16.50 to DM240.50 and BMW surged DM32 to DM42.50.

Blue chip Siemens rose DM16.50 to DM400.50 and AEG surged DM30 to DM212. High-tech Nixdorf jumped DM32.50 to DM46.50.

Prices of public authority bonds eased on profit-taking. The Bundesbank bought DM98.8m of paper after buying DM91.8m on Wednesday.

ZURICH was lifted by the dollar's recovery which pulled blue chips swiftly out of the doldrums into an ascent. The all-share Swiss index climbed 39.8, or 5 per cent, to 302.00.

Insurer Winterthur posted the way with a SF450 gain to SF4,525. Chemicals were strong with Sandoz soaring 17 per cent to SF12,000 and Ciba-Geigy SF136 higher to SF2,630.

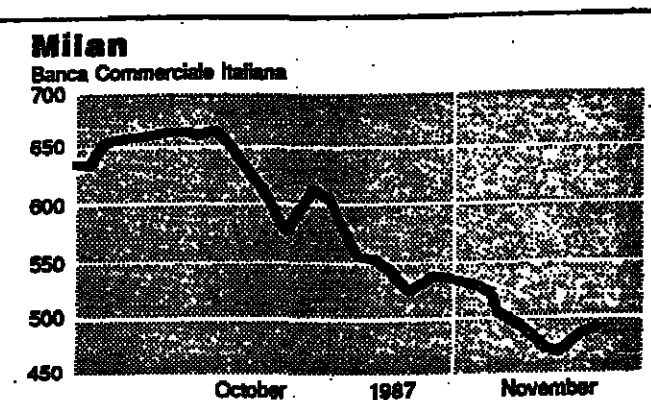
Among engineering, Brown Boveri was 10 per cent firmer, rising SF220 to SF2,070 and Georg Fischer rose SF40 to SF720.

AMSTERDAM rallied late in the day after news of a lower US trade deficit which helped the all-share index recover 4.8 to 70.3, a 20 per cent rise since Tuesday's low of 58.70.

All blue chips advanced. Royal Dutch surged FI 12.00 to FI 206.00 after announcing a 27 per cent rise in third quarter profits. Airline KLM climbed FI 2.50 to FI 108.70 and Philips added FI 2.50 to FI 32.20.

PARIS surged immediately after the release of US trade data for September as blue chips forged ahead, recovering from sharp falls at the start of the week.

The CAC index, calculated on opening prices, shed 7.8 to 284.5 but did not reflect the sharper



upswing following the release of the trade figures.

Lafarge Coppée climbed FF144 to FF112. Peugeot was up FF14 to FF57. Thomson-CSF rose FF94 to FF755 and Elf Aquitaine gained FF28 to FF259.

Consumer stocks gained strongly after their recent heavy falls on fears of an economic slowdown. Cosmetics company L'Oréal climbed FF332 to FF242.

STOCKHOLM responded bullishly to the release of comparatively good US trade figures and rose strongly in the afternoon after a hesitant morning.

Blue chips and forestry issues, badly burned by the dollar's recent falls, moved back into the market. Volvo advanced SKr17 to SKr248, Axa climbed SKr7 to SKr132, Electrolux added SKr9 to SKr208 and SCA was up SKr10 to SKr235.

The central bank's decision to ease restrictions on the purchase of foreign shares by Swedes had little effect on the market.

OSLO extended its rally of the previous day, building on stronger industrial and increased buying by both foreign and domestic investors.

Lisbon calm as price limits end

PORTUGAL's stock markets responded cautiously yesterday to the abolition of limits on share price fluctuations as the Government sought to stabilise one of Europe's most volatile markets, writes *Peter Wise* in Lisbon.

The number of rising share prices roughly matched the number of falls in mixed trading in Lisbon. Mr Alvaro Damas, President of the Lisbon Stock Exchange, said the market was adjusting well after what he called timely and adequate government intervention.

The Government this week abolished a previous 5 per cent limit on share price variations after prices had increased a massive 800 per cent over 13 months in highly speculative trading.

The all-share index rose 11.83 to 275.94 in active turnover worth NKr113.3m.

In industrials, Norsk Hydro put on NKr15 to NKr150.5, Elkem added NKr1.5 to NKr22 and Kvaerner gained NKr2.5 to NKr207.5. Norsk Data 'B' shares added NKr7 to NKr94.5.

HELSINKI moved upwards for the first time this week as growing optimism on other European bourses spilled over. The Unitas all-share index closed 2.8 per cent higher at 555.8, with industrials showing the way higher. Banks trailed as several issues maintained a lower trend.

MILAN advanced across a broad front as investors squared positions before today's settlement of options. A more cheerful mood on other European bourses also filtered through to the Milan trading floor.

Gains were trimmed in afternoon trading as still wary operators took profits after two higher sessions.

FIAT added L540 to L8,635 and Montedison rose L65 to L1,450. Holdings were strong with IFI rallying L1,630, or 9 per cent, to L19,630 and Cir, the Benedetti family holding, up 10 per cent to L3,400, recouping some of its recent heavy losses.

MADRID was encouraged by the upturn in international equity markets which brought bargain hunters to the floor. The general index rose 3.87 to 219.95 as cut price engineering and chemicals were snapped up.

Banks fared badly, adding to hefty losses earlier in the week and curtailing a broader advance.

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Institutional investors yesterday appeared to be waiting for the dust to settle and share prices to stabilise.

However, Mr Vitor Constancio, leader of the Socialist opposition and a former Governor of the Bank of Portugal, accused the Government of amateurism. He said: "Cautious management and the protection of clients' deposits means that banks should not systematically be allowed to invest large amounts in high risk operations."

He declined to disclose the

before falling more than 35 per cent in the past month, losing Esc 800bn (\$5.9bn) in value.

On Wednesday when the limit on price movements was extended for one day to 20 per cent, 55 of the 97 shares quoted in Lisbon fell, 36 of them to the new limit. Some 16 shares rose, but only four to the maximum.

The Banco Totta and Acoram share price index fell 12.65 per cent to 3,423.3.

Mr Miguel Cadilhe, the Finance Minister, chaired a four-hour meeting of the National Stock Exchange Council on Wednesday and said key decisions were taken which would stabilise the Lisbon and Oporto markets over the next few days.

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Hang Seng builds on speculation of property takeover

MOUNTING speculation about a takeover bid for Hongkong Land helped the Hang Seng index climb 106 points yesterday to close at nearly 2,151, writes *Kenneth Hamilton* in Hong Kong.

The overnight advances on Wall Street and in London also buoyed local optimism. Turnover was, by recent standards, a relatively healthy HK\$1,258m, compared with HK\$978m on Wednesday.

The Hongkong Land counter accounted for HK\$219m, or 17.5 per cent of turnover, which was spurred by rumours that property tycoon Messrs Li Shing, or other local entrepreneurs, were building a stake in the huge property company.

Analysts said the Keowick family, which controls shares in the Hongkong Land's parent, was buying shares within a defensive strategy.

It was widely understood that the Keowicks were near to reaching an agreement on the sale of Jardine Strategic Holdings' 26 per cent stake in Hongkong Land before the October 15 crash.

Analysts say that such a sale would be unacceptable to the Keowicks now that the company's value has plummeted in tandem with the market. One interested party reportedly offered HK\$17 per share for JSH's stake in Hongkong Land before the crash.

Hongkong Land yesterday closed at HK\$7.70, up HK\$ 1.10, or 16.6 per cent on the day.

Share prices in Mr Li's group of companies were also strong yesterday, despite the fact that investors rejected the group's mammoth HK\$10.33bn rights issue, Hong Kong's biggest ever, the previous day. Less than 1 per cent of the rights shares were taken up by the public.

Cheung Kong rose 35 cents to HK\$6.55, Henderson Whampoa was up 20 cents to HK\$7.25 and Hongkong Electric edged forward 10 cents to HK\$7.45.

Analysts nevertheless cautioned against reading too much into yesterday's strong performance. They say the outlook remains decidedly uncertain, and that the majority of investors continue to wait on the sidelines. They expect further selling whenever market strength emerges.

On other active counters yesterday, Hongkong Bank increased 20 cents to close at HK\$7.00, Swire 'A' rose 80 cents to HK\$13.40, Sun Hung Kai Properties added 45 cents to HK\$7.55, and China Light closed at HK\$17.60, up 40 cents.

ASIA Nikkei rallies strongly on positive overseas signals

TOKYO

THE TOKYO stock market recovered sharply yesterday in response to overnight rises in Europe and in New York and a pause in the dollar's decline in the foreign exchange markets, writes *Stephen Wasylyk* in Tokyo.

The Nikkei average closed 509.74 up at 21,546.50, after losing 649.70 on Wednesday. However, traders said much of the dealing seemed to be carried out by the Japanese brokers on their own accounts. Volume was low, with 380m shares traded in the exchange's first session.

Japanese institutional investors continued to stay away from the market, as they have done since equity prices crashed last month. This prompted fears that the rally might prove short-lived. But some traders said turnover might recover if US trade figures due later yesterday were good.

There was no word last yesterday on the Ministry of Finance's response to a request made on Wednesday by leading brokers who asked for permission to ease credit limits for customers buying shares on margin. Traders said if the rally continues the request might be withdrawn, but if prices fell again the ministry could quickly intervene and ease restrictions.

Meanwhile, figures published yesterday gave fresh evidence of the cut in Japanese institutions' foreign investment in recent months. The five largest life assurance companies reduced their buying of foreign bonds by 15 per cent in the six months to September to ¥845bn.

The companies, which suffered exchange losses of ¥1,500bn in the last fiscal year, mainly on US investments, diversified their foreign bond investments away from the US in the last six months.

Those investment trusts and big securities companies active yesterday sought mainly high-tech stocks and scarce selling, adds *Shigeo Nishiwaki* of Jiji Press.

High-tech issues accounted for five of the 10 most active stocks. Hitachi was the busiest stock with 21.56m shares traded and soared ¥70 to ¥1,200. Fujitsu added ¥60 to ¥1,160, Matsushita Electric Industrial rose ¥130 to ¥2,080 and NEC made up ¥110 to ¥1,910.

Other international populars also strengthened, with Sony advancing ¥360 to ¥4,280 and Fuji Photo Film ¥100 to ¥3,600. Large-capitals firmed on small-lot professional buying: Nippon Steel, second busiest with 21.11m shares, hardened ¥11 to ¥412, Kawasaki Steel ¥4 to ¥319 and Nippon Kokan ¥4 to ¥322.

Some financials were sought by bargain hunters after steep falls the previous day. Nomura securities improved ¥160 to ¥3,040 and Mitsubishi Bank ¥100 to ¥2,800.

A segment of domestic demand-linked issues sprinted ahead. Mitsubishi Estate gained ¥50 to ¥2,010 and Tokyo

Electric Power ¥150 to ¥6,350. Some biotechnology-based stocks came into the spotlight after having been neglected for weeks. Mochida Pharmaceutical jumped ¥160 to ¥4,900 and Dai-ichi Pharmaceutical ¥150 to ¥2,600.

Elsewhere, Nippon Telegraph and Telephone (NTT) closed ¥50,000 up at ¥2,65m on late buying by securities houses. The price represents a ¥100,000 rise from the ¥2.55m selling price for the second lot of NTT shares released by the Government.

Bonds continued their slide, as many dealers were disappointed at the fact that the bank of Japan bought ¥100bn of certificates of deposit at a higher-than-expected 4.05 per cent. They had generally expected the central bank

and export-dependent issues led the advance, stoked by the return of institutional buyers.

The All Ordinaries index rose 55.1 to 1,205.1, its high for the day.

Industrials rallied, with Pacific Dunlop up 35 cents to A\$2.95 and TNT up 27 cents to A\$3.02. Entrepreneurial issues also regained favour, with News Corp surging A\$1.20 to A\$9.80, Elders DXL 27 cents to A\$2.80 and Bell Group 35 cents to A\$1.25.

Miners recovered, CRA adding 50 cents to A\$4.60, Western Mining 45 cents to A\$1.80 and MIM 23 cents to A\$1.55. Golds joined the upswing, with Rembrandt 80 cents to A\$2.10 and Posidon 35 cents to A\$2.65.

National Australia Bank picked up 25 cents to A\$4.35 on news of slightly higher than expected annual profits. ANZ, which reports on Monday, added 15 cents to A\$4.25. The spot December share price index futures contract finished at 1,171, against the previous close of 1,165.

CONFIDENCE returned to the market following gains in overseas markets and the glimmer of a deal to cut the US budget deficit.

Quality issues underpinned the recovery. Frazer and Neave rebounded 30 cents to S\$7.15, Singapore Airlines 25 cents to S\$8.10 and Singapore Press 25 cents to S\$8.90. Gold Storage managed a 10 cent gain to S\$3.90 and Incheap added 24 cents to S\$8.08.

Banks, which have been badly hurt by the market's weakness, made modest ground. DBS marked up 20 cents to S\$8.80, OCBC 20 cents to S\$8.80 and OUB rose 8 cents to S\$3.32. Malayan Banking climbed 6 cents to S\$4.

Meanwhile, a Ministry of Trade and Industry report said effects of the stock markets crash would not have any major repercussions on Singapore's economy until late in 1988.

INSPIRED by a cocktail of stronger equities in New York and London and firmer copper and bullion prices, Sydney shares rebounded strongly. Financial

OPTIMISM over the strong rise in bullion prices propelled Johannesburg stock into a solid rebound, recovering much of their recent heavy losses.

The gold sector index showed a provisionally accounted gain of 74 to 1,577, with the overall indicator up a provisional 59 to 1,773.

Randfontein paced golds with a huge R71 ascent to R300, while fellow heavyweight Vaal Reefs was not far behind with a R50 gain to R336. Southvaal surged R11 to R141. Kloof made up

R250 to R345 and Driefontein R350 to R400, while Harties edged R1 higher to R21.25.

Among cheaper golds, Leslie made up 20 cents to R5.30 and Kinross R1.25 to R4.75.

Platinums joined the market rally, Lydenburg adding R2 to R1.25 and Lefko 50 cents to R1.1.

Diamond stock was buoyant, however, held at R30.75. Palamin closed R1 higher at R22.

Leading mining financial Anglo American added R2.50 to R58, with Gencor also R2.50 to the good at R65.

SPAIN

Madrid

Madrid

Madrid

Madrid

Electric Power ¥150 to ¥6,350.

Some biotechnology-based stocks came into the spotlight after having been neglected for weeks. Mochida Pharmaceutical jumped ¥160 to ¥4,900 and Dai-ichi Pharmaceutical ¥150 to ¥2,600.

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SECTION III

FINANCIAL TIMES SURVEY



Lee Kuan Yew's successors may need to place more trust in the good sense of the electorate. As they face

up to demands for greater consultation, they will be only too aware, however, that this island state remains vulnerable to outside events, reports Roger Matthews

More yin and yang planned

AS LITTLE AS possible is left to chance in Singapore, and that is how Prime Minister Lee Kuan Yew believes it should be. "That's the way my colleagues and I have run Singapore: and that's the way I advise you to continue doing it," he told a respectful audience in August.

Singapore was celebrating 22 years of full independence, Mr Lee's 26 years of leadership and, as the valedictory note at the conclusion of his speech indicated, still pondering the manner, timing and direction of his departure from the premiership.

Mr Lee is one of the two best remembered faces about Singapore, the other being its size. Few speeches are made or policies explained without reference to Singapore's smallness. Read back to the early 1960s and its size (just 570 square kilometres) was frequently given as the main reason why Singapore could not hope to survive as a separate entity.

Not only has it survived but Mr Lee now describes its 2.6 million people as "bourgeois". Today they enjoy a per capita income of close to US\$7,000 while the state has reserves of over US\$13bn, which serve to make them and him one of the great post-colonial success stories.

Mr Lee, of course, will one day

no longer be there, while no amount of land reclamation is going to make Singapore significantly larger. The Prime Minister and his eventual successor may try their hardest to leave little to chance domestically, but they are, and will be, largely powerless to influence the events which have the greatest impact on Singapore's evolution - those that take place beyond the island's 136 kilometre coastline.

That message was again rammed home during the last fortnight of October. Until then it had been a good year for Singapore. The economy was again growing strongly, up over 7 per cent in the first half. Company profitability was generally improving, tourist arrivals were up sharply, foreign investment was growing, inflation was almost zero and interest rates low.

Then, out of what had seemed a clear blue sky, came the Wall Street debacle. Singapore's sound, well-run economy offered no protection. At one moment over 40 per cent had been wiped off the capitalisation of the stock market, making it one of the heaviest losers in the world.

What made the Singapore crash worse than it might have been was that it coincided with growing fears over heightened racial tension in neighbouring



The Overseas Chinese Banking Corporation Centre towers above wharves along the Singapore River

Malaysia. As the initial selling began, reports came through from Kuala Lumpur of a gunman running amok and parents keeping their children home from school. When, a week later, buyers began to pop their heads over the rampart, the Malaysian authorities made them dive for cover again by arresting dozens of political activists, including Chinese opposition members of parliament.

Nothing that the Singapore Government can do will be more important to its material well-being in 1988 than the capacity of President Reagan to guide the industrialised world away from the edge of recession, or the political skills of Dr Mahathir Mohamed in seeking to restore greater racial harmony in Malaysia.

Seen from Singapore, the risks involved in either man failing are probably proportionately greater the older you are. For the old guard, headed by Mr Lee who fought the battles of independence and the dual challenges of communalism and communism, the dangers may well loom large. For the young, uniformed generation doing its homework in the air conditioned comfort of Chan-

gi airport, or under the ceiling fans at McDonald's, it is probably unimaginable.

In between lies half the electorate who, while understanding what is said, have experienced nothing more alarming than the 1985 recession which was over almost before it began. Although Singaporeans have, in general, reacted favourably to the chance-reduced society created for them, there are indications that they would welcome a bit more risk, or at least, rather more consultation.

In the 1984 general election, the People's Action Party, which has dominated the country's political life since independence, saw its share of the popular vote drop from 76.5 per cent to 62.9 per cent. There were only two opposition MPs elected, but the sizeable shift in votes was a clear warning to the Government that it was losing its rapport with part of the population, probably the younger part.

Interestingly, it has not chosen to test public opinion again through by-elections for vacant seats. In the aftermath of the jaded 1984 victory, ministers did make a concerted effort to bring government closer to the people

to demonstrate a greater openness, and to assess reactions to policies.

They may well have been successful but the official feedback received from groups of professionals suggest that they still feel ministers have not gone far enough and remain nervous of criticising policies in their presence.

Alex Jossy, in his 1971 political biography of Mr Lee, quoted a British diplomat describing him "as the most brilliant man around, albeit just a bit of a thug". It was not a disapproving comment, rather one that reflected the requirements of victory against determined communist opponents.

Mr Lee's aspiring successors would undoubtedly like to share some of those attributes, and if they cannot match the brilliance they at least have to be prepared to demonstrate tough mindedness. This they have done in the past few months, cutting their political teeth on a new generation of 23 alleged Marxists who, purportedly guided by organisations outside the country, were said to be burrowing their way into church and other organisations, preparing for the day

when Mr Lee would no longer be around.

They are alleged Marxists because under the internal security act there is no requirement for the evidence against them to be tested in court. Mr Goh Chok Tong, Mr Lee's deputy, explained in parliament that the decision to detain them had been taken because the Government was not prepared to take chances with the lives of Singaporeans.

He said that Singapore was a small country and therefore vulnerable to security threats and to manipulation by people outside the country. The minister said he was surprised to find that the 16 initially arrested were mainly English-educated graduates from universities abroad, the university in Singapore and from polytechnics, who held good jobs.

He was concerned that the security forces should not confuse young idealists out to improve society with sinister Communists out to wreck Singapore. It was indeed the latter, said Mr Goh, and it was vital that the people of Singapore believed the Government.

"If the Government fails to convince the people of Singapore that our decision to detain them

now was right, we lose our credibility," he informed parliament. "If we lose our credibility, that is the end of the younger leadership in Singapore and perhaps even of the Government. The political price will be very high indeed." Sixteen of the 22 have since been released.

A month earlier, Mr Devan Nair, a former President of Singapore and close political ally of Mr Lee, had seen the problem rather differently. In a speech at the National University of Singapore (reported in full and with some glee by the Malaysian press, but more briefly in Singapore) he said that today's political leaders were striving for the impossible.

What they wanted, he claimed, was greater support through greater control, "a flagrant contradiction in terms". If carried to its logical conclusion, Mr Devan Nair thought, it would lead to the eventual loss of both support and control.

He feared that Singapore "has now degenerated into a restless society which has lost its old assurance, in which the government of the nation has been reduced to the kind of disembodied cognitive enterprise more appro-

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prate to an impersonal modern corporation, politics to a matter of stratagem and ambush and in which, saddest of all developments, the nervous side-glance has replaced the steady confronting gaze."

Whether those are the remarks of an embittered politician now reduced to the sidelines, or a useful if garishly painted contribution to a national debate will be something those who heard the speech may be able to assess. It is certainly not the Singapore that the present political leaders will recognise as they pursue their quest for greater excellence in all aspects of society.

Their agenda looks interesting, comprising more of the yin and the yang which Mr Lee identifies as having brought Singapore to where it is today - co-operation and competition. Greater ensured co-operation between Singapore's different races is to be achieved by introducing a system of "team MPs" which will guarantee that the Malay minority in particular will be adequately represented in parliament.

A smoother, less risky political transition may be effected with the announcement of an elected presidency containing a veto power over the spending of the nation's reserves; in other words Mr Lee leaving as little to chance as possible.

He pledged in August that he would help his party fight the next election but left open the question whether it would be as leader. The obvious successor is Mr Goh, but the increasing responsibility and exposure given to Mr Lee's son, Brigadier-General Lee Hsien Loong, the Minister for Trade and Industry, suggests that, sooner or later, he will step into his father's shoes.

Whoever it is, cannot be unhappy at the inheritance. What, of course, they cannot inherit is Mr Lee's experience and the trust that people place in him. As a leader, he earned it in the same way, it will have to be gained in another, perhaps by leaving a little more to chance and trusting a little more in the good sense of the electorate.

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SINGAPORE 2

The economy is fitter, with many weaknesses corrected

Able to turn on a sixpence

AFTER TWO decades of growth averaging nearly 10 per cent a year, Singapore will look back at the second half of the 1980s as either a period of alarming economic turbulence or as a watershed which marked the onset of retrenchment and sharply lower expectations.

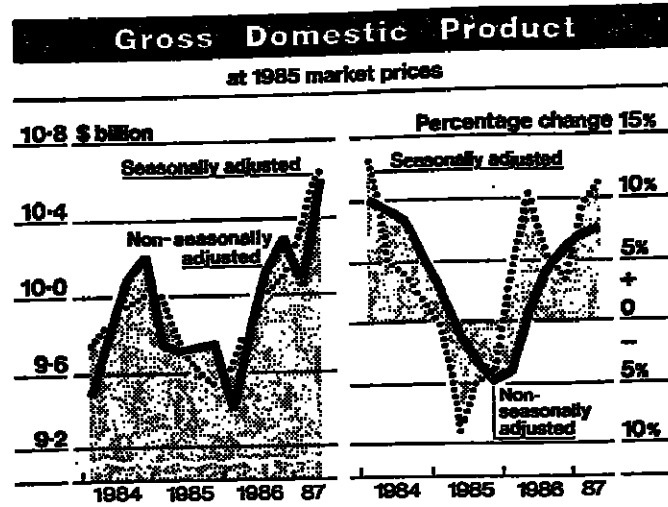
The turbulence is already well charted. From 8.4 per cent growth in 1984, real GDP contracted to minus 1.8 per cent in 1985, climbed back to 1.9 per cent in 1986 and will bounce back close to former levels this year at around 8 per cent.

Beyond that, the bravest are unwilling to forecast. With the stock market having lost over 35 per cent of its value in the last two weeks of October and the United States perhaps hovering on the brink of recession, Singapore can do little more than watch events unfold, and hope.

However, the country is much better prepared than it might have been had not the 1985 downturn occurred. It provided the first real test for the new generation of political leaders and they came through the experience both wiser and, as the statistics demonstrate, with notable success. The Singapore economy today is leaner and fitter with many domestic structural weaknesses having been corrected and much of its international competitiveness restored. As a Merrill Lynch report noted, Singapore has shown its capacity to turn on a sixpence.

Singapore can say, with perhaps greater justification than many other countries, that its economic fundamentals are sound. The recovery from 1985 now encompasses all sectors with even construction beginning to look up, reserves have doubled to over \$826bn in the past five years, interest rates are low, inflation is almost zero, savings which are in part obligatory continue at a high level, and unemployment is down close to 4 per cent with labour shortages emerging at both the skilled and unskilled ends of the market.

The trading figures are scarcely less impressive. The Trade Development Board expects total trade for the year to rise 20 per cent to \$81.25bn with exports for September showing a 43.6 per cent increase over the corresponding month last year. By the end of the third quarter Singapore had exported goods to the US worth \$510.4bn, just a little less than the total figure for 1986. This 25 per cent increase in exports to the US was followed by other big increases to its



smaller trading partners: Malaysia (15 per cent), the European Community (35 per cent), Japan (23 per cent) and China (25 per cent). But Singapore's dependence on the US for 25 per cent of its total exports also makes it acutely vulnerable to a serious downturn in the American economy and very sensitive to current of recessionist measures. Although over 40 per cent of Singapore's manufactured exports to the US are by American multinationals and the

Singapore can do little more than watch events unfold, and hope

country's trade surplus last year amounted to less than 1 per cent of the overall US trade deficit, it is significant that the Singapore currency has appreciated by less than 5 per cent against the dollar over the past three years.

There is particular concern in Singapore about reports from Washington that, as part of its overall effort to reduce its trade deficit, the US may be considering depriving Singapore of its benefits under the General System of Preferences. From the middle of this year Singapore has been able to sell the US market up to \$81.6bn worth of goods a year either duty-free or at a minimal duty level. This represents an increase of about 12 per cent over two years ago and was made in recognition of Singapore's enactment of a new law on copyright and its free trade policies. Any reversal of the US position could be especially dam-

aging if it affects the 15 additional products - mainly high technology items - which were recently included in the GSP.

There is also reason for anxiety on other fronts. Tourism has brought some relief to the hard-hit hotels sector. But the trend could quickly be checked by consumer spending patterns reflect the downturn in world share prices. Similarly the caution which must follow such a sudden drop could herald a decline in the demand for financial

services, an area where Singapore has been growing strongly for several years. One immediate effect will be to make the Singapore Government more cautious about amending the series of measures it took in the wake of the 1985 recession in order to stimulate economic activity. Its policy of wage restraint and the introduction of a flexible wages system today looks more than ever necessary. Pressure has been building up for several months for an easing of pay restraint and the Government had already signalled that it would not be opposed to more generous bonus payments at the end of the year. But the threat of international recession is likely to make it even more determined to ensure a closer correlation between wages, profits and productivity. The Government has enjoyed mixed success in persuading

companies to adopt a wage system that is more geared to the performance of country and company than to length of service and seniority. Several hundred companies have introduced more or less sophisticated schemes, but it has been most difficult to achieve in those sectors where the economic revival has been strongest, particularly the electrical and electronics sectors where demand for skilled labour may have outstripped supply.

The Government has also indicated that employers' contributions to the Central Provident Fund - cut from 25 to 10 per cent last year as part of the recovery package - would gradually be eased up again towards the 20 per cent level. This measure, which resulted in a 12 per cent cut in wage costs, was a key factor in helping stimulate growth and it may be that the authorities will now be reluctant to revise it until they have a clearer picture of the outlook for the industrialised economies in 1988.

Even if that picture is cloudy, Singapore can expect to remain a significant beneficiary of foreign investment, especially from Japan which will still be looking to relocate an important part of its manufacturing industry. Singapore anticipates hitting its foreign investment target of \$81.7bn for this year and this will continue to feed into the economy during much of the next 12 months.

The Government also has considerable resources should it feel the need for additional measures to stimulate growth, its main constraint being that not too much more can be added to an increasingly comprehensive infrastructure.

Before October 19, it would have been fair to predict that not only had Singapore climbed smartly out of the trough into which it had unexpectedly dropped, but that it would resume steady growth of 6-7 per cent a year. The problems which did arise would be those associated with hitting against ceilings rather than falling through floors.

But whatever resilience there is left in the world economy after the dust has settled will most certainly be reflected in Singapore. However, the island cannot be expected to buck trends. The combination of recession and protectionism would be intolerable for such a small country, offset only by its position within the Pacific Rim and its association with the apparently more resilient economies of the East.

Roger Matthews

Politics

Keeping the sampan afloat

THERE ARE, surprisingly, 20 registered political parties in Singapore.

If a great deal is heard from one of them, and virtually nothing from most of the other 19, it is because since Singapore achieved internal self government in 1959, seven general elections in succession have been won by the People's Action Party (PAP) of which Mr Lee Kuan Yew is the secretary general.

Unsurprisingly, the PAP has no intention of relaxing its grip on political power. In an uncertain world there can be few more confident predictions than an eighth victory in the next general election which, on historical precedent, should be held towards the end of next year.

What will be of interest is not so much the number of parliamentary seats won - in 1984 the PAP took 77 out of 79 - but rather the percentage of the popular vote which it secures. Despite winning 47 of the 49 contested seats last time, the PAP's share of the vote dropped by 12.6 per cent compared with the 1980 result and provoked serious concern within the ruling party that the appeal of opposition candidates was widening.

To an extent, the writing had already been on the wall when Mr J B Jeyaratnam won a famous by-election victory in the Anson constituency in 1981. He retained his seat at the next general election and the parliamentary opposition doubled with the arrival of Mr Chuan See Tong of the Singapore Democratic Party. Mr Jeyaratnam later lost his seat after being convicted of making a false declaration of his Workers' Party accounts.

But the reduction of the opposition to a solitary member again has not stifled the debate about the desirability or practicality of a more pluralistic system emerging in Singapore, even to the point where another party or coalition could seriously rival the PAP's dominance.

Mr Goh Chok Tong, the deputy secretary general of the PAP, first deputy prime minister, minister of defence and currently the man most likely to succeed Mr Lee Kuan Yew, gave a clear indication of his party's thinking at the end of last year. "What would happen," he asked, "if we had two parties contending? I think that the population would be split down the middle. Do we contemplate a small population, a small country, facing fundamental problems, split right down the middle, supporting two

viable parties? Then the two parties must contend, I think, more on the basis of doing things and not so much on opposing ideas, because if we represent opposing ideas then the country will zig-zag like the other democracies. Britain is a supertanker. She can zig-zag without capsizing. Singapore is a sampan. If we zig-zag, we would surely sink."

In order to keep the sampan of state afloat Mr Goh believes that the alternative party would have to prove to the electorate that it could manage the task better than the PAP. If it did not succeed in doing that, he said it would be only the PAP which would lose, not Singapore itself.

There is a further qualification to the mooted success of an opposition party against which Mr Goh wishes to warn the electors. That would come through what he describes as a "break result" to an election which might just conceivably occur because of the PAP's dedication to the longer view of what is good for Singapore and its alleged unwillingness to court short-term popularity.

But leaving "break" results aside, the grounds on which the PAP wishes to fight the next election will be essentially that of competence. On that score, it intends to keep, if not extend, its colossal lead.

Despite its dominance, the PAP is not a populist party as understood in other democracies. It aims for quality rather than quantity. Membership is probably little more than 10,000 and joining the party is not a simple matter of signing up at a local branch meeting. Loyalty and commitment have to be proven over years, a throwback to the bitter battles and attempts at infiltration practised by the communists in the early days of the party.

The inner core of the party, the 1,000 or so cadre members, are only selected after careful assessment and final approval by the central executive committee. Their names and precise numbers are not made public, although the dedicated political student should not have too much trouble in identifying a proportion of them.

However, having reached that exalted level in the party does not mean that the next rung up the political ladder - being adopted as a parliamentary candidate - is any easier to climb. On the contrary, it becomes more difficult because in its quest for the best candidates the PAP does not



Mr Lee Kuan Yew is secretary general of the People's Action Party (PAP). The PAP has no intention of relaxing its grip on political power

limit itself to party members. Anyone who is deemed to be performing well in whatever profession may receive the call.

A number of constituencies are reserved for party stalwarts, but a large proportion of the younger people at the top of the party today have had no grassroots political experience and embarked on their new career with varying degrees of apprehension.

It is accepted that this can and does cause irritation among some party workers and helps create an attitude which argues against bothering to join the party because if you are good enough the party will come to you. Whether it also contributes to a sense of alienation from political life among younger electors is something that may become clearer after the next election.

In partial recognition of this danger, the PAP last year belatedly launched a youth wing under the leadership of Brig-Gen Lee Hsien Loong. The concept of a youth wing had been talked about for some time, but as one MP put it, "there had not been a really suitable candidate to lead it". The 21 to 35-year-olds, who now make up just over half the electorate, are said by MPs to share the fundamental beliefs of their elders within the party, but

youth wing discussions have thrown up the desire for a more consultative approach by the country's leadership.

"They too, want strong, decisive government, but they need to be persuaded that the policies are correct," said a senior party member.

A far more fundamental issue within the party, and the country, has been the proposal to establish a system of team MPs. Under this scheme - which will go ahead, although the precise details are not yet known - a number of constituencies will be grouped together for the purpose of elections and for forming the nucleus of local town councils. In each case, three constituencies will be linked together and the three MPs will stand or fall together.

The main aim, as explained today but not at the time it was first put forward, is to ensure that the country's minorities, essentially the Malays, are adequately represented in parliament. The opposition parties argue that the motivation of the PAP is to make it even more difficult for the representatives of other parties to be elected.

The successful MPs in those selected constituencies will then become responsible for administering town councils, which appears to mean taking over the housing development board's role in managing local housing estates. The PAP leadership says that this will give MPs valuable experience and offer another opportunity to assess those with the potential for higher office.

However, some PAP members fear that the scheme could backfire. They warn that it opens the door for the opposition to win three parliamentary seats at one go, while also giving it the chance to challenge the PAP on its chosen ground: that of showing competence in government. The extent to which the voting public is convinced of the need for team MPs will help to decide whether those warnings are justified.

The worst possible result would be for the public to remain sceptical, for this to be reflected in the overall voting figures, and for the opposition to lose its solitary voice in parliament. The sampan would still be afloat, but more of its ballast would have been lost. And that is the time when some people begin thinking of building submarines.

Roger Matthews

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In foreign policy, military deterrence is very much the last refuge

Diplomacy plays a vital role

WHETHER AS an excuse, a justification or a simple explanation, Singapore's physical size intrudes into the discussion of most issues. Like most small nations, and few are smaller in land area, the issue of size becomes paramount in the wider international context.

Singapore has no strategic depth and although its armed forces would certainly make a better job of defending the island than did the British in 1941, they would probably prefer not to have to do so on their own territory. Apart from the obvious domestic components, Singapore's defence lies primarily in the skill of its diplomacy, with military deterrence very much the last refuge.

That diplomacy has also to serve more immediately Singapore's trading imperatives, regionally and globally, while bolstering its role as the services, technological and financial hub of South East Asia, Singapore needs its neighbours whether its neighbours always feel they need Singapore may be more debatable.

Singapore's membership of the association of South East Asian Nations helps to achieve local and international aspirations. "We have no pretensions of being able to influence world events," said Mr S Dhanabalan, the Foreign Minister, in an interview. "So we work with others and first of all that means working with Asean in the international arena."

"We can influence trends, the thinking of other countries. Other Asean countries, too, find that as a group we are far more influential than if we just work on our own. We try in other organisations, whether the United Nations or the non-aligned movement, to work together with other Asean members in the first instance and then with others who are like-minded."

"One of the problems in the past has been that the moderate countries tended to go very much on their own and fight lone battles, whereas the radicals bunched together and pursued their objectives jointly. I won't say that we are as closely knit and united as the radicals, but I think that we have had considerable success in moderating the extreme positions of some of these movements."

Within Asean itself, Mr Dhanabalan emphasised that the approach to economic issues had always been very careful and

conservative, and that is how it should continue. "We feel that if we are over-ambitious and embark on something that we cannot live with, then the end result will be worse than not doing anything at all."

He admitted that some members would like to go faster than others, "but at the end of the day you have to go more or less at the pace of those who want to go slow". The minister thought that December's Asean summit meeting, scheduled to be held in Manila, would produce concrete agreements on some issues but cautioned against expecting any dramatic developments.

"There will not be huge steps like a definite commitment to a common market or a free trade area by a certain date. But if we can get, for example, the preferential tariff agreement to be liberalised to a point where at least 50 per cent of Asean trade will be a fairly significant step. That is the kind of thing we are trying to work towards."

Mr Dhanabalan was also adamant that despite growing controversy in the Philippines over the future of the two large US bases, there was no question of Asean being drawn into defence or security issues. The heads of government would informally exchange views on defence and political matters but, he said, one fundamental principle that was enunciated when Asean was formed was that it was not a defence or security organisation.

The bilateral defence co-operation which existed between member states was outside the framework of Asean, he stressed. "Although the six of us belong to Asean, not all our relations with each other are conducted within Asean. It is true that we have evolved."

"For example, our concerns with security issues arising out of events in Indochina: those concerns have made Asean more political than we had anticipated. That is a sign of evolution. But I think where it comes to defence and security, we draw the line."

The other fundamental of Singapore's foreign policy is its relationship with the US. "We are tied to the US, Japan and Europe because of the nature of our economy and our economic interests," said Mr Dhanabalan. "There is no doubt that in economic terms, which has a big bearing on political and relationships, we are closer to the US, and to the West. But we want to

have an equitable relationship with the Soviet Union, too."

"They have a role in this part of the world, although that role cannot be significant until the economic relationship changes. It is going to be a long time before they can hope to have the same kind of influence and position as the US. But they do want to play a role and we do not see any particular reason why we should keep them out."

He sensed some small change in the Soviet Union's support for Vietnam over the Cambodia issue. "There was a time when the Soviet Union was even more hard-line than Vietnam on Cambodia. I would say that phase has passed."

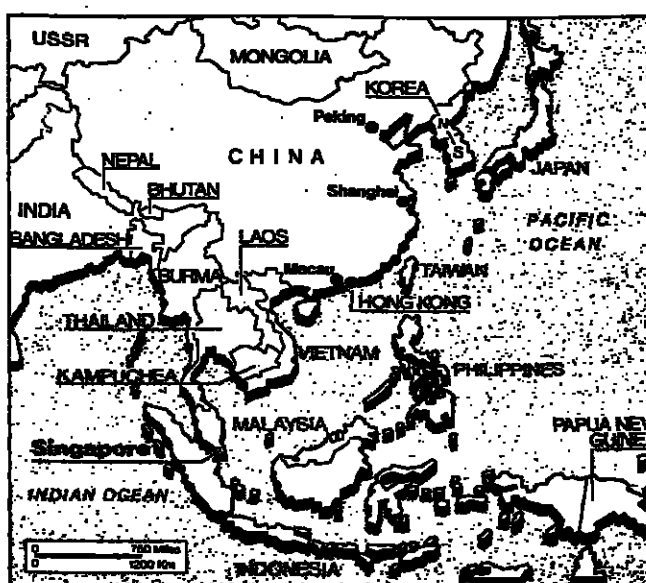
"They keep emphasising the need for a political solution and I do not see nor have I heard them trying to defend Vietnam very strongly. They have not been critical of Vietnam and have not rejected the Vietnamese position, but there is no enthusiastic defence of Vietnam's position or its actions in Cambodia. I think that is significant."

Meanwhile, the steady development of economic and trade ties with China is continuing after what Mr Dhanabalan described as the "initial euphoria". He thought that people had now become more realistic in their expectations while at the political level, despite informal meetings between leaders of the two countries, the re-establishment of diplomatic relations would remain dependent on a lead from Indonesia.

Japan, now the leading investor in Singapore, was still very shy about asserting any political or military influence in the region, according to Mr Dhanabalan. "In spite of the fact that it has been more than 40 years since the end of the Second World War, people react completely against the idea of Japan playing any military role in this part of the world," he said.

"But for them to increase their defence expenditure to become more self-reliant is something to be encouraged because that will free American resources to be deployed elsewhere. That is something we can see coming and we are not against it."

The one area of the world which Mr Dhanabalan would like to see playing a greater role in South East Asia and Singapore is Europe, especially Britain, West Germany and France. "They should have a clear strategy and policy for their involve-



ment in South East Asia and the Pacific. I do not think events here can be ignored. The European countries have policies on Africa, but I am not so sure that they have worked out the Pacific area."

Mr Dhanabalan declined to be drawn on the issue of political stability among the individual members of Asean but pointed out that the region was going through a generational change with all the attendant uncertainties that involved, both in terms of leadership and electorate.

"As people adjust, new generations adjust, they do not have the same memories of motives and ideals that impelled the independence generation. So I cannot disagree that there is this uncertainty. At the same time if you look at Indonesia and Malaysia, the old leadership has instilled certain fundamental approaches. The question is how strong these are and whether they will last."

"And I suppose that if you ask people looking at us from Jakarta or Kuala Lumpur they will probably say the same thing about Singapore - that there is a new generation and a new electorate, and ask how the new leadership is going to behave. The whole area is going through this kind of change."

Roger Matthews

Profile: Chiam Csee Tong

One against 77

MR CHIAM CSEE TONG does not think that one swallow makes a summer nor that his election as an MP in 1984 means that parliamentary opposition has become institutionalised in Singapore. The Member for Potong Pasir, a cheerful teacher turned lawyer, wants above all else to show other professionals in Singapore that opposition is possible and that it can become an accepted part of parliamentary life.

"Too many people at the moment do not speak out for fear of their positions. I hope that I have helped to change that, and to show them that it can be done," he says.

"The whole trend here today is for more opposition in Parliament. That is what the people want. Our party (the Singapore Social Democratic Party) has, I think, a good name and a high rating. We are not extremists in any way. In fact, most of the criticism I get is that I am not hard-hitting enough in Parliament."

Mr Chiam argues that it is quite feasible for Singapore to have a democratic system in form as well as in essence. As a city state enjoying a high level of education and one which through its use of English is "plugged into the international democratic grid," there is a natural and growing popular demand for greater involvement.

"Generally Singaporeans are a very responsible, hard-working and law-abiding people who want to get things done. The PAP tries to put all kinds of fear into the people by suggesting that we might become like Sri Lanka, or the Philippines, or catch what they call the English disease. But I do not think that would be the case here."

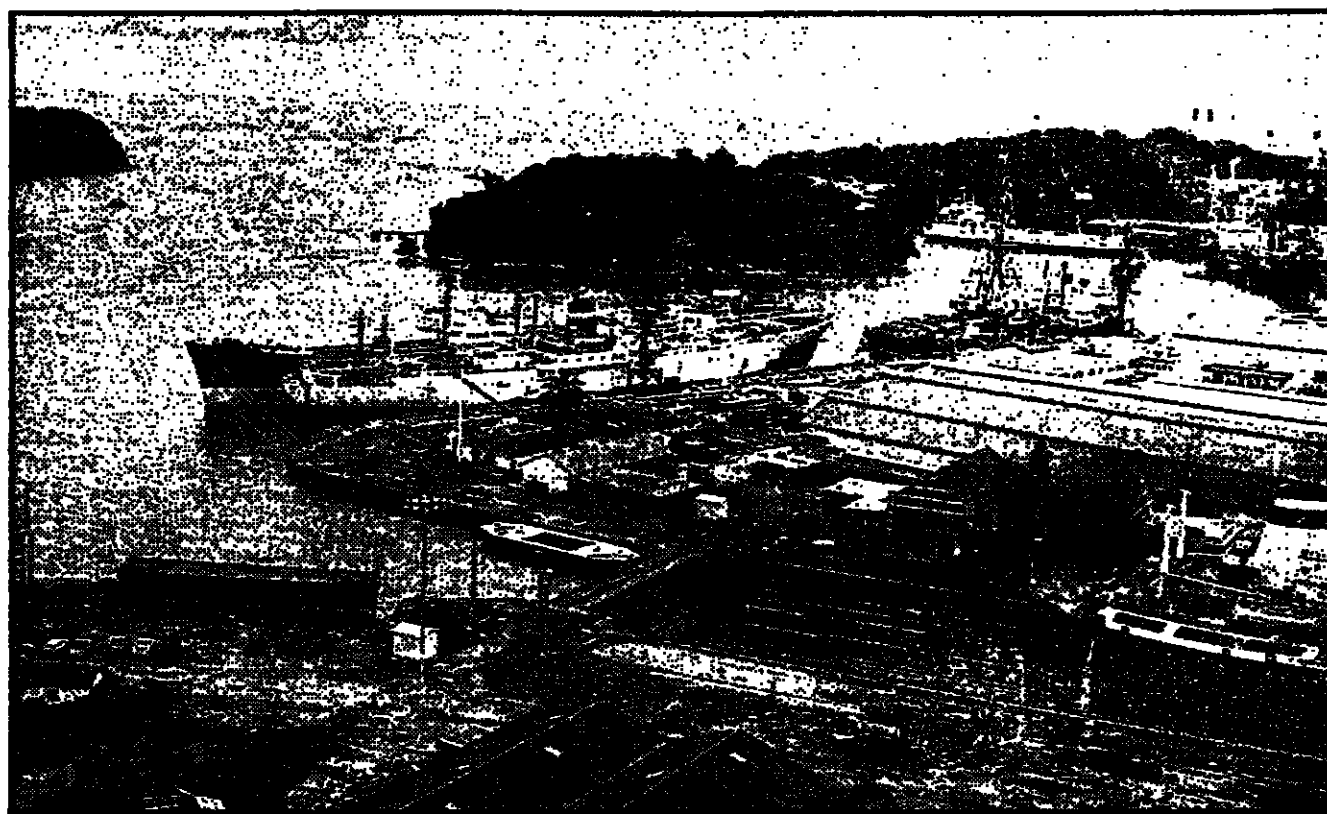
Mr Chiam won his seat, he thinks, for two main reasons. First, he assiduously cultivated his constituency with house-to-house visits during the 18 months preceding the last election. The second reason was the unpopularity of some PAP policies.

Winning re-election may, however, prove more difficult. Mr Chiam gives credit to the PAP for reversing its most unpopular policies. "They have put a lot of things right and, of course, there are areas on which I agree with them." The Social Democrats are also convinced that the PAP will be trying its hardest to ensure that Mr Chiam is defeated, along with its other candidates.

"It is good for people to live in my constituency," laughs Mr Chiam. "It has become one of the very best served in Singapore."

As for the 77 against one in Parliament, Mr Chiam says that it is something he is getting used to. "I am learning to cope and getting the feel of it now." His learning process is something with which Singaporeans have become familiar. Since the televising of Parliament began in 1985, Mr Chiam has enjoyed an exposure much greater than many PAP members. Whether it has served him well or ill may be known next year.

Roger Matthews



Now the British can rub shoulders with the tiger

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SINGAPORE 4



Singapore fared much better than its chief rival in the East Asian time zone, Hong Kong

Clive Wolman reports on the resilient Stock Exchange of Singapore

Confidence to deal with the crash

THE ROBUSTNESS of Singapore's stockbroking and banking community during the stock market crash last month, which knocked 40 per cent off the average value of shares on the Stock Exchange of Singapore (SES), was a demonstration of how effectively financial controls have been imposed and confidence rebuilt over the last two years.

It was perhaps fortunate that the Pan-Electric Industries collapse occurred two years ago. The bad debts and insolvencies would have been much more severe if the mountain of forward contracts to buy back shares and the borrowings which were collateralised on them had still been rising on October 19, and the capital backing of broking firms had remained as flimsy as it was in November 1985.

As it was, Singapore fared much better than its chief rival as a financial centre in the East Asian time zone, Hong Kong, which had to close its market for four days and launch a Government-sponsored rescue to save several broking firms from insolvency.

But the crash will still have far-reaching effects on the structure of the stock market and the securities industry. The embarrasments suffered by free-wheeling Hong Kong are expected to strengthen the determination of the Monetary Authority

of Singapore to keep a tight grip on the regulation of financial markets.

The eagerly awaited year-end review of the new system of regulating the SES is now unlikely to give much satisfaction to the broking firms who were hoping for a relaxation of the rules. Brokers have been lobbying for amendments to the capital adequacy rules, which are based on the limitations on a single broker holding all the stock in a placement. The personal liability of broking analysts and the Government's insistence that non-stockbrokers have a majority on the SES controlling committees are also sensitive issues.

The foreign firms, which have been hoping to increase their stakes in brokers beyond the current 49 per cent limit, to 70 per cent in 1989, may also face disappointment. Resentment against the foreigners has been fuelled partly by the belief that the share crash was made much worse by foreigners liquidating their holdings - and by the (limited) poaching of stockbroking employees by part-foreign-owned companies.

In fact, some foreign firms say that they would have preferred the financial crisis and the stockbrokers' difficulties to have lasted longer because that would

have sustained the Government's enthusiasm for encouraging foreign ownership and expertise.

The collapse will probably slow down the Government's ambitious privatisation programme, which will more than double the size of the Singapore market. As in other countries, it will also slow down the trend towards wider share ownership. In the months before the crash, subscriptions for new issues by the public reached record levels. More than 250,000 people - nearly 10 per cent of the population - are estimated to have applied for shares in Jurong Shipyard in an issue in August that was 146 times over-subscribed and ended in \$80.8m. And, as in other countries, the unit trust industry, which is still in its infancy and dominated by the banks, has been booming.

The one likely consequence of the crash, which will benefit stockbrokers, at the expense of investors, is a further delay in the introduction of lower minimum stockbroking commissions. In an increasingly liberalised and price-competitive world, the minimum rate of one per cent commission for all deals, regardless of size, has been looking anomalous.

In particular, foreign institutional investors complained that they were among the highest in the world for larger bargains, al-

though they were often able to avoid the charges by dealing on a net (commission-free) basis with market-makers or other institutions. There has been a rapid growth in trading outside the SES in the 15 to 20 most liquid Singapore stocks widely held by foreigners.

In some of the largest stocks such as Sime Darby and Singapore Press Holdings, brokers estimate that the turnover off-market can be as great as the officially recorded figures. Some of that turnover is through Singapore but most of it takes place in Hong Kong, London and other financial centres.

The SES therefore proposed to cut the rate progressively for bargains above \$250,000, to a floor of 0.5 per cent for trades of more than \$4m. However, the introduction of the new scale was postponed on October 1 following the third successive postponement of a similar change by the Kuala Lumpur Stock Exchange (KLSE).

The stock market crash, and its anticipated effect of being to an end the steadily rising income of stockbrokers, now makes further delay certain, particularly since the foreign investor involvement in the market has suddenly waned.

On another issue, however, that of introducing a new settlement system, the SES decided to go ahead in September with-

out waiting for the KLSE, even though most listed companies are traded on both exchanges. The new system replaces the London-style fixed account day with a one-week rolling settlement period similar to that in New York backed up by tough provisions for the SES to buy in compulsorily any shares not delivered in time. The new system is supposed to be the first stage in a move towards a certificateless market in which all shares would be held in a central depository trust, as a single nominee. This would end the need for any physical delivery of paper.

The KLSE's slowness, which may delay the full introduction of a central nominee system for jointly listed companies beyond the 1989 deadline, has heightened the tension between the two markets. Particularly in Kuala Lumpur, there is growing talk of a separation of the two exchanges.

As more than half the companies listed on SES are Malaysian, and most of the trading in those stocks is carried out through the SES, such a move would have a serious effect on Singapore brokers. However, they say that as long as the Malaysian government remains committed to encouraging foreign ownership of domestic shares, trading in them - and settlement - through Singapore could continue.

Trade and investment

Competitive edge from innovative thinking

SINGAPORE IS a little like nouvelle cuisine. What it lacks in size, it makes up for in imagination. Nowhere is this so well illustrated as in the trade and investment sectors which are currently recovering from the shock of the 1985 recession.

Singapore's trade is today worth three times gross domestic product. However, the latest figures show the trade deficit widening for the first time in six years. Exports rose 14 per cent to \$27.7bn in the first half year, but imports grew by 15.5 per cent to \$28.1bn.

The enlarged import bill followed increased demand for raw materials from domestic manufacturers, as orders picked up. It also reflected the growing cost of imports from Japan, with the appreciating yen causing a hefty 27.5 per cent jump to \$6.4bn.

On a brighter note, a relatively weak US dollar helped push Singapore's exports to the US 23 per cent to \$45.3bn. The US is Singapore's leading trading partner, taking mainly electronic and clothing products. Investment, meanwhile, continues to rise with officials confident of reaching a target this year of \$81.7bn.

Interest has come from Japanese firms, anxious to escape the high yen costs of producing at home and at the same time keen to boost sales to the US, without directly adding to the US-Japanese trade imbalance.

Singapore has been helped in no small way by external factors such as the rate of the Singapore dollar, which many foreign bankers say is undervalued. This serves to make Singapore's products competitive on world markets. However, the success has also been because of policies pursued by a government adjusting to changing world trade conditions.

Who would have thought, for example, that Singapore would today be a net importer of sheep's wool? Yet last year Yoshikawa Oil and Fat Company of Japan invested \$510m to manufacture lanolin, a base material for cosmetics, a key ingredient of which is oil from sheep's wool.

Singapore's Trade Development Board has been just as innovative in its bid to become the region's countertrade centre, eschewing what might have seemed its out-and-out free mar-

ket principles. But, as Mr David Chin of the TDB explains, "handling strange commodities like jade can put work into our factories and shipyards".

By offering tax incentives, the board is now luring the world's leading barter firms to the island. The Trade Development Board scored another success in winning approval as an official port of delivery for the London Metal Exchange. Trading in aluminium began in September and from January Singapore is to

The Trade Development Board has won approval as a port of delivery for the London Metal Exchange.

start handling lead, nickel and copper.

Two warehouse companies, C Steinweg and Hoogewerf-CWT Services are today operating under the agreement, acting as designated delivery points for metal bought and sold on LME contracts. The board confirmed three more companies are to start handling operations next year.

Singapore's advantages as a regional trading centre, with modern infrastructure and shipping links, apparently outweighed concern among some LME members that the metal market's liquidity would be affected by the increased spreading of stocks. The LME's decision was seen as vindication of the board's broader strategy.

"We see our role in international trade very much as a service," Mr Chin says. "You come in tomorrow and you don't have to wait until the road is built or there is water in the tap." More than that, Mr Chin contends that the supply of services often results in better margins than the manufacture of many low value-added products.

Singapore now plans to export some of these services under consultancy agreements whereby, for example, the island's port authority would help install and run harbour facilities as now

happens in China. The Port of Singapore Authority has already won contracts in Fiji, Papua New Guinea and Mauritius.

The Government is now looking at possible light industrial developments in the Indian sub-continent. However, China remains the main target. Under its latest five-year plan, the Peking Government has pledged to build 400 cities. Singapore has a proven record in public housing development. In addition, in being largely Mandarin speaking, the Government's housing and development board could well win an important slice of the contracts.

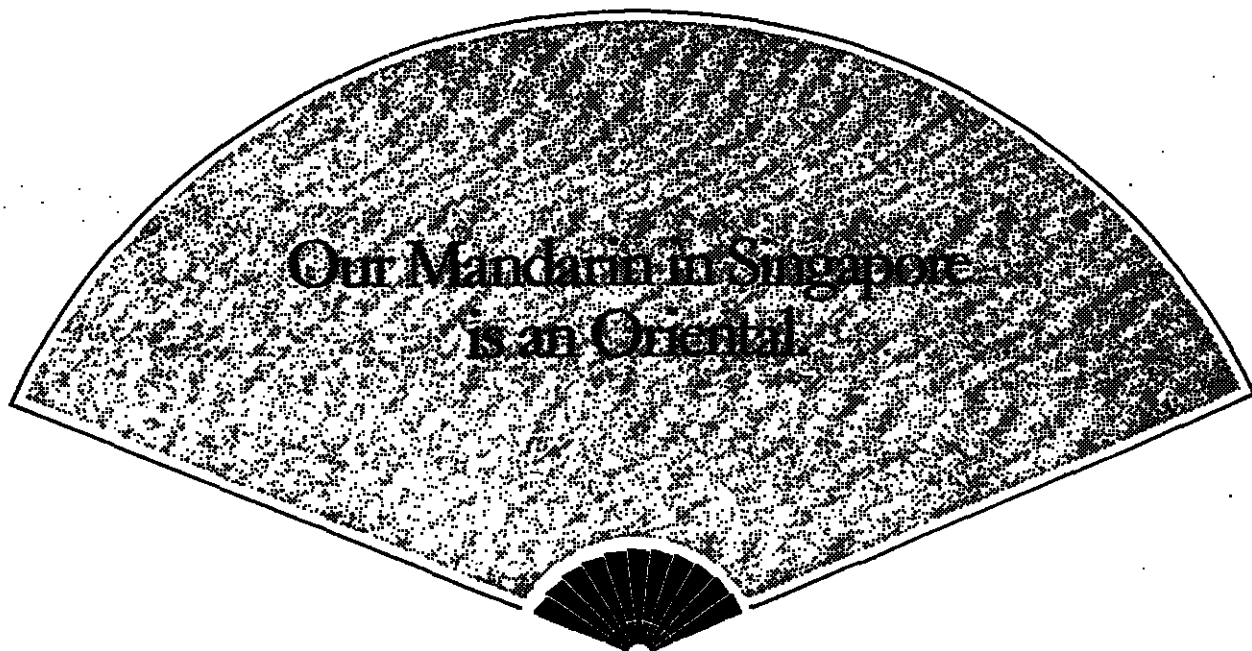
More immediately, there has been a rapid exchange of trade missions with Peking in recent months. China is now one of Singapore's 10 largest markets, with exports worth \$81.2bn last year, an increase of 70 per cent over 1986. Much of the increased demand was for TV sets and petroleum products.

China also remains Singapore's fourth largest import trading partner, after Thailand, Australia and Great Britain, with imports of \$83.1bn in 1986. On the investment side, Singapore has sunk over \$827m in hotels and manufacturing. Many of Singapore's largest property companies project that much of their future income growth will come from investments in China. All of this will do much to offset the slump in business activity within Asean, where economies have been hard hit by falling commodity prices.

At the same time, Asean trading partners have become less dependent on Singapore as the conduit for China, Indonesia, for example, with an ethnic Chinese population of its own, is reviving direct trade with Peking in an effort to save on scarce foreign exchange.

One result has been a renewed drive by Singapore to win investment from companies in the US and Europe which want to have a springboard into China. Competition for such investment will be intense. But, as trade and industry minister Brigadier General Lee Hsien Loon likes to put it, "Singapore won't be last on the list".

John Murray Brown



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SINGAPORE 5

The highly-succesful Singapore International Monetary Exchange faces some threats, reports Clive Wolman

From a slow start, to soaring trading volumes

IN THE last six months, the Singapore International Monetary Exchange (SIMEX) has seen its reputation established as the most important futures market in the East Asian time zone. It has also received, however, the greatest threat to its long-term viability in its three-year history.

After a slow start, complicated by the 1985 recession and Pan Electric Industries stock market debacle, the success of SIMEX was confirmed by the upsurge in trading volumes during the spring. In June the number of contracts traded on the exchange reached a record 218,000, or 9,800 contracts per day, a four-fold increase over June 1986. There were further rises in September and October.

Then on October 20, the first day of the world stock market crash, the volume soared to 49,000 and has remained above 15,000 ever since. This was as a result of an upsurge in trading both in the futures contract on the Japanese Nikkei 225 stock market index and in the Euro-dollar interest rate futures contract. These figures should be compared with the long-term target of 30,000 contracts per day which SIMEX hoped to achieve by mid-1989.

SIMEX's handling of trading during the worldwide stock market crash is widely considered a triumph, particularly when compared with the disruptions, insolvency threats and resignations at

the rival Hong Kong futures exchange. The only administrative restriction SIMEX imposed was a fairly generous 5,000 point daily limit on movements in the Nikkei 225 contract and larger margin requirements.

The increase in trading volumes has been accompanied by an influx of new members, particularly individual non-clearing members whose numbers have now risen above 300. The increased demand for trading places, which pushed up selling prices for the 450 seats to more

Handling of trading during the crash was a triumph

than \$580,000, compared with an initial price in 1984 of \$850,000, induced the SIMEX board in July to make available another 100 seats for \$875,000 each. The range of contracts traded on SIMEX is also being expanded. September saw the start of trading in Singapore's first options contract, on Euro-dollar interest rate futures. In the second half of next year, a futures contract on the Singapore equity market is to be launched to bring Singapore into line with the stock index futures on the other main stock markets in the time zone: Japan, Australia, New Zealand and Hong Kong.

The one difficulty which may lead to more serious repercussions is whether the contract should cover Malaysian as well as Singaporean stocks. The issue is sensitive in view of the mounting pressure in Malaysia to end the joint listing of companies in both Kuala Lumpur and Singapore.

Discussions were also held in September with the New York Mercantile Exchange about the possibility of SIMEX also trading its oil futures contract. Singapore already has a substantial spot market for oil and it has good physical delivery points.

Despite these indicators of success, SIMEX is now confronting several dangerous competitive threats. The most fundamental is the failure of five of its seven futures contracts to achieve anything like adequate liquidity. Trading in gold futures, which predates the establishment of SIMEX, has slumped in 1987 to negligible volumes. Trading in the pound sterling and the Deutsche Mark has also fallen sharply, and the volume of options trading has yet to become significant.

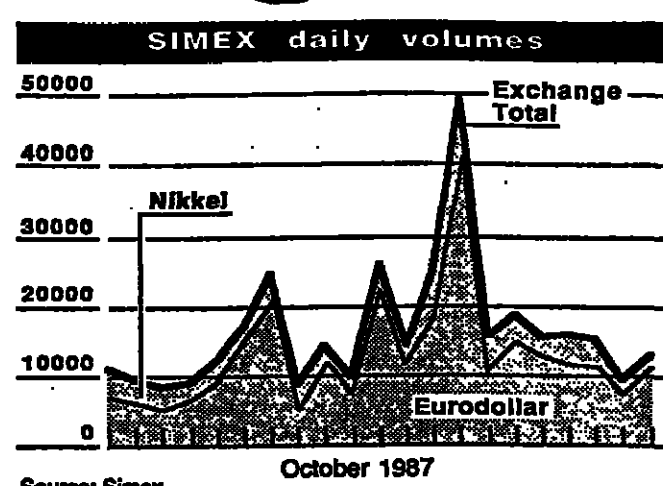
But most serious of all have been the factors behind the decline of the US Treasury Bond contract which was launched in October 1986. Initial trading volumes were respectable and SIMEX appeared to be getting the better of the competition with Sydney which also trades the

contract. But in April the Chicago Board of Trade (CBOT) started an evening trading session that overlapped with SIMEX's morning trading hours. As a result, trading in Singapore all but dried up, leaving SIMEX unduly dependent on the continuing success of just two contracts, the Euro-dollar and the Nikkei 225. These two together account for well over 90 per cent of total trading.

The inability of SIMEX to hold its own against the US evening sessions is particularly worrying in view of an agreement announced in early September between the Chicago Mercantile Exchange and Reuters, the UK information group. The automated trading agreement will allow traders to deal by using their Reuters screens in the financial futures and options contracts of the CME for the 16 hours each day when there is no face-to-face dealing in the CME's pits.

The threat to SIMEX arises because of the close links it has with the CME, which originally helped to set it up. SIMEX and the CME are now operating what is the world's first international mutual offset system. This allows contracts opened in Singapore to be closed in Chicago during the Singaporean night - and vice versa.

Attempts to establish similar links between other centres, particularly between London and



the US, have been frustrated by differences in settlement systems and regulatory obstacles. But the Monetary Authority of Singapore was active in smoothing over regulatory difficulties and persuading the US authorities to do likewise - and SIMEX has been uniquely flexible in modelling its settlement system and rules on those of the CME to permit the link-up. As a result, all the SIMEX contracts, except for the Nikkei 225, are also traded on the CME. About 30 per cent of SIMEX trading comes from users of the mutual offset system. The liquidity in the Euro-dollar contract is much less than in Chicago and the dealing spreads between buying and selling prices is typically two or three ticks compared to one in New York. But SIMEX has carved out an important role as a junior partner. The danger is that the 15-year Reuters agreement, which will open the CME contracts to the approximately 120,000 possessors of the Reuters Dealer Trading System terminals, will suck all the liquidity out of Singapore. Some have suggested that it

could even mean the end of follow-the-sun trading in which trading books are passed around the globe daily to different exchanges.

The agreement is due to take effect in early 1989 but it is possible that technical hitches and regulatory objections posed by the CBOT will delay the date.

Mrs Elizabeth Sam, chairman of SIMEX, and formerly employed by the UK financial conglomerate, Mercantile House, says she hopes that the Reuters system and SIMEX will be seen as complementary, offering different services for different needs.

Foreign exchange money brokers have continued to thrive even though Reuters allows direct deals in foreign exchange, she says. "In any case, 60 per cent of our business by value is from this time zone which is potentially a growth market." One possibility, she says, would be for traders in the SIMEX pit to operate alongside the Reuters system and input prices continuously.

The other threat to SIMEX is from Japan. At present, SIMEX is benefiting from the Japanese regulatory set-up. On one hand, turnover in the Nikkei 225 and other contracts has been boosted by the Japanese Ministry of Finance decision in April to permit Japanese banks and other financial institutions to deal in financial futures and options markets outside Japan. On the other hand, Japanese regulations have

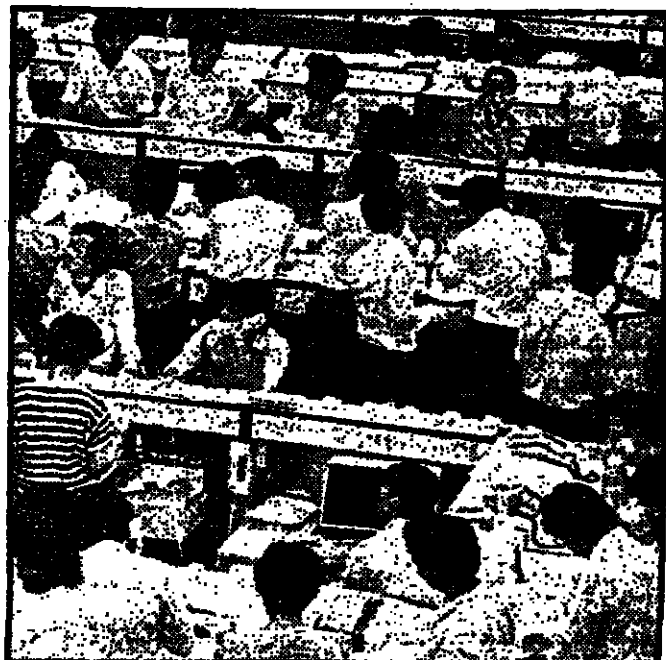
also inhibited the setting up of domestic futures markets.

The first Japanese competitor to a SIMEX contract was the 50-share contract launched by the Osaka Exchange in June. But the turnover tax and requirement that the contracts be settled by the delivery of shares has dampened trading.

Next June, however, other futures contracts, in particular one on the Nikkei 225, will start trading in Japan. This is taken as one example of how the liberalisation of the Japanese financial markets could undermine one of Singapore's strongest competitive advantages.

Nevertheless, Singapore will retain some attractions. Its dealing charges are considerably lower and there is no turnover tax to pay on transactions. Traders believe that the Japanese are unlikely to attempt to compete with Singapore on price for more international business. According to Mr Michael Killian, of Chase Manhattan Futures Corporation, who is chairman of the SIMEX marketing committee: "The Japanese securities firms are not going to cut their commissions because they have a captive domestic market."

Mrs Sam points out that the US has several different stock index futures contracts traded in New York and Chicago and the Japanese stock market is large enough to accommodate similar diversity.



Prices are disseminated on real-time basis through a network of screens, and dealing is carried out over the telephone

Sesdaq

Bid to modernize

THE LAUNCH in February of a second-tier stock market, the Stock Exchange of Singapore Dealing and Automated Quotation (Sesdaq), was promoted as a bold initiative not only to encourage young entrepreneurial Singapore companies but also to modernize share dealing and the settlement of bargains.

In a purely technical sense, the market is a success. Instead of the traditional auction system, in which buyers and sellers are matched, a system of competitive market-making is the system used in London or by the US Nasdaq market, has been introduced. Prices are disseminated on real-time basis through a network of screens, and dealing is carried out over the telephone.

There have been complaints, however, that because of the poor liquidity of the market, market-makers have lost interest and often fail to answer their telephones to investors.

The settlement procedures are much more advanced than in London, but to the expected method of operation in the UK of the Taurus system, due to be installed in about two years.

No share certificates are held by investors and no physical deliveries of paper are therefore required to settle a bargain. Instead, the investor holds an account with the central depository trust which acts as a clearing house.

On settlement day, which is a week after the day on which the bargain to buy and sell shares has been struck, the central depository makes book-entry transfers in the securities accounts of buyer and seller and posts confirmation notes to both. Investors also receive quarterly account statements.

The central depository trust can also arrange for dividends to be paid directly into the investor's bank account and for tax vouchers, notice of meetings, annual reports and circulars to be mailed to the investor. Shares pledged as collateral can be transferred by the central depository trust to the financial institution concerned.

The controversy over Sesdaq started two months before its launch when the Asian Wall Street Journal repeated a view held by many stockbrokers that "The Government will use the new exchange to unload state-controlled and government-backed

companies." After a dispute about the publication of a letter from the Government in the Journal, which claimed that the article implied that the Government was trying to cheat its own citizens by selling them dud companies, the Journal had its circulation cut by Government order from 5,000 to 400. Its offence was to have "engaged in the domestic politics of Singapore". As a result, a thriving industry for the photocopying of Wall Street Journals has sprung up amongst the foreign financial community in Singapore.

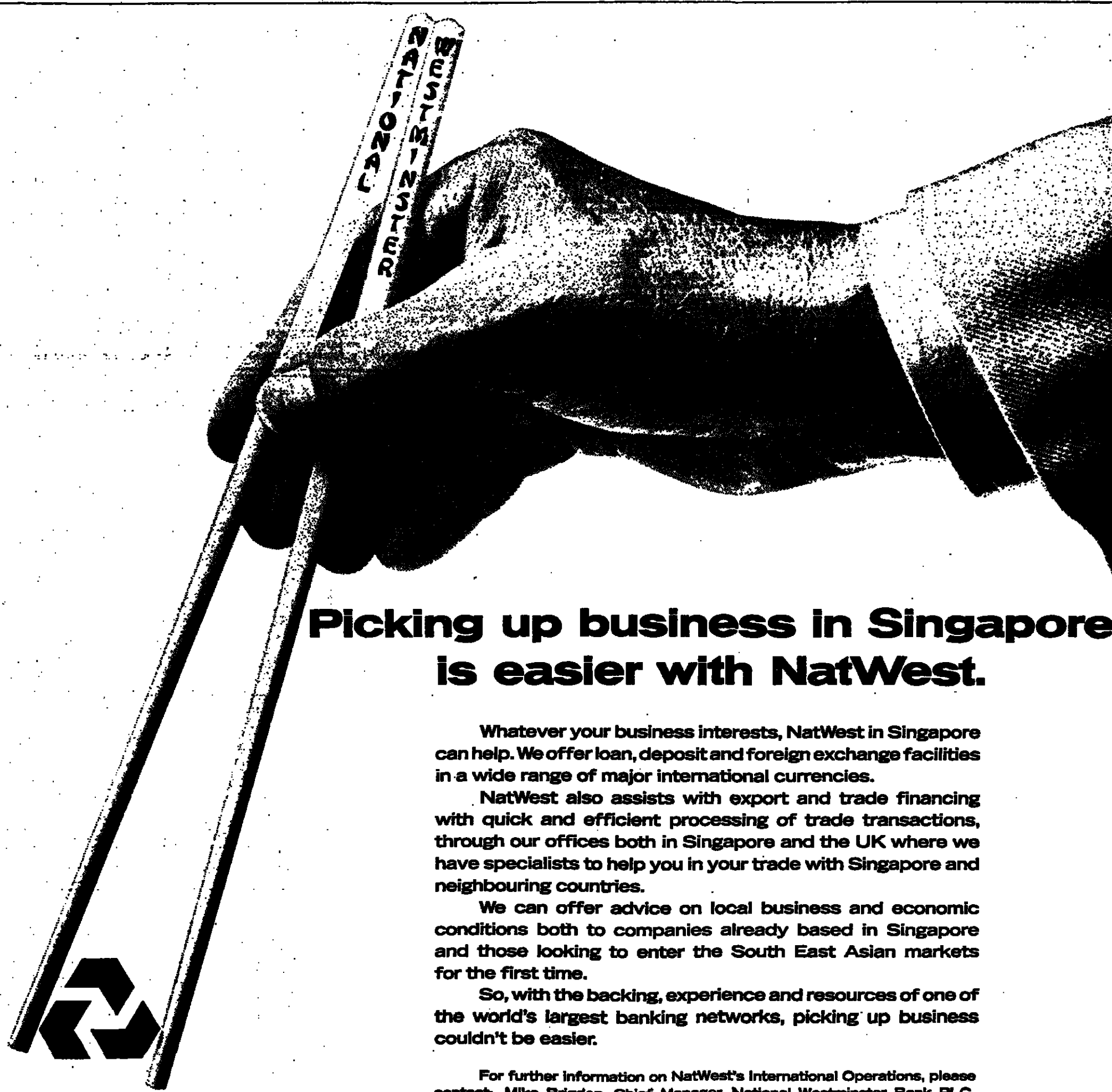
Any inference that the government's companies would not be worth buying would certainly be untrue. The first issue on Sesdaq, of Singapore National Printers, of which the Government was selling 37 per cent of the shares, was 118 times over-subscribed. Another Sesdaq issue, of Tansu Industries, an electronics company, was 121 times over-subscribed.

What would be true, however, is that, without the Government, Sesdaq would have been a complete failure. As it is, only seven companies are now listed on the market, far behind the target of 20 to 30 companies. And October's stock market crash has diminished the prospects for further listings.

The Government has promoted Sesdaq both by listing its own companies on the market and by persuading other industrialists to list on Sesdaq. Singatronics, a contract manufacturer of computer products and own-branded healthcare products, originally applied for a listing on the main market but was persuaded to go to Sesdaq by the SES committee on which the Government is strongly represented. Had it not been for the sudden slump in the stock market, its flotation last month would have marked the high-point of Sesdaq's development.

The underlying obstacle confronting Sesdaq is that Singapore, with its traditional heavy reliance on foreign multinational firms as a source of employment for its brightest managers, has not developed the entrepreneurial culture of some of the other fast-growing countries in East Asia. To change that requires more than a little behind-the-scenes prodding by the Government.

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P R E S S F O R A C T I O N

SINGAPORE 6

The aim is to minimise regulation, though prevent failure

Banking on supervision

"I HEAR the same thing everywhere - people seem to believe that we are overregulated. I've always asked for examples and had difficulty extracting them," complained Singapore's Dr Richard Hu.

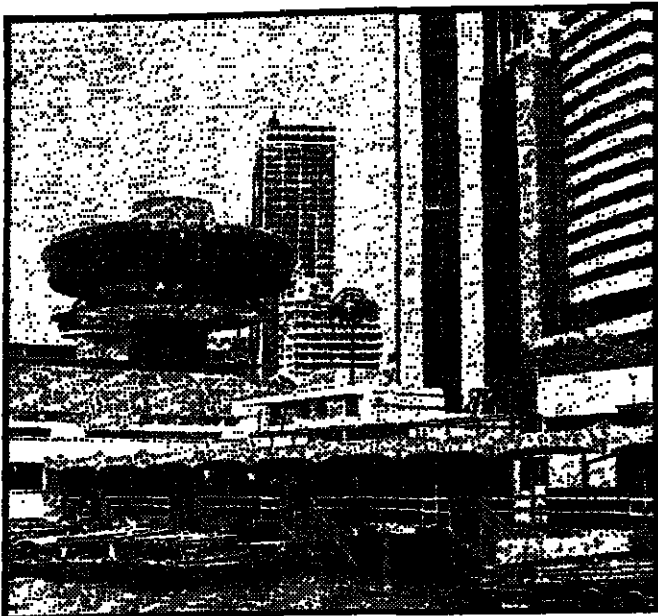
As Finance Minister and Monetary Authority of Singapore (MAS) chairman, he is ranked by the press and bankers as the most powerful man in the financial sector. He has been heaped (undeservedly) on Singapore officials on various regulatory steps, yet other regulators were now tuning into their wavelength.

He said the impression that creating a more relaxed regulatory environment would make Singapore successful as a sophisticated international financial centre was false. "They confuse regulation with supervision, and the two words are unfortunately used almost interchangeably," he explained. "If you try and separate the two, we are very little regulated but supervised quite strictly because of the prudential problems."

Singapore wants to minimise regulation but have enough supervision to prevent bank failures. The central bank's overly tough and unfriendly image problem began several years ago and still persists. Putting a finger on its exact nature is never easy.

The minister identifies possible causes: bankers' inability to see MAS chief Joseph Pillay when desired, a lack of cohesiveness between regulator and banks, a less sociable banking regulator in Koh Beng Seng, and bankers' misunderstanding about the MAS's actions. Mr Hu said of Mr Pillay: "He's a very busy man. He's also managing director of the Government of Singapore Investment Corporation (managing the nation's reserves) and chairman of Singapore Airlines. It is not uncommon for senior civil servants to head many corporations to safeguard government interests."

The MAS is probably not as cosy with banks as, say, the Bank of England because it is not possible - it says it simply does not have the staff nor the establishment - to see every banker. "A lot of bankers should ask how often they get to see the Federal Reserve chairman or the Governor of the Bank of En-



Tower blocks of banks on Raffles Place

gland," said the MAS chairman. However, as a matter of principle, he meets the head of every bank.

"I've yet to come across any number one or two who has complained about our system of regulation or supervision," he said. "The heads tell me that they sleep comfortably knowing our system is well controlled and won't collapse," he added.

The thinking in the MAS is that banks' staff may feel that they cannot flex their wings as much as they would in other countries but their senior management appear happy because they would like their branches controlled effectively.

Similarly, MAS officers have to draw the line on too cosy a relationship with bankers. They have to ensure they are not getting too close to their customers because, after all, they are regulators and have to preserve a certain distance.

Where did the bad publicity spring from? "It goes back three years ago to the reorganisation of the MAS which created a lot of misunderstanding and to the very tough action it took against (mostly foreign-based) banks for roundtripping, which hurt very badly and they may never have forgotten that," he says.

This activity, commonly prac-

tised elsewhere with impunity, was frowned on by the Singapore authorities. Nor was it forgiven, it seems, judging from the impression seemingly reinforced wherever bankers gather. There had been an exodus of certain types of bankers from Singapore to Hong Kong, attracted by the freewheeling atmosphere and proximity to China. Singapore, however, is unmoved.

"We can't compete with Hong Kong on the lack of supervision," said Mr Hu. Then he adds, with satisfaction: "They are moving in our direction. We have our standards and, as far as we are concerned, sound banking practices are more important than a booming financial system that collapses from time to time - we have no way to use public funds to bail them out."

One who has had his share of unkind comments in the past is MAS banking director Mr Koh Beng Seng. He is acknowledged to be an intelligent and hard-working regulator but he lacks bonhomie and is meticulous about writing to correct every misstatement of fact published relating to his jurisdiction.

Since taking over the banking department it was his lot to be in the forefront of the Jardine Fleming and, more recently, Asian

Wall Street Journal affairs. Jardine Fleming, the Hong Kong-based merchant bank, had its licence withdrawn in Singapore for allegedly failing to exercise the expected professional standards in advising Keppel Shipyard on its takeover of the Straits Steamship Group. As it turned out, the government-controlled Shipyard's ill-advised investment decision resulted in a few red faces.

The Asian Wall Street Journal was continuously challenged over an article recording doubts about the Government's action regarding Sedag, the newly formed second-tier stockmarket.

Out of these actions came the impression of Mr Koh as rough, aggressive and unsociable, qualities which his superiors cannot deny. Mr Hu in his defence said: "Mr Koh Beng Seng, who is the key person in banking, is not as sociable perhaps as bankers would like him to be, but that's his nature. He's not that type and you can't transform him. He's not the backslapping sort, he's very serious." Perhaps they find him different from his predecessor, who was smoother.

"Michael Wong (a former MAS managing director) of course, had a much more open relationship with banks. He's a different personality. Joe (Pillay) is more conservative, less effusive, but then people are different," said Mr Hu.

Mr Hu may have to be resigned to the perceptions that MAS is not as friendly as it ought to be. It is an uphill battle. But he weighed the pros and cons. There has not been a banking failure in Singapore nor has it had to bail out any privately-owned bank.

As for the abuse suffered for unpopular measures, Mr Hu cited the pioneering use of external auditors by the MAS to check on the banks, and the fact that many countries are thinking about writing such moves into their control system as well. Still, there are wistful hopes.

"I would deeply love somebody who is tough, good, effusive and sociable. Can you produce a person like that?" asked Mr Hu, who is rated as a skilled PR practitioner. Perhaps they need look no further than their own doorstep. What about someone like Richard Hu?

Joyce Quak

Manufacturing

Foreign investments leap

ON A TRIP to Europe last year to drum up support for Singapore's manufacturing sector, first deputy prime minister and minister of defence Mr Goh Chok Tong, was frankly surprised by the reception laid on in one particular city.

Invited by the Amsterdam chamber of commerce to address its members, Mr Goh was less than happy when instead he was subjected to a lecture on why Singapore's businessmen should put their money in the Netherlands.

As if that were not enough, on returning to his hotel room on the bed he found a tie from the Dutch commission for foreign investment. Mr Goh, in his own words, "didn't know whether to laugh or cry." Worldwide competition for investment is just one of the problems facing Singapore's growing industrial sector, which, while naturally constrained by a land and labour shortage, is also less a vital part of the economy.

Recovering well from the 1985 recession, when Singapore experienced negative growth for the first time in 20 years, the island's manufacturing industries had been encouraged by renewed external demand. The sector, which accounts for more than 50 per cent of the country's export earnings, has benefited in particular from the continuing appreciation of the Japanese yen.

Many of Japan's leading multinationals have set up operations on the island, from where they make use of Singapore's modern infrastructure and support services, and at the same time avoid the high cost of production at home. Much of the economic activity has been in electronics manufacture, mainly electrical and component production.

Electronic exports in the first six months were up 37.5 per cent over the same period in 1986, after a turnaround in computer sales in the US, which still accounts for over half of all the country's domestic exports. Lower operating costs have been a major factor in an industry which, with more than 70,000 workers, is the largest of any in the manufacturing sector. Companies report low levels of stock in finished goods.

More telling was the Government's decision to reduce contributions by employers to the central provident fund (CPF) which works like a state-run insurance scheme. Combined with a cut in corporate tax rates from 40 to 33



Much of the activity has been in electronics manufacture

per cent, and property tax rebates granted to industrial and commercial lessees, these measures together brought an effective 12 per cent reduction in business costs.

Singapore's move from the sweatshop to the technology high rise has not been without hiccups however. Officials now rather breezily talk of the "quantum leap" into the age of disk drives and VDU's. But the Government's high wage policy of the early 1980s - a time when consumer demand in many western economies was already contracting - is today seen as being in part responsible for sending a number of companies to the wall.

The subsequent programme of wage restraint to regain export competitiveness, one of the key proposals of the 1986 economic committee's report, is now under pressure in manufacturing industries like electronics where there is a severe skilled labour shortage. The problem can only get worse as the flow of multinationals investing in Singapore continues.

The Government is setting its investment target at S\$1.7bn this year, most of which is expected to come from foreign, not local, manufacturers. Indeed, hardly a month goes past without news of the arrival of another of the leading names in semi-conductors and wafer fabrication.

In the second quarter, foreign investments showed a staggering

83 per cent increase over the same period last year, to S\$248m. Last year Apple, the US computer manufacturer, shifted a large portion of its operation to Singapore. Sony, Philips and NEC Corporation of Japan have all since increased their presence.

In perhaps the most significant move of the last 12 months, Aiwa, the Japanese consumer electronics company, closed down its factory in Japan, switching production and assembly to a new plant in Singapore's Jurong industrial estate. The move is already paying off. Aiwa reported in September it may break even this year, turning round a loss after the first six months of S\$10m, on an annual production turnover of about S\$300m.

As more Japanese companies relocate to Singapore they should be able to get more parts locally. Aiwa, for example, is 83 per cent owned by Sony Corporation. The Government would also like businesses to re-export to Japan, through buyback arrangements with parent companies, in an effort to stem what has been the dramatic rise in Singapore's trade deficit with Japan.

Another area currently under consideration is the establishment of joint ventures between local Singapore companies and smaller Japanese manufacturers which might otherwise find the cost of relocation too steep. Singapore is already the world's largest producer of disk drives.

What is more, for the first time the electronics sector now outstrips the oil refinery industry which in the 1970s dominated the economy. The oil sector today continues to be depressed. Demand for rigs has fallen, with just one built in 1986, compared with 15 in 1981. However, ship repair activity offers some solace, with many Japanese vessels preferring to dock in Singapore rather than incur the high costs of repair in Japan.

The recovery has also been spurred by increased business from Iranian tankers caught in the Gulf conflict which come to Singapore to be patched up. Notwithstanding such windfalls, officials predict growth in manufacturing will slow down, while the increase in local capital spending continues - a sure sign of confidence - but the galloping pace of foreign investment is likely to ease off. One reason is labour shortage.

According to officials, of the 35,000 new job entrants this year, there were 900 engineers, 5,000 technicians and 9,200 skilled workers. Yet many foreign companies still complain. Furthermore, as the construction sector picks up, the pressure on property prices will increase. Today some businesses are already housed in "flatted factories". Some unkindly say this looks like a revival of the sweatshop.

John Murray Brown



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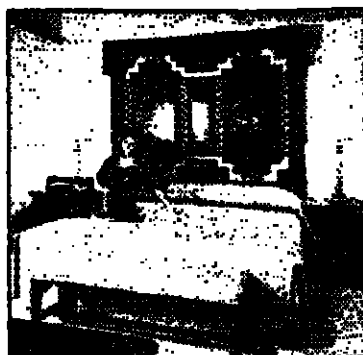
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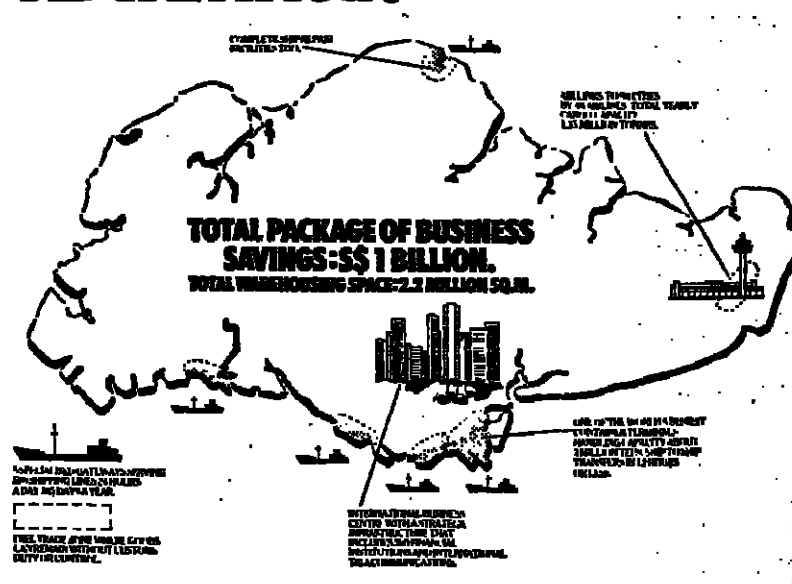
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SINGAPORE TRADE ON A WORLD OF ADVANTAGES.



SINGAPORE 7

Roger Matthews reports on the latest education experiment

Schools try independence

THERE IS little escape in Singapore from the restless exhortations of a Government determined to maximise the potential of its single most important resource - its people. From such peripheral activities as smoking, to such fundamental ones as education, the Government has a campaign and a slogan. In the field of education, however, is the need for success so great and the price of failure more costly than in other areas?

Dr Tony Tan, the Minister of Education, believes that one of the strengths of the present education system is that it has not been subjected to a great number of changes and has remained fairly faithful to the basics. Change is something which should be introduced gradually and cautiously, he believes, and in a fast-changing world it is not possible to anticipate what precisely will be the educational requirements for young people at the turn of the century.

"I do not think we should go lightly into educational innovation until we have thought the matter out fully and be sure that, as best we can, we are confident that these innovations are for the benefit of the children," he said recently.

The Government, having previously burned its fingers on the introduction of independent schools - with caution. The theme "towards excellence in schools" may not be controversial but parents could need further persuasion that the best way of reaching that goal is by providing the opportunity for some of the country's schools to become independent institutions.

The Prime Minister has admitted his dismay at discovering that 65-70 per cent of parents considered independent schools to be elitist, a taboo word. During his speech at this year's National Day rally, Mr Lee pointed out that "excellence should also be a taboo phrase because it was abstract and bourgeois." But, he went on, "80 per cent of Singaporeans now are bourgeois and they said that this (independent schools) is bourgeois. They don't know that this is for them."

Dr Tan emphasises that the plan for independent schools in Singapore is essentially a pilot project to see how greater flexibility in school administration can enhance educational performance and effectiveness.



No financial restraints on talented children.

The scheme is based in large part on recommendations put forward by 12 principals from leading local schools. They were funded by the Government to visit and evaluate the achievements of independent schools in Britain and the US. Since they were impressed by what they saw, three schools are now drawing up plans to become independent. But a fourth, the venerable Raffles Institution, has decided against participation.

Unlike independent schools in many other countries, those in Singapore will continue to be funded by the Government, each receiving a per capita grant equal to the cost of educating a secondary school child in the state system. In addition, the Government will match, dollar for dollar, money raised by the schools up to a total of \$5m.

"We have told the three schools for the first few years to concentrate on education and not worry about the financial side," says Dr Tan.

The schools will be allowed to charge fees, which will be low in the initial years, but Dr Tan stresses that there will be no financial restraints on talented children from less well-off families gaining entry to the schools. "Merit will be the criteria for entry," he says.

The main independence for the schools will rest in their free-

dom to select their own boards of governors, principals and teachers and to develop greater flexibility in the curriculum while conforming to the basics of the national education policy. A key aim will be to reduce the pupil-teacher ratio.

Mr Lee has recalled that when studying in Britain he was taught Roman Law on a one-to-one basis and that was the way, he said, in which the Royal Family had its children educated.

Although such a goal is obviously not generally attainable, Mr Lee and Dr Tan have both emphasised the need to find a way to attract and keep top-quality people in the teaching profession. According to Mr Lee, there is no better way of ensuring a spread of talent in the country than through the price mechanism which is freely bargained between employer and employee. Independent schools, he believes, will be the yardsticks for others, both educationally and in terms of teachers' salaries.

However, not all teachers are happy with the proposals. Some are openly apprehensive that in the independent schools their security of tenure will rest solely with the board of governors. This has been recognised by the Government, which is to allow teachers to take unpaid leave for up to three years when they join

an independent school. During those three years they can at any time opt to return to the state system without any loss of normal salary increments. The scheme is to run for five years in order to allow the independents to build up their teaching staff.

Other teachers argue that, if the independent schools work as the Government intends, they will inevitably cream off the brightest and the best in both staff and pupils, thereby reducing the quality of schools remaining in the state sector. "The education system here is not so large and diverse that the impact of three of our main boys' schools going independent will not quickly be felt elsewhere," says one teacher. "It will add yet another element of competitiveness into what some parents feel is an already very competitive system."

Dr Tan is anticipating trouble. He argues that better-paid teachers in the independent schools will set markers for the entire profession. "If the salaries paid in the independent schools are those which are needed to attract good teachers, whether from Singapore or overseas, then this is the salary we should pay the other good teachers in the state schools," he says.

"There will be a hue and cry and this will be probably picked up by the teachers' union. There will be a lot of trouble for the Government. I think that parents will demand that their children at other schools should not be put at a disadvantage. This will force the Government to ensure that teachers are reasonably well paid."

Dr Tan believes that sometimes governments have to force themselves to take action. "The advent of independent schools will make the job of the education minister much more difficult because parents will be able to see that pupils at the independent schools are getting a superior education. They will ask why their child at a government school should not be educated to the same level. It will be up to the Government then to make sure that the unhappiness of the parents is alleviated, whether by paying the teachers more or by enabling those schools to compete with the independents."

"It is going to be much more troublesome for the Government. There will be more problems. But the final benefit is that we will have a much better education system."

Roger Matthews



Low cost housing in Chinatown

Housing

A most house-proud nation

EXHUMING GRAVES, draining swampland and removing squatters. Despite appearances, these are not the stage directions for some futuristic thriller but rather the more mundane chores of Singapore's Housing and Development Board, an organisation which continues to play a decisive role in the social and political evolution of this tiny island state.

Set up by the Government as a statutory body in 1960, with wide ranging powers over land acquisition, town planning, building and the management of urban fixed investments, the HDB has since turned Singapore into one of the world's most house-proud nations. The achievement of the HDB cannot be understated. The Board has now provided housing for 87 per cent of Singapore's 2.6m population.

More than three out of every four Singaporeans today own or rent HDB flats, with the trend towards house ownership. In 1986 alone, 30,575 flats were sold under the home ownership scheme. Since the scheme was started in 1964, over 400,000 apartments have been sold off to the public.

The direct impact of the HDB on the economy has not been inconsiderable either. Finance for the board has consistently been one of the Government's largest budgetary outlays, accounting for about 30 per cent of

the total in any one year. According to the latest published accounts for 1986-87, the Government's subsidy to HDB was alone worth \$81.7bn. Official figures also show that building and construction constituted nearly 46 per cent of the gross fixed capital formation between 1980 and 1983, of which 20 per cent was from work on dwelling units.

This has not only meant a growth in the number of factories manufacturing building materials, such as steel, cement, wood and bricks. The very survival of the construction has been largely dependent on the HDB, which is on course, regardless, to build 20 new towns and house every Singaporean by 1990.

As could be expected, changes to the landscape have been just as dramatic, with a proliferation of high rise concrete buildings which might have fallen straight off the drawing board of Corbusier, the architect whose new towns in post-war France continue to arouse so much controversy.

Singapore's equally grand designs are more often compared today with policies pursued by Mrs Thatcher's Conservative government in the UK, where the sale of state-owned council houses has not only won over large sections of the electorate but even some parts of the Labour opposition into the bargain.

The comparison is, however, less than exact. More than 25 years ago Singapore set out with ambitions which, if anything, were socialist in complexion - the emphasis being on eradicating poverty and distributing wealth to the poorer sections of society.

At the end of British colonial rule in 1959 there were an estimated quarter of a million people living in urban slums, and another 300,000 in squatter accommodation. It was then calculated that private sector builders could only realistically be expected to reach a target of 40,000 units during the years 1960-1970 - a period when the Government estimated that around 150,000 dwellings were needed just to relieve the overcrowding in central Singapore.

Housing poverty still exists mainly in one roomed flats and in some older dilapidated shophouses. In cases of resettlement there has also been some social dislocation and, what is often more damaging, the loss of cottage industries. For all that, housing policy is today widely acknowledged as one of the Government's successes, and a pillar of its administration.

An important result of the policy, officials would claim, is that Singapore has none of the racial tension which on more than one occasion has broken out in neighbouring Malaysia. The HDB helps to further integration be-

tween different ethnic groups - Chinese, Indian and Malay - by developing housing schemes which divide on the basis of income not race. A middle income Chinese can, in theory, find himself living next door to an Indian executive, though whether this happens in practice is another thing.

"All the problems you see in Malaysia and even in the UK you won't find here," says one British property surveyor, keenly watching the effects of the HDB scheme on private sector demand. Here market growth, which has recently picked up, stems from a government decision allowing house purchases in the private sector to be funded from the Central Provident Fund, the state run insurance scheme for both employees and employers.

Formerly the CPF had been used only to help HDB housing. The change in the system was aimed at helping those in public housing who wanted to improve their lot by purchasing privately, often at a sizeable premium over the prices realised under HDB sales.

Some could well argue that the country's yuppies are now reaping the benefits of a policy first devised for the sake of the poorest income families. In today's meritocratic Singapore such charges fall on deaf ears.

John Murray Brown



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SINGAPORE 8

Women

Growing out of the Singapore girl image

DURING THE past 25 years, a slow, subtle change has taken place in the lifestyles of Singapore women. From their traditional roles as housewives and mothers, they are now emerging into the realms of business, finance, the once male-dominated field of engineering, and even politics.

Women make up nearly half the labour force. Indeed, the modern Singapore woman has come a long way compared with her sisters of previous generations. She has emerged as a successful career woman, juggling a factory job or an executive post with running a home and a family.

Women in Singapore enjoy equal opportunities in education, jobs and other important areas, says Mrs Yu-foo Yee Shoon, vice president of the national Trade Union Congress and Member of Parliament for Yuhua. She stresses that, in some fields, women may be better educated than their male counterparts.

To take one example, Mrs Laura Hwang is often described by bankers these days as one who has everything - both beauty and brains. Mrs Hwang, now in her mid thirties, is the only woman chief executive officer in the international management team of the Canadian-owned Royal Trust group and, in Singapore, Royal Trust's Singapore growth fund - the bank's unit trust arm.

Mrs Hwang believes her life is a matter of priorities and balancing the demands of the bank, her employees, her family and her own needs. "But the list of priorities must never be rigid, and you must be flexible enough to move around."

In 1983, Mr Lee Kuan Yew, the Prime Minister, pointed out two aspects of the cultural and social transition which are taking place in Singapore. One is that well-educated parents are having fewer babies than the less educated. The other is that many Singaporean graduate women remain single because their male counterparts prefer to marry less-educated women.

Several factors have contributed to the problem. A young executive pointed out that the

younger generation has been brought up in a society caught up in the materialism and contraception mentality, which regards children generally as a hindrance to career advancement. It is therefore not surprising to find younger people placing material achievement ahead of family concerns and regarding his or her own interests as supreme.

"After studying all these years to get a good education, and putting in so much effort to build a career, it is unlikely that a woman will throw it all aside to have children," said a recent female graduate.

Others seem to think that it is the lack of opportunities to meet members of the opposite sex, or "missing the boat" while in hot pursuit of a career.

Despite the emerging problems, the government wants yet more women in the work force, but says this must be balanced with their traditional role of having children and raising families. Brigadier-General Lee Hsien Loong, the Trade and Industry and second Defence Minister (Services), believes it is possible.

"We want women in the work force, but we have got to balance that with wanting women also to fulfil a traditional role - and I think it's an honourable one - of having children, bringing up the family, looking after the children while the men are out at work," he said.

The first deputy Prime Minister Goh Chok Tong suggested at a recent People's Action Party youth wing convention that women should be given a greater role in politics. At the moment, there are only three women MPs in Singapore compared with 75 men. "We can easily do with two or three more," said Mr Goh.

But is all this placing too many demands on Singapore's women? One lady executive in her mid-twenties agreed. "Women are everything to everyone, and there is a price to pay - stress. Somewhere, something has to be given up," she said.

The general consensus is that the woman seems to be always the one to sacrifice. "I could have been a surgeon or a professor, but when I had to make the deci-



Out to lunch in the business district. But 'work must be balanced with their traditional role'.

At that time, I have no regrets in the choice I made," said Dr Chua Li Eng, President of the Singapore Council of Women's Organisation (SCWO).

Despite the demands of her medical profession and those in the SCWO, Dr Chua has nonetheless raised a family, but only, she says, because of the support she gets from her parents and her husband.

Given this support, career women in Singapore are keen on marriage and having a family. The government, too, is giving its support, both real and verbal.

"Let all doors be opened to women and let them decide for themselves what they want," said Mrs Yu-foo. She hopes to see more women participate in the Singapore community. Various incentives such as tax rebates, more quality child care centres, encouragement of part-time or flexi-time employment and many others have been introduced, all to encourage working women to have more children.

Mrs Yu-foo is also trying to propose a programme for "latch-key" children who have no one to look after them when they return from schools. With more women of the calibre and drive of Mrs Yu-foo and Mrs Hwang, perhaps the Singapore woman will one day be seen in her own right and will not always be confused with the glamorous image presented by the "Singapore girl" - the beautifully-clad girl serving passengers aboard Singapore Airlines, the island's national flag carrier.

Ong Li-En

John Murray Brown looks at new ideas for promoting tourism

Japanese go far for golf

LONDON CABBIES are still, in some people's book, the best in the world. However, according to a local survey, the top spot is now held by the taxi drivers of Singapore.

That is just one of the endless list of records notched up by the Singapore authorities in their continuing bid to attract tourists to the island.

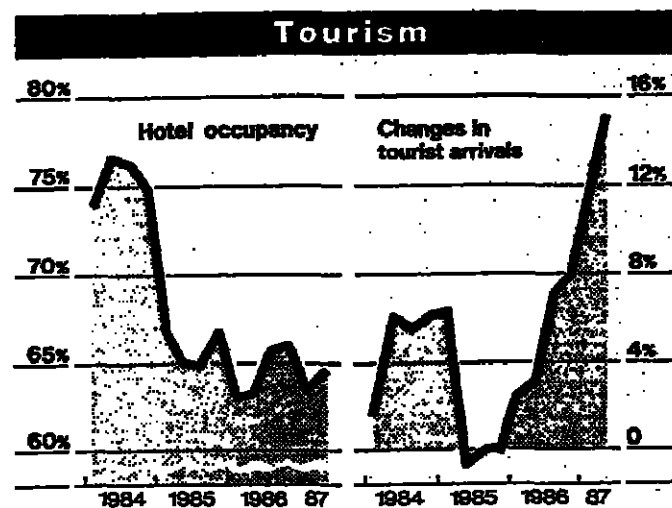
In an age when the outward bound course often seems the popular version of a holiday, the success of Singapore, with its somewhat sanitised mix of culture and commerce, is a great achievement.

In July this year the Government unveiled its latest, much boosted spending plans for tourism, which remains an important source of foreign exchange, contributing an average of 16 per cent of total earnings over the past 10 years.

Much of the \$81.43 bn is to be spent developing Sentosa, a resort area south of Singapore which is currently accessible only by cable car or ferry. Money has been earmarked for conservation of the city's older quarters, among them Chinatown and Little India, areas first allocated to the city's different ethnic groups in 1938 by Raffles.

Some in the industry, however, fear Singapore may get bogged down preserving its colonial past at a time when it is the Japanese who provide the main hope for growth in the sector.

"Anyone with money is bound



to spend it," says one taxi driver.

Japanese lead that particular race, buoyed by a strong yen. Indeed, many of Singapore's shops will now take payment in Japanese currency. One well-known department store displays prices only in yen on products which, though imported from Tokyo, are eagerly snatched up by the bargain-hungry.

The industry today projects a brighter image than a few years ago when a hotel glut combined with the local recession to put it into temporary decline. "There were some casualties," recalls Mr

Ken Hickson, director of a local firm charged with running public relations for the Singapore Tourist Board, "although we were frankly surprised how many hotels and tour operators survived while working below operating costs."

He believes the recession may prove a blessing in disguise, leading to lower hotel prices and leaving the industry leaner and more competitive. However, tourism, which earned \$84.01bn last year, up from \$83.65bn in 1985, is not expected to see the growth rates of the 1970s. This was one conclusion of the Government's

Economic Committee report last year, which predicted that tourist arrivals would not reach 4m before 1990, compared with 3.19m last year.

The report cited travel restrictions imposed by neighbouring countries as the main brake on increased arrivals. Indonesia, for example, raised its exit tax sixfold in November 1982, and doubled it again last year, in large part to discourage shopping excursions to Singapore. Thailand has also increased its fiscal rate and the Philippines has imposed a similar levy.

Visitors from Asean countries accounted for much of the earlier growth in Singapore's tourist industry. Arrivals from Indonesia rose from 107,000 in 1972 to 450,000 in 10 years. Over the same period Thai tourists increased from just 10,000 to over 150,000. While overall tourist traffic was up last year by 160,000 on 1985, Asean countries recorded a slight drop to just over 1m visitors.

This was further underlined by figures for the first seven months of 1987, which saw a 15 per cent rise, but with a modest Asean increase of 3.9 per cent. This compares with a 17 per cent increase in tourists from the US and an impressive 83 per cent boost in Japanese arrivals. Much of the renewed interest from Japan comes from the incentive traveller, who arrives on full expenses account paid for as a reward for company service.

One promotion idea is aimed at the Japanese golf enthusiast who, it appears, will travel thousands of miles to escape the prohibitive costs of playing the game in his own country. Two of Singapore's leading hotels now offer special package deals at a \$3165-a-day rate, with a supplementary \$870 Saturday green fee.

The tourist board has started distributing leaflets in Japan aimed at the golf addicts. Such promotional gimmicks could well be needed over the next few years as Singapore seeks to stem the worrying downturn in the amounts that tourists spend in the island. Last year the figure slipped by \$5220 to an average \$51,260, reflecting in part cheaper hotel rates but also the fact that travellers are making shorter trips. The aim of the Government's \$81.43bn development plan is to reverse the trend.

John Murray Brown



The palmy Raffles Hotel

Privatisation

Divestment a success story

THE SINGAPORE Government does things in a big way. Stepping into the private sector where others feared to tread, it created some of the state's largest corporations in each business sphere - too big and possibly with conflicting interests, some say.

A review of the first anniversary of the privatisation exercise this month reveals both bonanzas and brickbats. A public sector divestment committee report last February identified 99 state-owned companies to be examined for various levels of divestment. Of these, 41 were recommended for privatisation. Additionally, four statutory boards bursting with profitability were considered good candidates as well.

Having amassed a plethora of potential blue-chip companies, the process of privatising the state-owned companies is one of the most extensive in Asia. Wholesale adoption by the Government of the committee's recommendation to divest could reap almost \$600m (US\$280m), roughly a sixth of Singapore's market capitalisation.

While it favoured a robust programme, the committee was careful not to lay parameters on such a massive undertaking, suggesting instead a lengthy 10-year period of releases. Like the Singapore economic miracle, this exercise has become a success story, the stockmarket crash of 1987 notwithstanding.

The reasons for privatisation are not new. The main objective was the removal of the state from commercial enterprises which no longer require its aid, to broaden and deepen the local stock market, and to avoid competition with the private sector.

The exercise was born of complaints by the private sector of Big Brother's all too pervasive presence in their territory. Some leaders worry about the many who rely too much on the state to resolve problems. They see privatisation as an alternative.

Critics claim the second objective, of broadening and deepening the Singapore bourse by the flotation of state-owned companies and statutory boards, and secondary distribution of state-owned shares, is more enthusiastically pursued than the primary objective.

A recent discussion among business people, bankers and academics revealed some suspicion that the aim of avoiding or reducing competition with the private sector was treated almost as an afterthought. One pointed out that the absence of the state's representatives in certain companies will not be missed in activities such as printing, trading, consultancy, manufacturing or cold storage.

The committee had recommended that 17 companies falling into the above categories be totally privatised. To some, the Government has not moved fast enough in this respect. For others, the state has moved far too quickly - witness the stream of companies divested in various stages since the take-off of Singapore Airlines' public listing.

The airline had made its debut at \$85 a share just after the unprecedented three-day suspension of trading in late 1985 and many were sceptical of its already high price soaring. Yet when it traded within 18 months to \$815, the sky seemed to be the limit for new issues.

That seemed to signal, with the local stockmarket in a bull run fuelled by general economic rebounding, what turned out to be the start of a good thing for both divestor and divestee. By mid-1987, the Government had already divested \$8500m worth of share. Granite supplier Resources Development Corporation's offering of 17.5m shares was oversubscribed 14 times, attracting \$8522m. Singapore National Printers, the first candidate for Secsda, the second-tier stock market, notched an oversubscription of 110 times which has yet to be beaten.

Sembawang Maritime's 45m share offer drew \$86.8bn, an oversubscription of 93 times. Jurong Shipyard made history when its 65m shares were 146 times subscribed, garnering \$810bn. Then came DBS Bank's massive 900m share offering by public issue locally and by invitation and placement in London, New York and Tokyo. For such a large offering, overseas interest was great, while local enthusiasm was evident as well.

The keen reception of such issues by overseas and local investors showed the state succeeding in enhancing the Singapore stockmarket. Until the crash, foreign fund managers and investors had increased their portfolio of Singapore/Malaysia shares. The 10-year divestment period is considered too long by many and it appears likely that, with good timing, the process will be hastened.

The overwhelming oversubscriptions have put paid to the committee's initial concern over the market's ability to absorb \$8530m worth of shares a year. However, the Government has been encouraged to make it possible for the private sector to take over effectively the engine of growth.

As one businessman put it: "There is a need for a more consistent demonstration by the Government that the policy is not only endorsed but being pursued. The Government needs to send the right signals to private

sector entrepreneurs who are interested not only in owning substantial blocks of shares but in managing them. It is difficult for the privatisation programme if it only gets to the man in the street to subscribe for shares."

"So long as companies are still run and managed by government representatives, there will always be the complaint that they enjoy favourable conditions and treatment in dealing with government entities," Joyce Quek



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